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FINANCIAL TIMES

Friday July 17 1992 EUROPE'S BUSINESS NEWSPAPER D8523A

Israel and Egypt poised to hold summit meeting

Israel and Egypt appear set to hold their first summit in six years following the announcement in Tel Aviv that the newly elected Labour government was temporarily freezing funds for settlements in the occupied Arab territories. Page 16

Blow to fraud office: Britain's Serious Fraud Office suffered a severe blow when four City advisers found guilty of fraud over the Blue Arrow affair had their convictions overturned by the Appeal Court. Page 16; SFO reputation in tatters. Page 6

Serbs offer truce: The leader of Bosnia's Serbs ordered his forces to stop shelling the eastern city of Gorazde and proposed a 14-day truce as a first step towards ending the fighting. Page 3; Carrington interview. Page 16

Botha opens door to UN: South African foreign minister P.W. Botha, in a speech to the UN Security Council, urged the ANC to take part in talks aimed at ending political violence and opened the way for a UN mission. Page 4

Businessman arrested: Salvatore Ligresti, the self-made construction king of Milan, was arrested on charges of alleged corruption relating to the city's five-month-old municipal scandal involving rigged contracts and political kick-backs. Page 16

Canary Wharf tenants warn government: Prospective tenants of Canary Wharf are warning British prime minister John Major that unless the Jubilee underground railway line is extended into east London they will reconsider their decision to move to Docklands. The tenants include the US oil company Texaco and the investment banks Credit Suisse First Boston and Bear Stearns. Page 8

Wellcome Trust: the medical charity, is offering to buy shares in other companies from institutional investors which apply for the shares in drugs group Wellcome that the trust is selling. Page 17; Lex. Page 16

Russian bank chief quits: Russian central bank chairman Georgy Matyukhin resigned after months of confrontation with the government over economic reform. He had been criticised for his tight credit control. Page 3

Rodney King arrested: Rodney King, the black motorist whose videotaped beating by four white police officers led to the Los Angeles riots, was arrested for alleged drunken driving.

Unisys: the debt-laden US computer maker, continued its turnaround by reporting a third consecutive profitable quarter and its highest gross profit margins in three years. Page 17

Caterpillar: the world's largest maker of earthmoving equipment, suffered a second-quarter loss of \$53m because of a significant drop in sales and the effects of a prolonged strike. Page 17

IMF accord at risk: Nigeria's purchase of 12 Czech jet trainers in a deal worth more than \$80m could jeopardise efforts to renew a standby agreement with the IMF which is concerned about government overspending. Page 4

Toyota: Japan's biggest car maker, is to start importing US-made Toyota cars into Japan next month as part of efforts to reduce Japan's huge trade surplus with the US. Page 5

Olympic competitions: The European Commission said it had brought the true spirit of competition to the Barcelona Olympics by persuading the games committee to ease its strict ticket distribution policy. Page 4

Skandia: a leading Swedish insurer, announced the registration of an initial public offering of 30 per cent of the common stock in its US subsidiary, Skandia America Corp. Page 17

AT&T: the US telecommunications and computer group, increased second-quarter net income by 3.5 per cent and reported that its credit card, launched in 1990, had moved into profit for the first time. Page 19

China ties strengthened: Taiwan's parliament, after two years of debate, passed a landmark law paving the way for the island to expand economic and political links with China.

Samsung: South Korea's largest conglomerate, has purchased Werk für Fernseh elektronik, a leading electronics company in former East Germany, for \$20m. Page 20

STOCK MARKET MOVES	
FT-SE 100	2,483.4 (+3.0)
Yield	4.52
FT-SE Composite 100	1,185.48 (+2.05)
FT-A All-Share	1,198.55 (+1.15)
Nikkei	16,987.86 (+12.25)
New York: benchmark	
Dow Jones Ind Ave	3,338.59 (+8.32)
S&P Composite	415.01 (+2.09)
US LUNCHTIME RATES	
Federal Funds	3.1/4
3-mo Treas Bids Yld	3.25%
Long Bond	10 1/8
Yield	7.541%
LONDON MONEY	
3-mo interbank	10 1/4 (10 1/4)
12m long bill future	89 9/16 (89 9/16)
NORTH SEA OIL (August)	
Brent 15-day Sep	\$28.275 (19.975)
GOLD	
New York Comex	\$382.8 (254)
London	\$382.25 (351.85)
Tokyo close	Y 124.53
STERLING	
New York benchmark	\$ 1.936
London	
\$	1.9365 (1.9255)
DM	2.955 (2.945)
FF	8.84 (8.6125)
Sfr	2.955 (2.9725)
Y	242.75 (240.75)
S Index	82.7 (82.4)
DOLLAR	
New York benchmark	DM 1.4765
DM	1.4765
FF	4.985
Sfr	1.3285
Y	125.3
London	
DM	1.4745 (1.4775)
FF	4.9775 (4.9925)
Sfr	1.3245 (1.338)
Y	125.4 (125.05)
S Index	80.1 (80.2)
Tokyo close	Y 124.53

Austria	S&B	Hungary	E192	Malta	LM8.50	S. Arabia	SP9.00
Belgium	Dat100	Ireland	64.00	Morocco	M30.11	Singapore	SP4.10
Cyprus	BP60	India	Ra20	Neth	FI 3.50	Spain	Pa200
Czech	C21.00	Indonesia	Rp300	Nigeria	Nz20.00	Sweden	Sk114
Denmark	Ka23	Israel	Sh5.50	Norway	Nkr15.00	Switzerland	Sfr1.00
Egypt	Dk14	Italy	L250	China	Cft1.50	Taiwan	NT\$20
Finland	FM10	Korea	Won 250	Philippines	Php45	Turkey	L8000
France	FF45.20	Kuwait	Fls200	Poland	Zl 10.00	UAE	Dhs100
Germany	Dat130	Latvia	Ls1.25	Portugal	Esc700		
Greece	Dp20	Lux	LF60	Qatar	QR10.00		

Most European countries decline to follow Bundesbank's move

Germany lifts discount rate

By Andrew Fisher in Frankfurt and David Marsh and James Sills in London

EUROPEAN central banks today will attempt to maintain their resistance to upward pressure on interest rates following yesterday's monetary tightening action by the German Bundesbank.

The Bundesbank's increase in the discount rate by a larger than expected 1/2 point to 8.75 per cent, sent a nervous shudder through foreign exchange and securities markets. But with Britain and France both refusing to follow the German lead, the Bundesbank failed to touch off a generalised increase in European interest rates.

The Bundesbank, at a meeting of its 18-man central bank council, raised its main rate for lending to banks in a determined signal of its desire to damp domestic inflation and monetary growth. But it sought also to mollify its European partners by keeping unchanged its 9.75 per cent Lombard rate, which has a greater impact on money markets than the discount rate.

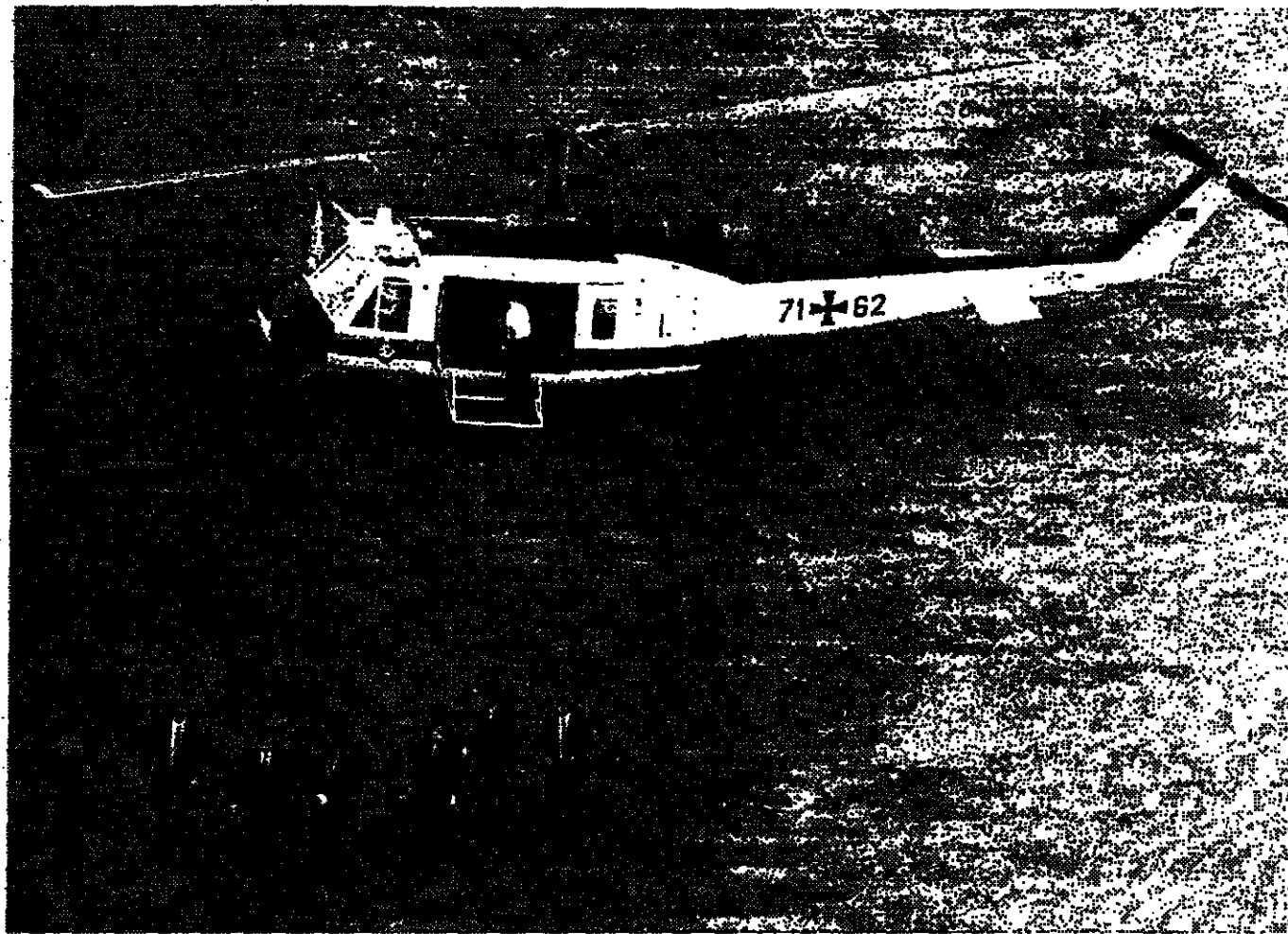
The only exception to the generally unruffled response was the increase in the Bank of Italy's discount rate to 13.75 per cent from 13 per cent to defend the lira. Belgium and the Netherlands, which closely follow the Bundesbank's moves, decided to make only smaller technical increases in central bank lending rates.

The German discount rate now stands at its highest since September 1981. The continuous rise in German lending rates during the past four years now ranks as the longest in German monetary history.

Currencies within the European Monetary System (EMS) managed to shrug off the Bundesbank's move, while the US dollar and the Japanese yen both lost ground following the decision.

Sterling ended the day one-planning up against the D-Mark at DM2.8550. The Italian lira also ended the day stronger at Lit887 to the D-Mark after testing Lit862 at the start of the day.

The dollar lost 2 pennings in the immediate aftermath of the



German economics minister Jurgen Moller (second left) arrives by helicopter at the Bundesbank in Frankfurt yesterday

Bundesbank announcement, but recovered later on news that Mr. Ross Perot was withdrawing from the US presidential race.

The Bundesbank admitted that it had reflected on the pressure from the rest of Europe not to trigger interest rate rises in countries with weaker economies.

"We considered very carefully the impact of this measure on our partners," said Mr. Helmut Schlesinger, the Bundesbank's president. "Our measure mainly had domestic targets in mind, namely reducing the rise of the money supply in its present magnitude."

Mr. Schlesinger also denied that the Bundesbank was seeking a

realignment of currencies in the EMS, saying any initiative was up to its partners.

This year, M3, the broad measure of money supply, has been rising at an annualised rate of about 9 per cent against a target range of between 3.5 and 5.5 per cent.

"The expansion of M3 is too strong," Mr. Schlesinger said. By raising the discount rate, the lower of its two key rates, the Bundesbank intends to make it more expensive for commercial banks to obtain central bank funds and thus curb high lending to companies and individuals.

The strong rise in bank lending, much of it to finance invest-

ment in eastern Germany, is one of the main reasons for the steep increase in money supply. Since investments in the east are subsidised heavily, past interest rate rises have had less of an impact than they would otherwise have had, Mr. Schlesinger said.

"The Bundesbank has had on the brakes for a long time and nothing has happened, so it has raised rates again," said Mr. Hermann Rempersperger, chief economist at BHF-Bank. "It is more than just a symbolic measure."

Other economists, however, felt the Bundesbank should have waited for expected lower inflation figures to be announced for July - the June rate was an annual 4.3 per cent - which could have lessened pressure for monetary action.

However, Mr. Schlesinger repeated that the Bundesbank

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wanted to bring inflation down to 2 per cent in the medium term. Although yesterday's discount rate rise did not widen the already yawning differential between US and German short-term rates, it has left the market feeling that an easing of German rates is further off than ever.

Industry says Bundesbank move may delay recovery

By Christopher Parkes in Bonn

THE Bundesbank's action yesterday exposed the German economy to the risk of falling investment, slower recovery and increased long-term interest rates, German bankers, industrialists and economists warned.

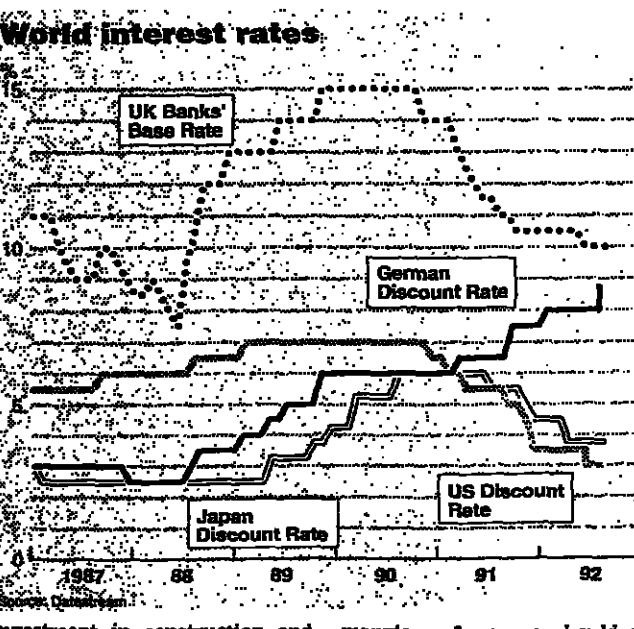
However, the Bonn government, which routinely supports Bundesbank decisions and is careful to show respect for its independence, gave few clues to its real feelings. Mr. Theo Waigel, finance minister, said he expected the discount rate increase would "help to bring monetary growth nearer to the target range without burdening economic development in east and west Germany".

Others were more outspoken. Mr. Klaus Friedrich, soon to take over as chief economist at Dresdner Bank, said the decision was "brave but wrong". He took issue with the anti-inflationary arguments of Mr. Helmut Schlesinger, the Bundesbank president.

Experts agreed that inflation was heading down in any case, he said, and there was no need for the extra downward pressure which would come from yesterday's interest rate increase.

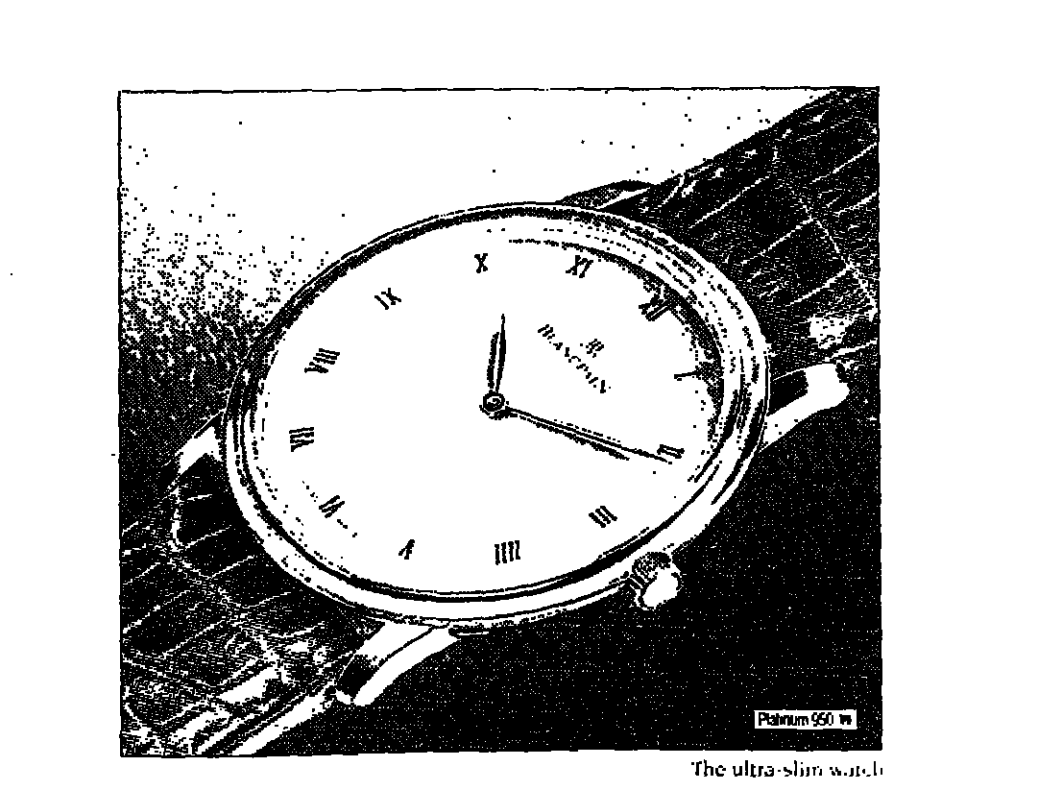
Mr. Willi Leibfritz, chief economic analyst at the respected Ifo economics institute in Munich, said he thought the central bank's move might have been less dramatic had economic growth not been so strong in the first quarter.

He accepted that the bank's top priority had to be control of monetary growth. However, the move represented a risk to recovery.



Investment in construction and plant could be hit, demand would be depressed, profits would be reduced and the period of economic weakness could be prolonged, Mr. Leibfritz suggested. "After last December's discount rate increase long-term interest rates fell and it is possible the Bundesbank expects a similar effect this time. But I rather expect long-term rates could increase a little or at least not be reduced," he added. "The BDI federation of German industries said it doubted that the rates increase would dampen monetary growth quickly. 'The measures need time to work,' it said. Meanwhile, the risks to Ger-

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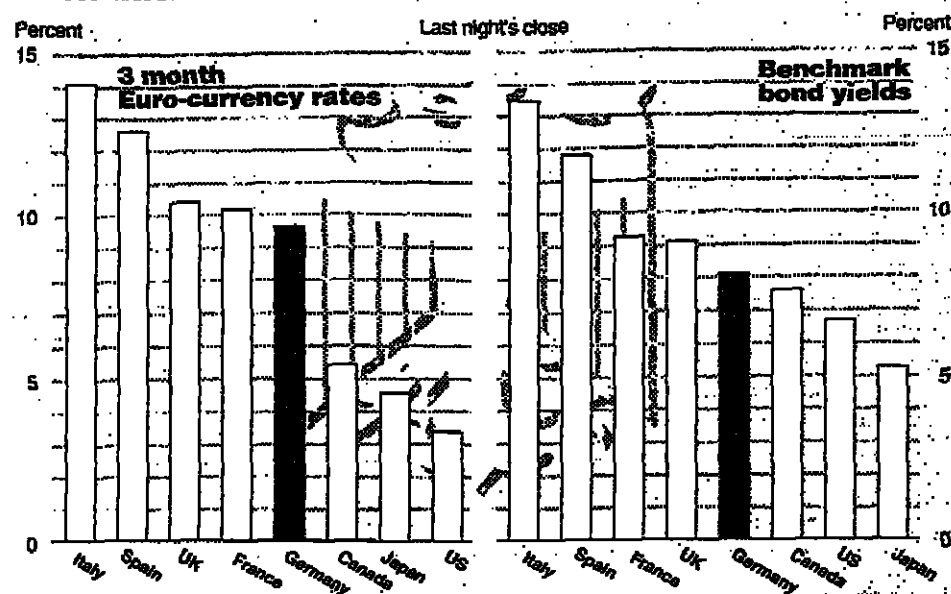


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NEWS: GERMAN INTEREST RATE RISE

International interest rates



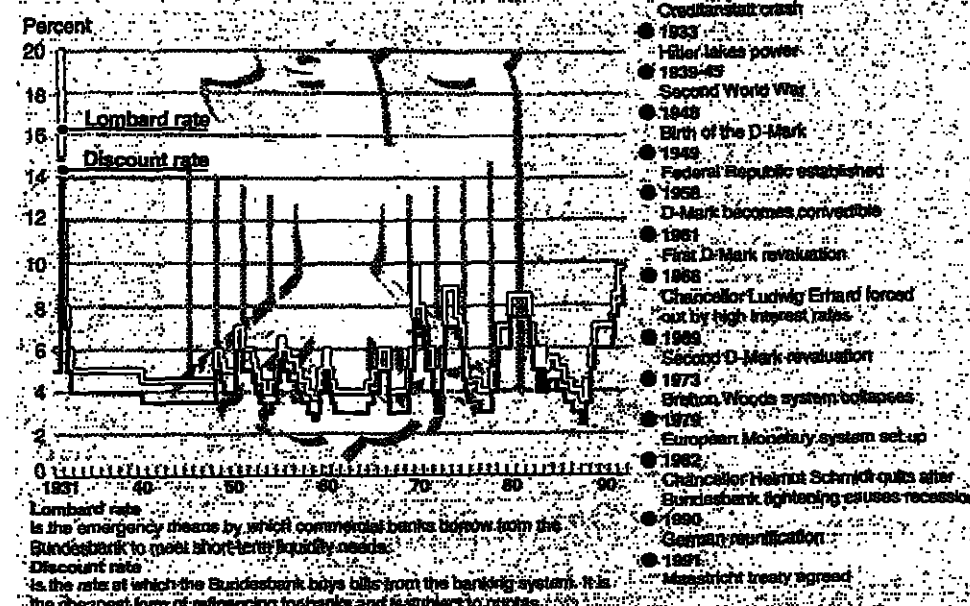
The following is the text of the statement issued by the Bundesbank yesterday (translation by Reuters):

The Central Council of the German Bundesbank, at its meeting today in the presence of Economics Minister Jürgen W. Möllemann, conducted a review of the 1992 money supply target and the current situation in monetary policy. It made the following decisions:

The German Bundesbank maintains the money supply goal established in December last year, which envisages an increase in M3 money supply of 3.5 to 5.5 per cent from fourth quarter 1991 to fourth quarter 1992. The assumptions which were the basis of the money supply goal at that time are not essentially different today.

The discount rate of the German Bundesbank will be raised with effect from July 17 from eight per cent to 8.75 per cent. With this measure, the Bundesbank aims to stem price pressures, monetary growth and excessive growth in credit volume and also to strengthen confidence in maintaining the stability of the mark in the currently difficult conditions in united Germany.

German interest rates



Vulnerable sterling wins temporary reprieve

By Peter Norman, Economics Correspondent in London

THE City of London and Whitehall sighed with relief when it became clear that the UK would not have to be stamped into following yesterday's German discount rate rise.

Although the 0.75 percentage point increase in the German rate exceeded expectations, the Bundesbank's decision to leave its internationally important Lombard rate unchanged at 9.75 per cent meant an absence of market pressure for an

increase in British bank base rates from 10 per cent.

The news that average earnings in Britain showed their lowest annual increase for 25 years in May with an underlying rise of 6.5 per cent lent some support to sterling.

The German decision to raise the discount rate was welcomed by the UK government as "clearly preferable" to a Lombard rate increase.

While analysts warned that the pound would be vulnerable to mood swings in the days ahead, the government issued a statement repeat-

ing its commitment to take sterling into the narrow band of the European exchange rate mechanism at the existing DM2.95 EMS central rate. Officials made clear that the government would stick by this pledge in the unlikely event of Germany revaluing the D-Mark. Whitehall officials were also insisting that Britain would set interest rates at whatever level was necessary to keep sterling in the ERM.

The pound, which dipped immediately after the Bundesbank's decision, recovered in London to finish

at DM2.9550, up 1 pfennig from Wednesday's close. Money market rates in London eased slightly; the three-month interbank rate, which usually acts as the bellwether for base rates, dipped to around 10 1/4 per cent, from 10 1/2 per cent the day before.

However, the London equity market fell prey to doubts as the conviction grew that there could be no reduction in German - and hence British - interest rates this year. As on the French bourse, operators expressed concern that the Bundes-

bank may have to take tougher action in the future to curb Germany's strong money supply growth. The FTSE-100 index finished three lower at 2,483.4.

Events in Frankfurt overshadowed unexpectedly good UK labour market statistics. The 7,000 increase to 2.2m in seasonally adjusted unemployment in June was the smallest for two years. Although economists expect the rate of increase will be higher this month, longer term trends suggest that the growth of unemployment is slowing.

The slowdown in average earnings growth to 6.5 per cent in May from 7 per cent in April points to lower inflation ahead. Mr Kevin Gardiner, UK economist of Warburg Securities, said research by Warburg and Income Data Services, the pay information group, suggested that average UK private-sector wage settlements have fallen below 4 per cent this month.

Mr Michael Saunders, UK economist for Salomon Brothers, said retail price inflation could fall to 2 per cent in the second half of 1993.

US hopes for a domestic recovery set back

By George Graham in Washington and Patrick Harverson in New York

THE Bundesbank move comes as a severe disappointment to the US administration, which has based its own hopes of a domestic economic recovery largely on a policy of pressing the Federal Reserve to make repeated cuts in its discount rate.

Mr Nicholas Brady, US treasury secretary, has tried for some time to urge his opposite numbers in the Group of Seven leading industrial nations for a more concerted effort to boost world economic growth, and claimed some success in this direction at the Munich economic summit this month.

The Munich agreement, however, relied heavily on the premise that Germany's promise to rein in its budget deficit would pave the way for interest rate cuts.

Senior Treasury officials have until now been careful not to blame the Bundesbank for Germany's relatively high interest rates, criticising instead the German federal budget deficit and heavy borrowing by quasi-governmental organisations such as the state railway and telecommunications companies.

Although yesterday's German move was not unexpected on Wall Street, economists and foreign exchange analysts said it would put the already shaky dollar under further pressure.

Mr Steve Giovannis, a forex dealer with Merrill Lynch, said during a midday break the pressure is not off [the dollar], particularly with these other rate increases in Europe today. The rate differentials just continue to be enormous" referring to the gap between the 3.25 per cent yield on US short-term Treasury bills and the near-10 per cent yield on comparable German securities.

The latest German rate increase could not have happened at a worse time for the dollar, coming barely two weeks after the Fed slashed domestic interest rates to stimulate an ailing economic recovery.

Economists said there was little the Fed could do over the short term to protect the dollar, except to try to hold it up through intervention in the foreign exchange markets. Mr Joe Taylor, foreign exchange analyst with Technical Data in Boston, said: "The Fed is certainly in no position to tighten [monetary policy] given the politically sensitive time period we're in and the state of the economy."

Mr Taylor warned that the dollar could fall further against the D-Mark over the next few days and weeks, testing its most recent low against the German currency of DM1.44.

Italy squeezes credit to defend currency

By Robert Graham in Rome

ITALY was forced into an even tighter credit squeeze last night after the Bank of Italy reacted immediately to the German discount rate rise.

The bank signalled its determination to defend the lira by raising the official discount rate from 13 per cent to 13.75 per cent in swift reaction to the Bundesbank's move.

At the same time the bank's short-term interest rates on funds advanced to commercial banks were also increased by 0.75 percentage points, to 15.25 per cent. The rates will add to the already high cost of servicing Italy's debt and put further pressure on the delicate financial state of many industrial companies.

The bank's signal to the markets relieved pressure on the lira, which ended the day at L768.35 against the D-Mark, marginally below Wednesday's close. But at one stage, before the Bundesbank decision was known, the lira was being traded at the record floor level of L761.25 against the German

currency. This compares with the L765 permitted against the D-Mark within the European exchange rate mechanism.

This has been the third time in 45 days that the Bank of Italy has raised the official discount rate, as the lira has come under pressure from speculators concerned about the country's deteriorating public finances.

The bank has also been obliged to intervene by buying D-Marks. Interest rates in Italy are now at their highest levels since 1986.

It is also the second time in almost seven months that the Italian central bank has been obliged to react to German interest rate increases. However, last December the bank waited three working days before countering the German central bank's move.

Although reluctant to heighten the credit squeeze in an economy showing timid signs of emerging from recession, the Bank of Italy has consistently stuck by its policy of exchange rate stability. In the 12 months to May Italy's for-

eign currency reserves have dropped from L58,892bn to L34,057bn, a sizeable part drained by defence of the currency. In addition, in the run up to the April general elections about L2,000bn worth of gold was sold.

Unofficial estimates suggest that every percentage point increase in the discount rate raises the cost of servicing Italy's debt stock by L13,000bn in a year. If current rates are sustained, this is likely to have an impact on the budgetary needs, which were redefined only last Friday in an emergency budget generating an extra L30,000bn in fresh revenues and expenditure cuts.

A spokesman for Confindustria, the traders' association, warned last night of the dangers to business. "This means money will cost us between 17 and 21 per cent, which in turn means the country is moving down a slope to recession which will be difficult to reverse."

He added that the credit squeeze threatened to kill many small enterprises.



Helmut Schlesinger, president of the Bundesbank: fourth tightening move since unification in October 1990

Symbolic increase by central bank

By Andrew Fisher

THE Bundesbank tightened the monetary screw a little more yesterday, but argued that it had taken care to avoid drawing howls of pain from the rest of Europe while seeking to reduce inflationary pressures in Germany. Only time will tell whether it succeeds.

As expected, the 18-man central bank council made no change in the Lombard rate of 9.75 per cent, which sets the ceiling for money market rates. An increase in this rate would have upset financial markets and put pressure on other countries to follow suit.

Instead, it raised the cost of commercial banks' refinancing to reduce credit flow to companies and individuals by making it more expensive. This, too, was expected in the form of a rise in the discount rate, but the Bundesbank maintained its capacity for surprise by moving this up by 0.75 percentage

points to 8.75 per cent, its highest since 1981.

"We thought the Bundesbank would do something symbolic," said Mr Dieter Werthmann, managing director of Caisse des Dépôts et Consignations' Frankfurt subsidiary. "This is more or less symbolic."

Mr Hermann Remsperger, chief economist of BHF-Bank, went a little further. "It was another pincer move to emphasise the Bundesbank's restrictive policy." "We were seeking a solution appropriate for the domestic situation and which tries to avoid any complications for our partner countries." He gave no indication the council had been split by the desire to tighten policy further and avoid monetary overkill.

There was another modest surprise, in that the bank did not restrict access to its funds to reinforce the interest rate move. The bank reaffirmed its

money supply target of 3.5-5.5 per cent for M3, which has been growing at an annual rate of some 9 per cent.

Mr Schlesinger again stressed the Bundesbank's anxiety that inflation, recently above 4 per cent, was too high. Its medium-term goal, incorporated into the M3 target, is 2 per cent. He said money supply could not be allowed to continue expanding at recent rates in view of the inflationary pressures which could be exacerbated by next January's one percentage point rise in value-added tax.

He was unhappy also about price trends in east Germany, where inflation was around 6.5 per cent (excluding rises in rents from subsidised levels under the old regime). Building prices in the east, where economic reconstruction is getting under way, were some 20 per cent above those in the west.

Nor did he like the public sector wage deal which will

put east German pay at 80 per cent of the west German level in mid-1993. It is the costs of rebuilding the east German economy that have led to the Bundesbank's problems. But while Mr Schlesinger was pleased at the Bonn government's efforts to curb the budget deficit, he was less happy at the continued spending plans of the regional states, local authorities, and social security bodies.

The main problem from unification for M3 has been the rush of lending to finance investments in the east. This is beneficial in broad economic terms. But because corporate investments in east Germany are subsidised, roughly a sixth of all German bank lending to companies and private persons is highly insensitive to interest rate moves. This means rates have to be even higher to affect bank lending, which has risen at an annual 11.8 per cent this year.

Bundesbank serves notice that stability of its own currency remains priority

Europeans impeded by policies 'made in Frankfurt'

By David Marsh, European Editor

UNITED Germany's policies on European integration, according to government statements in recent years, have always been aimed at producing "a European Germany, not a German Europe".

Those words, immortalised by author Thomas Mann, must be ringing hollow in the ears of European finance ministers as they ponder the impact of yesterday's fourth Bundesbank tightening move since unification in October 1990.

Once again, the Bundesbank has served notice that its priority remains the stability of its own currency - not that of any other European country.

This has important implications for the Maastricht timetable for European economic and monetary union (Emu). The German central bank's conviction is that European monetary affairs will be best looked after if they are kept securely in German hands. The Bundesbank cannot, however, spell this out in public.

Yesterday's action thus serves several interlocking purposes. Any move to cut German inflation can be billed - as Mr Hans Tietmeyer, the Bundesbank's vice-president put it yesterday - as Germany's "contribution" to the Maastricht process.

The Bundesbank can correctly point out that it stopped short of taking the more drastic interest rate step - an increase in the Lombard

rate - which would have looked like an all-out assault on Maastricht.

But the Bundesbank can also take comfort from the likelihood that yesterday's discount rate increase, on balance, will impede fulfilment of the Maastricht goals.

Several countries, led by Britain and France, are trying not to follow the German move upwards. But yesterday's increase sets a firm floor under European interest rates. Just at a time when most countries had hoped, through easier credit, to develop the rhythm for economic recovery, they find themselves dancing to an austere German tune.

Pursuing interest rate policies marked "made in Frankfurt" is a political irritant for most of Germany's neighbours. However,

France, in particular, has always thought that the effort would be worthwhile if, through improved monetary co-operation, Emu were brought closer.

France's objective, under successive governments in Paris, is to manoeuvre the Germans into a position where they will one day have to give up the D-Mark and hand over European monetary supremacy to a European central bank. Mr Jacques Delors, the EC Commission president, calls the process "sharing" monetary power.

Unfortunately, yesterday's action, by adding to the factors delaying any firm European economic recovery, compounds the question marks over the Maastricht plan of achieving Emu by 1999.

The probability that individual countries will reduce fiscal deficits - a firm condition of the Maastricht process - will be heavily reduced if, as seems likely, Europe remains stuck in a period of slow growth. This means that Germany's partners under Maastricht, Britain and Italy in particular, need to have high economic growth. Their best chance of achieving this, he says, is by improving export competitiveness through a realignment in the European Monetary System.

For the moment, all EC countries are ruling out this step. This could quickly change, Mr Brown believes, if the Italian lira, despite yesterday's interest rate increase in Rome, is forced closer to its EMS floor against the D-Mark.

the political goals behind the Emu process may become more difficult.

Mr Brendan Brown, chief economist at Mitsubishi Finance in London, points out that "to get any where on the deficit targets under Maastricht, Britain and Italy in particular need to have high economic growth". Their best chance of achieving this, he says, is by improving export competitiveness through a realignment in the European Monetary System.

For the moment, all EC countries are ruling out this step. This could quickly change, Mr Brown believes, if the Italian lira, despite yesterday's interest rate increase in Rome, is forced closer to its EMS floor against the D-Mark.

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NEWS: INTERNATIONAL

UK warns Serbia of action on war crimes

By Ralph Atkins

BRITAIN signalled yesterday that it may press for international action to investigate allegations of possible war crimes committed by Serbs against Moslems in Bosnia-Herzegovina.

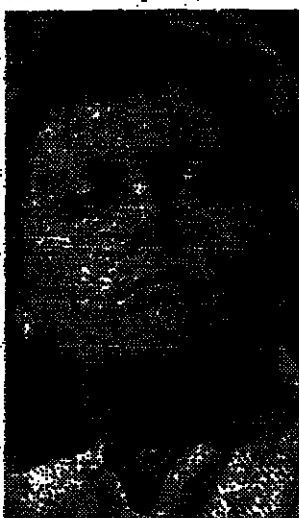
Baroness Chalker, overseas development minister, said abuse against Moslems was "obviously a war crime under the terms of the Geneva Conventions, and we give due warning that it is so".

She added: "The Serbs are following a systematic policy of ethnic cleansing and that has to be dealt with by the international community."

Downing Street officials said there was sufficient *prima facie* evidence of torture and indiscriminate killing of civilians to justify an investigation, possibly under United Nations auspices.

However, the Foreign Office said last night that it was unclear whether external countries could have jurisdiction over atrocities committed in another country's internal conflict.

Baroness Chalker was speaking after a meeting in London between Mr John Major, the



Baroness Chalker: 'Serbs are following a policy of ethnic cleansing'

UK prime minister, and Mrs Sadako Ogata, UN high commissioner for refugees, to discuss Britain's contribution to humanitarian aid for Yugoslavia.

Mrs Ogata told the prime minister that she regarded the refugee problem in Yugoslavia as the worst in Europe since the Second World War.

Britain has sent medical staff to Yugoslavia at a cost of £25m. Mr Major promised he would use Britain's presidency of the European Community to persuade other member states to attend a conference on refugees and other humanitarian issues, called by Mrs Ogata in Geneva on July 25.

The conference is also likely to be used to press for international action to stop breaches of the Geneva Conventions.

Mr Major is also to write to other heads of government to highlight the scale of abuse in Yugoslavia.

Baroness Chalker said reports from Mrs Ogata and from UK officials in the region told of "the purposeful pin-pointing" of Moslems in Bosnia-Herzegovina.

"Their houses are shot up at night to threaten them to leave the following morning, and when these Moslems have left, the houses are then set on fire from the inside," said Baroness Chalker.

"I don't believe people know how bad it is."

Last night Mr Major was due to meet Lord Carrington, chairman of the EC-sponsored peace talks.

Russian central bank chairman quits

By John Lloyd and Dmitry Volkov in Moscow

MR Georgy Matukhin, chairman of the Russian central bank, resigned yesterday after it became clear he had lost the support of both government and parliament.

The departure of Mr Matukhin, who was criticised by the increasingly powerful industrial lobby for his tight rein on credit, came as the Russian parliament voted to cut VAT, the main source of government revenue.

The rate will come down from 28 per cent to 20 per cent from January 1, and to 15 per cent immediately on some "socially necessary" goods, mainly basic foodstuffs.

Parliament also began amending the government's budget, agreeing a huge list of costed and costly changes which

Mr Konstantin Borovoi, president of the new Party of Economic Freedom and a leading Russian businessman, said yesterday that the holding of people, often on sentences of 15 years or more for behaviour considered normal in market economies, was "absurd" when Russia was attempting to attract foreign partners, writes John Lloyd.

Some 127,000 people convicted of

"economic crimes," many of which are no longer classified as illegal, are being held in prisons in the former Soviet Union. In some cases, people are still being sentenced under extant Soviet-period legislation for "speculation" (selling) and other "crimes." Mr Borovoi's party has demanded an amnesty for the "economic criminals" - so far without success.

turned down by the Russian parliament. He now seems to have emerged as the front runner.

If Mr Gerashchenko succeeds to the hottest central bank chair in the world, it will be an extraordinary comeback for a man who was himself dismissed from his Gosbank post, after the August coup, by Mr Boris Yeltsin, the Russian president, for alleged complicity.

He has been criticised by Russian radicals for alleged complicity in concealing Communist Party funds and in propping up the old regime.

The end of Mr Matukhin must be seen as a further victory for the industrialists' lobby, who have a strong showing in the cabinet. In the end, the government withdrew support and let him fall, with only 15 voting against accepting his resignation to 154 for.

ter, warned that other taxes would have to rise.

Mr Matukhin's most likely replacement, according to government and parliament officials yesterday, is Mr Victor Gerashchenko, former chairman of the Soviet Central Bank, Gosbank.

Mr Gerashchenko was on a shortlist for the job in June when Mr Matukhin's previous request to resign was

Ukraine opposition seeks referendum on new poll

By Anthony Robinson in Kiev

UKRAINE's leading opposition politicians yesterday called for a referendum to bring about new parliamentary elections and remove the communist-dominated government.

Mr Vyacheslav Chornovil, leader of Rukh, the democratic nationalist movement which led the struggle for Ukrainian independence, attacked the government of Mr Vitold Fokin. The recent appointment

of Mr Valentyn Simonenko as the government's economics supreme was a victory for "the old communist mafia," he said.

For early elections to take place the law requires the collection of at least 3m votes in a referendum. Setting the referendum machinery in motion would put pressure on the government and force the opposition to become more effective even if it failed to win the required 3m votes, Mr Chornovil added.

Mr Simonenko, a former construction manager, Communist party first secretary and mayor of Odessa, Ukraine's biggest port on the Black Sea, was appointed to replace Mr Vladimir Lanovoi, a young economist who has worked closely with the International Monetary Fund, World Bank and other foreign advisers. The change, made by President Leonid Kravchuk only hours after parliament adjourned for the summer hol-

idays last week, has called into question the government's commitment to rapid privatisation and other market-oriented economic reforms.

It reinforces the ranks of former communists surrounding Mr Kravchuk, himself a former party ideology secretary.

Mr Simonenko said he would unify financial, economic and monetary policy under his control. "I am completely against the idea of aid from the west

but fully support mutually beneficial foreign investment and co-operation," he said.

Critics say the government, headed by Mr Vitold Fokin, another veteran communist, has hardly changed the old communist bureaucratic structures, but merely wrapped them in the Ukrainian national flag. However, an expected vote of no confidence has been postponed until parliament reassembles in the autumn.

Bosnian Serbs' leader orders end to shelling

MR Radovan Karadzic, the leader of Bosnia's Serbs, yesterday ordered his forces to stop bombarding the eastern Bosnian city of Gorazde as European Community-sponsored peace talks appeared powerless to bring about a ceasefire in the republic.

EC diplomats in London said Serb irregulars had been besieging Gorazde, a town of 37,000 inhabitants, of which 70 per cent are Moslem, as part of a plan to "ethnically cleanse" the region and eventually annex eastern Bosnia to Serbia.

Despite the differences and the fact that all three sides did not meet one another, Mr José Cutileiro, the EC mediator, said: "I am not that pessimistic."

Mr Karadzic denied Serb forces were involved in deportations, expulsions and killings, despite numerous eye-witness accounts.

"What we want is a Bosnia-Herzegovina which is based on three constituent states. With this in mind, we support the current EC negotiations," he said in an interview.

These three ethnic states would consist of Moslem, Serb and Croat regions, he added. The Serbs account for a third of Bosnians, but with the support of the former Yugoslav army, they have seized two-thirds of Bosnia-Herzegovina.

Mr Haris Silajdzic, Bosnia's foreign minister, said he wanted a unitary state, adding that the division of Bosnia-Herzegovina along ethnic lines would fail to take into account mixed marriages, as well as those who perceived themselves to be Bosnian.

"What Serb extremists are doing in Bosnia today is what the Nazis did in world war two. Identity and ethnicity are being imposed on innocent civilians," he said.

Bosnia's Moslems, who make up 44 per cent of the 4.3m-strong population, had earlier in the week put forward a peace plan offering equal shares of cabinet posts to the other two ethnic communities.

It was rejected by Mr Karadzic and Mr Boban.

In an open letter to Lord Carrington and Mr Cutileiro, Mr Silajdzic asked the EC to stop the flow of weapons into Bosnia from neighbouring Serbia and Montenegro.

"It is the Serb extremists who hold the weapons and con-

Judy Dempsey reports on diplomatic moves in London

tinues the war. It is the Serb extremists who are in a position to stop the killing. All heavy weaponry and artillery should be placed under international control as a precondition for constitutional negotiations," he said.

Mr Karadzic said he had no preconditions for peace talks, but agreed with the plan to place weapons under international supervision.

Mr Mate Boban, head of Bosnia's Croats and a close ally of Croatian President Franjo Tudjman, said he would support the EC Lisbon plan of March 9 which stipulated that Bosnia would be composed of several national units, but that the current borders of the republic would remain intact.

However, EC diplomats in London said Croatia and Serbia were working on dividing Bosnia-Herzegovina between them, as witness the recent declaration of a Croatian-run state within a state in western Herzegovina.

Mr Silajdzic yesterday said Mr Boban and Mr Karadzic had met in early July in the Bosnian capital of Sarajevo, where the Serbs agreed to recognise the Croatian region of Hercegovina, with a possible link to Zagreb. In return, Mr Boban had promised not to interfere in northern Bosnia, and called for large population shifts aimed at creating "ethnically clean" areas.

Both Mr Karadzic and Mr Boban denied meeting each other.

Greek power deal may violate trade sanctions

By Kerin Hope in Athens

GREEK purchases of electricity from Bosnia-Herzegovina have come under US scrutiny as a possible violation of the UN-led international embargo on trade with Serbia.

According to the state-owned Public Power Corporation, Greece receives up to 200 MW of electricity daily, mainly in peak consumption hours, from a power station at Trebinje in Herzegovina.

The power is transferred to Greece through the Serbian and Macedonian grids.

The PPC is liable for transport charges of over \$20,000 monthly for use of the Serbian grid, payable to Belgrade.

The US embassy in Athens has asked for clarification of the arrangement on the grounds that it could amount to sanctions-breaking by

Greece, according to foreign ministry officials. The Greek view is that power supplies should not be affected by the embargo since international transit traffic across Serbia is still permitted.

President Ion Iliescu yesterday fended off press allegations that Romania had broken the embargo on Yugoslavia, by saying his country did not have total control over River Danube traffic in its domain. Reuter reports from Bucharest.

"We can control only what is on Romanian territory and loading points in Romanian ports," he said.

Several Western news agencies have reported recently that Romania was breaking the UN embargo by allowing oil and other commodities to slip into Yugoslavia along the river.

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NEWS: INTERNATIONAL

Botha opens the way for UN observers

By Michael Holman in Johannesburg

MR P. W. Botha, the South African foreign minister, yesterday renewed his government's call to the African National Congress (ANC) to take part in talks aimed at ending political violence, and opened the way for a United Nations observer mission to South Africa.

Mr Botha, in an address broadcast live on South African television, told the UN Security Council that the government was "prepared to consider" a role for the international community "in an observer or other acceptable capacity", working alongside a monitoring group which would include the ANC and Chief Mangosuthu Buthe's Inkatha Freedom Party (IFP).

Mr Botha did not elaborate on the proposal, hinted at earlier this month by President F. W. de Klerk.

Nor did he make any reference to the likelihood that the security council will end the two-day debate on South Africa with agreement to send a special UN envoy on a fact-finding mission to Pretoria. It seems clear that South Africa will raise no objection to such a visit.

However, the speech in which Mr Botha vigorously defended the government's record since the release of Mr Nelson Mandela, the ANC leader, in February 1990 and rebutted allegations of state complicity in political violence, broke no new ground.

There was no immediate reaction from the ANC, but

political observers last night doubted that the stalemate in the country's constitutional talks had yet been broken.

Most observers doubt that a formal resumption of negotiations could begin before a UN envoy has reported back to the security council.

Mr Botha said that the government had nothing to gain from the violence that led to last month's decision by the ANC to suspend talks: "We urge the council to accept that the (ruling) National Party is no longer a white party. We offer a political home to every South African that subscribes to our principles."

Mr Botha struck a generally conciliatory note, drawing a parallel between the 300-year history of the Afrikaner in Africa and the community's search for "freedom with other nationalist movements on the continent."

The Anglo-Boer war, he said, was "Africa's first liberation war and the Afrikaners' was the first liberation movement". He went on to express regret for apartheid: "Now with benefit of hindsight it is clear that the dream could not last when robbed of all morality."

"In a sense whites became apartheid's victims - we failed to realise we could not truly be free until Africans shared that freedom with us."

But Mr Botha continued the government's efforts to drive a wedge between the ANC and the South African Communist Party, challenging Mr Mandela to reveal the names of Communist Party members in the ANC ranks: "Why keep it secret?"

Lagos jet purchase puts IMF accord at risk

By Julian Ozanne recently in Lagos

NIGERIA is due to take delivery of 12 Czechoslovakian fighter jet trainers in a secret deal which could jeopardise efforts to renew a standby agreement with the International Monetary Fund (IMF).

Negotiations on the IMF agreement, a precondition to further rescheduling of Nigeria's \$30bn (£15.7bn) external debt, are stalled. The main hurdle is government over-spending, including defence outlays,

which resulted in a fiscal deficit last year of 35bn naira (£1bn).

Without a rescheduling arrangement, Nigeria will be unable to pay debt service obligations this year of more than \$5bn from forecast export earnings of \$9bn-10bn.

The purchase of the 12 Aero L-39 Albatros trainers is believed to be part of a larger order, made last year, for 30 L-39s. Defence experts say the deal is worth more than \$90m. Diplomats believe that part of the payment will be in crude oil. The military gov-

ernment of President Ibrahim Babangida, scheduled to hand over power to a civilian administration at the end of this year, is taking delivery of a second controversial arms order.

The first batch of an order for 80 British Vickers Mark 3 tanks, worth more than \$235m, has arrived at Lagos port. Nigeria already has over 70 Mark 3 tanks.

Western donors say the two defence deals are part of a web of extra-budgetary spending which has undermined the country's economic reform

programme. Last year, in a confidential report, the World Bank strongly criticised the lack of accountability and transparency in public spending programmes, and questioned the accuracy of figures for oil export earnings.

Defence experts say the Czech order makes no strategic sense. The country faces little external threat, and the priority should be maintenance of the existing sizeable air force fleet. The fleet includes 23 Russian MIG 21s, 15 British Jaguars, 21

German Alphajets, and 12 Italian Aeromacchi MB339s. Most are grounded for lack of spare parts and because of inadequate servicing. Many of the aircraft in the air force's transporter fleet are also grounded.

"The deals make no sense when you look at the military's maintenance needs," said one defence expert.

"But the big boys always choose to buy new machines because there is a bigger opportunity for graft."



India's newly-elected President Shankar Dayal Sharma (left) at his residence yesterday with Prime Minister Narasimha Rao

UN move to end deadlock in Iraq

By Mark Nicholson, Middle East Correspondent

A SECOND senior United Nations envoy will arrive in Baghdad today to bolster efforts to break a 12-day deadlock involving UN weapons inspectors and the Iraqi authorities.

Mr Rolf Ekeus, executive chairman of the UN special commission charged with overseeing the destruction of Iraq's weapons of mass destruction, will fly to the Iraqi capital to join Mr Douglas Englund, head of UN field operations, to persuade the Iraqi government to allow inspectors to enter an agriculture ministry building.

However, Iraq's official press yesterday stepped up its condemnation of the UN inspectors, who are seeking documents in the building believed to detail parts of Iraq's chemical weapons programme.

The state-run al-Jumhuriyah newspaper accused Mr Englund of "empty haughtiness", while other government papers called the UN inspectors "deviants".

Iraqi officials say nothing related to its weapons pro-

gramme lies in the agriculture ministry building and that a search by UN chemical weapons inspectors would insult the Baghdad government and breach Iraq's sovereignty.

The US state department on Wednesday warned Iraq that failure to comply with the UN demands would threaten the Gulf war ceasefire resolutions, which established the special commission into Iraq's weapons of mass destruction.

However, Iraq has insisted that it will not permit the UN team entry the building - a limitation on inspectors' freedom to operate in Iraq which UN officials say would set a precedent potentially fatal to the whole task of monitoring Iraq's weapons programmes.

Iraq's increasingly belligerent defiance of the inspectors, who have maintained an unbroken vigil outside the gates of the agriculture ministry, is the latest in a growing number of rebuffs to the UN.

Earlier this week Iraq also rejected the terms for a possible limited sale of crude oil outlined during talks in Vienna last month.

Zimbabwe faces liquidity crisis

By Tony Hawkins in Harare

ZIMBABWE is facing a serious money market liquidity crisis following the Reserve Bank's decision to close its discount window, refusing to accommodate the market except at penal overnight rates of interest.

The sudden tightening of monetary policy, which took effect at the end of June, follows a reported agreement between Zimbabwe and the International Monetary Fund for an enhanced structural adjustment facility (ESAF). One of the terms of the agreement is understood to be that Zimbabwe maintain positive real interest rates, which, with inflation in May of 36.5 per cent, implies a marked increase in bank lending rates.

Money market sources said the Reserve Bank tightened its monetary stance when it failed to meet IMF benchmarks on

June 30, and was given until July 15 to bring credit creation levels down to those stipulated by the Fund.

The central bank's move was prompted also by the publica-

Banks are warning that if the government's tight monetary policy is maintained there will be some large corporate collapses

tion of a surprising set of monetary aggregates showing that money supply rose 34 per cent in the year to May, which came as a shock after a marked slowdown earlier in the year.

In April the broad (M2) measure of money was growing at an annual rate of only 20 per cent.

The money supply figures were a surprise because the rate of bank lending had slowed in recent months. Between May and December last year total bank lending,

including that by the finance houses, rose more than 38 per cent to Z\$6.55bn (£730m), but in the first five months of 1992, lending was up less than 8 per cent to Z\$7.4bn. Last week the

central bank has responded by asking the banks to use their US\$140m (£73.2m) lines of offshore credit, available for pre-shipment financing of tobacco exports, and also to draw on their soft loan facilities of US\$80m provided to help agriculture recover from drought. But the banks say that this will not be adequate and warn of a serious crisis in weeks unless policy is eased.

The liquidity crisis comes at a most unwelcome time for the government, which cannot afford to back down on monetary policy, ahead of a crucial budget to be presented by the finance minister, Mr Bernard Chidzero, on July 30.

Mr Chidzero is also committed, in terms of the ESAF deal with the Fund, to cut public spending by no less than 6 per cent of GDP, or approximately US\$400m.

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Italy's Efim may fold as board quits

By Robert Graham in Rome

THE board of Efim, the debt-ridden Italian state industrial holding, resigned yesterday, foreshadowing an imminent winding-up of the entity.

Efim, which controls more than 100 companies with activities ranging from aluminium, defence and transport to glass and health spas, has accumulated losses of more than L4,000bn (£1.5bn) and debts of L3,500bn against a turnover of L4,500bn. Its fate has been in the balance for a long time and earlier this year the public audit office called for the board to be replaced because of repeated losses.

The holding was founded in 1947 to finance the development of private and public sector industry but has ended up

as a hospital for loss-making businesses employing 37,000 people. The worst business is aluminium. Alumix, which accounts for a quarter of total debt, is the heaviest loss-maker; but other loss-makers include its glass division, Siv, with 30 per cent of Europe's automotive glass sales.

Efim possesses good advanced technology and makes profits in its rolling stock and mass transit division (Breda). It also has important defence interests - via Oto Melara and helicopters through Augusta. Although Augusta has 7 per cent of the market for civilian light helicopters and 5 per cent of the military in this field, the company is strapped for cash, has large stocks and owes L2,000bn to the banks.

NEWS IN BRIEF

French politician ordered to court

By William Dawkins in Paris

MR Henri Emmanuelli, president of the French national assembly, was yesterday summoned to appear before a court between September 8 and 14 to answer charges over alleged illicit fund raising by the ruling Socialist party.

The move intensifies tensions between the government and the judicial investigation system and will bring a long-running scandal over political corruption into the public eye in the weeks before the September 20 referendum on the Maastricht treaty on European union.

Mr Emmanuelli's lawyers said the summons, from the Rennes appeal court, indicated he was likely to face charges in his capacity as former Socialist party treasurer. He was expected to be charged with complicity in trading favours, attempting to conceal this, and having illicitly collected cash for the Socialist party from two construction companies, Urba and Gracco. This was a charge against the Socialist party itself, said Mr Emmanuelli, and his lawyers said he would therefore not resign.

France's dock scheme expires

France's 45-year dock labour scheme expired yesterday, with the application of a law which will modernise labour practices and help curb costs in what are among Europe's least competitive ports, writes William Dawkins in Paris.

However, a handful of ports, led by Marseilles and Dunkirk, were yesterday continuing to hold out against the reforms and the terms of a 1947 law (220m) early retirement and redundancy package from the government and employers. As a result of the reforms, voted through parliament in May, nearly half of France's 8,300 dockers will lose their jobs. The change means dockers will be paid monthly at market rates by cargo handling companies, instead of at centrally fixed rates paid by port authorities irrespective of whether or not work is available.

Telecom protest in Greece

Several thousand striking workers from Greece's state-owned telecommunications company, OTE, yesterday demonstrated outside parliament against new legislation that will end the company's monopoly of telecommunications, Kerin Hope reports from Athens.

The law, due to be approved in parliament today, sets up a new regulatory framework for telecommunications similar to those in force in other European Community member states.

No deal over HK airport

An Anglo-Chinese meeting to discuss financial plans for Hong Kong's multi-billion dollar airport and related projects ended yesterday with no agreement being reached. British and Chinese officials said they would meet again soon to discuss solutions to the impasse put forward by both sides. No date was given.

For the past three months the two sides have made little progress in resolving Chinese concerns about the financing of the HK\$1.75.3bn (£11.7bn) project.

Taiwan approves China links

Taiwan's parliament yesterday voted for a law paving the way for the island to expand economic and political links with China. Reuters reports from Taipei. MPs approved the Statute for Relations Across the Taiwan Strait after almost two years of stormy debate on its 96 articles.

US construction starts fall

Construction starts on new homes and apartments in the US fell slightly in June after a big rise in May, the Commerce Department said yesterday. Earlier reports from Washington. The annual rate of starts on new homes fell 3.2 per cent to a seasonally adjusted annual 1.17m units after a jump of 11 per cent in May. The June figure was below Wall Street economists' forecasts of 1.21m and continued a seesaw pattern of rises and falls in construction activity.

Canada's inflation rate slows

Canada's inflation rate slowed to 1.1 per cent in June, its smallest year-on-year increase in 30 years and the lowest rate currently prevailing among the main industrial countries, Bernard Simon reports from Toronto. Canadian banks were yesterday expected to reduce their prime lending rate from 7 per cent to 6.75 per cent, down from a peak of 14.75 per cent in mid-1990.

Brussels brings competition to Barcelona Olympics

THE European Commission yesterday claimed it had instilled the true spirit of competition into the Barcelona games by persuading the Barcelona Olympic committee to change its ticket distribution policy just 10 days before the opening ceremony, writes Andrew Hill in Brussels.

Sir Leon Brittan - the EC's

competition commissioner and now, apparently, champion of the Olympics spectator - is also looking at ways of opening television coverage of the games to greater competition. The committee has modified its ticketing arrangements to allow the sought-after tickets to move freely across Community frontiers. Usually, the

Olympic committees appoint an exclusive ticket distributor in each country.

Once the national quota of tickets is used up, individuals or travel agents who want to buy tickets are forbidden from buying tickets from alternative sources in other countries.

Now the rules have been amended, EC sports fans will

be able to buy tickets direct from the Olympic committee or from agents in other member states.

With less than 10 days to go until the Barcelona games start, it is not clear how many tickets remain unsold anywhere in the Community. But as cynical Brussels observers quickly pointed out, the move

has awarded the Commission - which has also co-ordinated EC sponsorship of the Olympics - a welcome propaganda prize.

Sir Leon may have more of a struggle when it comes to opening up television coverage of the games.

The rights to broadcast the Olympics have been bought by

the European Broadcasting Union (EBU), which groups Europe's public service broadcasters.

The Commission wants the EBU - and Eurosport, a channel backed by a group of EBU members - to give Eurosport, a rival European satellite sports channel, fair access to Olympics coverage.

Spanish ban means Nike can't just do it

Peter Bruce on a trade mark ruling that prevents advertising and sales by the biggest sportswear group

A SPANISH Supreme court decision to uphold a ban on the advertising and sale of sportswear in Spain by the US market leader Nike to protect a Spanish claimant to the Nike name is embarrassing Madrid just eight days before the Olympic Games start in Barcelona.

For a time last week it was feared the courts might even use police to prevent the US athletic team, which is being sponsored by Nike, from entering the Montjuic stadium in Barcelona for the inaugural ceremony on July 25 if they were wearing the Nike flash.

With Madrid under pressure from the US and the European Commission, the Barcelona judge who ordered the ban found a novel way around the problem - the athletes could wear their Nike uniforms as they would not have been bought in Spain.

The ban has, of course, infuriated Nike, the world's biggest sportswear company with global sales last year of \$3.4bn. Nike slogan: "Just do it!" has been engaged in a three-year battle with the Spanish author-

ities to get its goods into the country and had been hoping to use the Games to launch a multi-million-dollar line of new sportswear.

That respite aside, the ban, which is provisional and affects Nike apparel but not its shoes, has opened a serious breach in Spain's trade relations with the US. Madrid has been placed on Washington's watchdog list, making it a potential victim of reprisals.

Government officials in the Spanish capital, asked in June by the European Commission for an explanation, confess they are concerned about the implications of the ban but that there is little they can do to overturn decisions made by independent judges.

The government is trying to persuade the courts to allow Nike US to post a bond which would allow it to advertise during the Games but provide some security to the Spanish claimant to the Nike name should the courts continue to find against the US company.

"Over the past three years, in the Spanish courts and in the market place, our rights to operate as a brand in Spain

have been trampled under," said Mr Richard Donahue, president of Nike, from the company's Oregon headquarters recently.

"Our goods have been seized from bonded warehouses, our country manager harassed, read his rights and summoned before a criminal court to defend Nike's movement of products within the free trade zone [of European Community countries]."

Nike's nightmare goes back to 1982 when a Catalan sock maker registered the Nike name in Spain. Little is known of the Spanish Nike's fortunes until 1982 when Nike Inc signed a distribution agreement with the owner of the rights to market the Nike brandname in Spain, a Catalan company called Cidesport. The actual trademark is owned by a Catalan lawyer, Mr Juan Amigó.

When Nike International, Nike Inc's international operating arm, first began doing business with Cidesport, the marketing rights were held by two brothers, Carlos and Lorenzo Rosal Bertrand. Nike officials in Oregon say they were



US runner Michael Johnson with Nike flash vest

assured by the brothers that the local trademark was not a problem. However, by 1989 when Nike began to indicate it wanted to market its product directly in Spain, Mr Amigó had transferred the right of use of the name to Flora Bertrand, mother of the Bertrand brothers, and Cidesport would not let the trademark go.

Mr Amigó and his partner

are now offering to sell Nike the Spanish rights to the Nike name for \$30m, which the US company flatly refuses to pay. But a Barcelona court has upheld the local company's rights to the mark and, in June, the Constitutional Court turned down an appeal by Nike International. At stake now is another appeal to overturn the ban while lawyers fight over

the basic rights issue.

Nike Inc reckons the ban could cost around \$20m a year in Spain and that sales of Nike clothes by the Spanish company amount, in effect, to counterfeiting. That may allow the government, helpless to intervene until now, a way into the dispute by using its prosecutors to mount a criminal case but as yet no decision has been made.

While the string of court cases is most unlikely to be resolved before the Games, Nike Inc can take heart, however, from the results of a 30-year battle by Perrier, the French natural water group, to sell its Vichy water in Spain. Then, too, Catalan courts repeatedly upheld the rights of the makers of Vichy Catalan to use the Vichy name in Spain. They retained last year.

Nike Inc's struggle should not take quite so long, even this month it has been awarded new trade marks by the Spanish authorities. Mr Amigó's \$30m play may be running out of time but until it does Nike buffs may have to gambol about wearing only their shoes.

Unabashed Perot cuts his \$10m losses and runs

The would-be candidate made a difference before concluding he could not win, reports Jurek Martin



Perot: popularity fell

THE end for Mr Ross Perot, when it came, really was quick, almost businesslike. Less than a day after a top adviser walked out, and with poll after poll showing his popularity in free fall, the Texas billionaire "picked up his marbles and went home", as Molly Ivins, the Dallas newspaper columnist, said he would the night before.

He did it in Perot style too - unabashed, unapologetic, admitting no more than a minor mistake here or there. He left for his "volunteers" but offered them no guidance, beyond a complimentary nod to the revitalised Democratic party. In effect, he cut his losses, about \$10m (\$5.2m), and ran.

But he left claiming to have made a difference, and in that belief, his confidence is not

entirely misplaced. For this has been the political year of the protest - from Pat Buchanan, Jerry Brown, even Paul Tsongas and certainly Mr Perot himself - and though each has individually failed, their cumulative effect has been to change the tenor of the presidential election campaign.

The critical question now for the two who remain standing, President George Bush and Governor Bill Clinton, is who is best positioned to pick up the pieces, above all those left stranded by Mr Perot.

Mr James Carville, Mr Clinton's top strategist, is sure it will be his man. He said yesterday that, whatever else might be said of Mr Perot, he had tapped a well of discontent in a country dissatisfied - and demanding change.

The Clinton premise throughout, he argued, has been change, while that of Mr Bush has been retention of the status quo. The fact that Mr Perot has quit while Mr Clinton is in the climactic stages of a successful convention, leapfrogging in popularity, may also provide an extra boost, even justification for the claim that it was Mr Clinton, not the president, who proved the Perot-slayer.

The president has also been portraying himself recently as the architect of change. But he has also consistently maintained that the electorate will not make up its mind until the last two months of the campaign, when he promises to pull out the stops.

In reality, Mr Perot's softer support had already begun to

switch in droves to Mr Clinton, as all the recent polls prove. Its harder core element is probably overwhelmingly Republican and concentrated in the southwest and west. If Mr Bush wins this back, he will have evened the odds.

The all-southern Clinton-Gore ticket is intended also to boost the Democrats in the deep south, where a breakthrough is imperative for national success and where Mr Bush is still more popular than elsewhere. The three-way contest would have been helpful in this respect.

But the Perot factor was more than just a demand for change. It was a direct and adverse reflection on the perceived abilities of Mr Clinton and Mr Bush, seen as practitioners of politics as usual.

Mr Clinton may be on the up at the moment, while Mr Bush is not. But both still have a way to go to convince Americans that they can lead the country effectively. The Perot jury is not the only whose judgment is still being reserved.

The disappearance of the Texan also illustrates the immense practical difficulties of waging an independent campaign, albeit one whose appeal is purely populist and not lacking in finance.

The departure from the Perot camp on Wednesday of Mr Ed Rollins, President Ronald Reagan's campaign strategist in 1984, shows that professionals and amateurs do not live together easily in politics, that a campaign chest which is a personal fortune is not a com-

mon campaign property, and that the executive decision-making of business and the collectivity and compromises that are the essence of politics are inherently very different.

Mr Perot reached the peak of his popularity last month very much on his own. He captured the TV talk shows, set up his own phone banks, conducted his own personal schedule, and spent his own money - not a lot of it, compared with what he has and what he would have to spend if he were to run for president, but a sum beyond the reach of just about any other mortal.

He brought in Mr Rollins and Mr Hamilton Jordan, Mr Jimmy Carter's former political guru, 45 days ago because, he said, "world class" supporters (his volunteers around the

country) needed "world class" professional direction. A lot of the volunteers promptly took umbrage.

The specific grouses of Mr Rollins are symptomatic of the dichotomy. Mr Perot did not think the experienced ad-man they wanted to hire was worth the money; he reportedly did not show them in advance his patronising speech last weekend to a black audience (if he did, their professionalism was wanting); and he did not believe them when they said he was losing momentum and had to kick into another and more expensive gear straight away.

Now he does not have to. The billion-dollar man has gone back to earning more millions. It is probably easier than politics anyway.

Clinton keen to keep up momentum

By George Graham in New York

GOVERNOR Bill Clinton plans to hit the ground running after accepting the Democratic party's presidential nomination in Madison Square Garden last night.

The decision of Mr Ross Perot not to enter the contest has turned the presidential election into a two-man race, but Mr Clinton is not going to draw breath to plot his campaign strategy for the autumn.

Instead, he and his vice-presidential running mate, Senator Al Gore, will embark today on an eight-state bus tour that will take them from Coatsville, Pennsylvania, to Vandalia, Illinois.

Mr Clinton has emerged from this week's Democratic party convention with a heartening boost to his standing in public opinion. But Democratic candidates have surged before in the wake of their convention, and have rarely been able to sustain the momentum through to the November general election.

The memory of Governor Michael Dukakis, the party's candidate in 1988, is raw in Democrats' minds. That year's convention helped boost Mr Dukakis by 6 percentage points, opening up a gap of 17 points over then vice-president George Bush.

Party organisers are keen to avoid repeating the strategic mistakes that then frittered away the lead.

"Dukakis made a mistake in taking a break. Bill Clinton

and Al Gore are not going to make that mistake. They are going to come out of this with a pop in the polls, but then George Bush is going to get a pop from his convention," said Congressman Les Aspin.

Mr Ron Brown, party chairman, said his organisation was ready to move into action behind Mr Clinton's candidacy. "He is going to leave this convention on the run. There is going to be no hiatus while he goes back to Arkansas to plan the campaign," he said yesterday.

The bus tour is designed to keep the Democratic candidates in close touch with the US heartland.

"The idea of the trip is that they are going to hit the ground running and take the country back," said Mr George Stephanopoulos, Mr Clinton's deputy campaign manager.

On a whistle-stop tour by aircraft, he said, "you don't get the feel for the country".

But Clinton advisers also expect to take their campaign to a broader audience with an early wave of television advertising - a decision made easier by the campaign's vastly improved finances.

After ending the primary season with a deficit, Mr Clinton has managed to raise enough money to pay off debts and his staff salaries, and can begin the general election campaign in good shape.

"Obviously, when you look like winners it's easier to raise money. That's true in life and in politics. We clearly look like winners," Mr Brown said.

Boredom dogs political junkie

By Alan Friedman in New York

BEING a delegate at this week's Democratic convention may involve a lot of parties, but it is no picnic.

As far as the party bosses are concerned, the cheering and waving of posters, which came to a climax last night, are essential elements of prime-time television coverage. But on the ground, life is different.

Take Mr Roy Oppenheim, a 32-year-old delegate from Florida who came to New York committed to Mr Paul Tsongas. Like many of his nearly 5,000 peers he is a first-time delegate who is bored and frustrated.

Mr Oppenheim is a property lawyer and lifelong political junkie who first became active in 1972 when, at the age of 13, he worked on the George McGovern campaign.

In 1980 he worked for Ted Kennedy's campaign and in 1988 he gave speeches in Florida as a surrogate for Al Gore, then one of the candidates for the party's presidential nomination. He formed a local Democratic party club in Fort Lauderdale and was later asked to stand for Congress, an offer he turned down because he reckoned it was "too soon".

Mr Oppenheim says he became a Tsongas delegate - one of 30 in the Florida delegation - "because I wanted to influence the process, especially on the vital issue of education".

Like many delegates, Mr Oppenheim is paying his own way. He estimates his total

travel, hotel and other expenses will come to more than \$2,000 (£1,050).

In the small hours of Wednesday morning, as he watched a doleful Mr Tsongas greet hundreds of delegates at a low-key reception at Central Park's Taverna on the Green restaurant, Mr Oppenheim opened up.

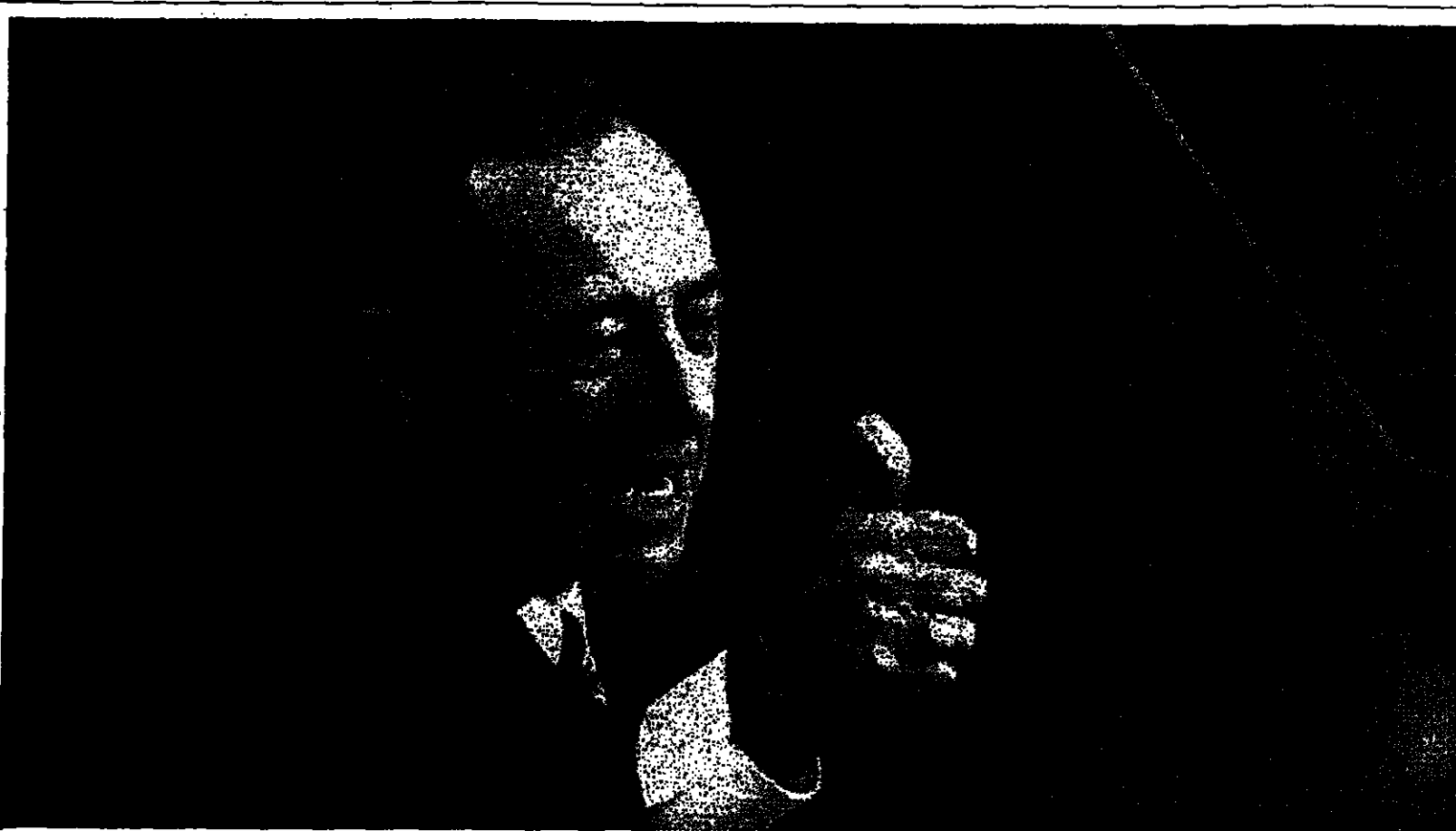
"I haven't participated in any decisions here in New York. I arrived on Sunday, checked into my hotel, found a ton of uninteresting paper and nine baseball caps from sponsors such as Coca-Cola and Con Edison. Then I was told that for security reasons I have to collect a new set of credentials every morning, between 6.45 and 7.30."

On Sunday afternoon he got down to the most common activity of most delegates - going to receptions. The first was a party in the dinosaur room of the Museum of Natural History, sponsored by Merrill Lynch and featuring a reggae band and Caribbean food.

On Monday he sat through a breakfast meeting of the Florida delegation and found it so dreary he decided to pass on the others.

During the afternoon and evening he has been on the convention floor. "But I do nothing. It is hard to hear most of the speeches so I walk around a little, talk and read newspapers," he said.

"There has been absolutely nothing for me to do here. It's a farce. This is really a media circus and I am just a pawn in the process. But I guess I'm a willing pawn. It may be boring here in New York, but back home it plays very well."



'Magnificent Mario': Governor Cuomo put all the politician's oratorical skills on display, using wit, savagery and partisan scorn

Hamlet of the Hudson brings house down

GOVERNOR Bill Clinton knows about speeches. He writes many of his own and there is enough of the southern Baptist tradition of oratory in him to make them sound good - when he is on form.

But he would have to exceed his finest performance to come close to what Mr Mario Cuomo pulled off on Wednesday night in nominating Mr Clinton as the party's presidential candidate.

The address by the governor of New York can be assessed on two levels - the purely political and as a piece of political theatre. On both it won rave reviews.

There were nagging doubts before he spoke that the Hamlet of the Hudson, a man of many moods and not all benign towards Mr Clinton, might give the nominee short shrift. Some of the earlier highlighted speeches - Jesse Jackson's, Barbara Jordan's and the petulant Jerry Brown's - had focused more on the party than praise of Mr Clinton. Mr Brown never mentioned his name.

Mr Cuomo invoked it 33 times, beginning with the first sentence and ending with the last. More than that, each progressive value he has long attributed to himself he said Mr Clinton possessed to an equal or even greater degree.

The embrace was total, and Mr Clinton

could have asked for no finer send-off.

"Magnificent Mario Cuomo" was how the nominee gratefully put it.

He put all the politician's oratorical skills on display. The timing, the pacing, the wit, the savagery were all there in a wondrous bundle of metaphor, imagery and, when turning the fire on President George Bush and the Republicans, cold partisan scorn and contempt. He brought the house down when he

contrasted the Democratic and Republican attitudes to the imperative of helping the needy.

"That is the fundamental Democratic predicate. Surrender that Democratic principle and we might just as well tear the donkeys from our lapels, pin elephants on instead and retreat to elegant estates behind ivy-covered walls, where, when they detect a callous on their palms, they conclude it is time to put down their polo mallet."

Mr Bush, he said in another passage, did not understand that the ship of state was foundering. "He seems to think the ship will be saved by imperceptible undercurrents, directed by the invisible hand of some cyclical economic god, that will gradually move the ship at the last moment so that it will miraculously glide past the rocks."

"Well, prayer, prayer, is always a good idea; but our prayers must always be accompanied by good works. We need a captain who understands that

and who will seize the wheel before it is too late. I am here tonight to offer America that new captain with a new course before it is too late, and he is Governor Bill Clinton of Arkansas."

Some close Cuomo watchers claimed this was stock stuff, lifted from many a recent speech. But the governor hates to leave his home state and he has not had a national audience like this since the party's convention in San Francisco in 1984.

Back then, he talked about his democratic values. But he never extended them as personally to Mr Walter Mondale as he did to Mr Clinton. That he did, surely laid to rest forever the dreams of his supporters that he will himself one day become president.

If Mr Clinton wins in November, perhaps he will redeem a half-promise and elevate Mr Cuomo to the Supreme Court at the first opportunity.

If nothing else, that should improve the quality of the court's written judgments.

US presses China to end trade rows

By Nancy Dunne in Washington

MRS Carla Hills, US trade representative, is putting pressure on China to resolve a list of trade disputes by mid-August, well ahead of an October 10 deadline set last year.

Mr Michael Moskow, deputy US trade representative, said yesterday that Mrs Hills had given the Chinese government a list of trade issues she wants resolved during talks in Beijing starting on August 17. Otherwise she will publish a list of potential sanctions and begin public hearings.

President George Bush, who

has been portrayed as being soft on China, could gain politically should the US rebuke late in October or win substantial concessions from Beijing.

It is usual to begin any retaliatory process once a deadline has passed. However, Mr Moskow said a similar threat produced an agreement with Beijing on intellectual property rights earlier this year.

He said the two sides had narrowed their differences but that "a substantial gap" remained.

Beijing has agreed not to enforce unpublished trade regulations against foreign importers and to prepare a comprehensive list of restric-



Hills: sanctions threat

tions, bans and quotas.

It will also eliminate its import substitution policies "over time". But it has not agreed to end import licensing or bans on specific US products.

EC export proposal for dual-use arms

By David Buchanan in Brussels

BRUSSELS yesterday put forward its long-awaited plan for EC states to tighten controls on militarily useful exports crossing the Community's external frontier, to let them dispense with such checks along internal borders.

The European Commission's draft regulation, covering the tricky category of dual-use and nuclear goods which have a military as well as civil application, is designed to remove another pretext for keeping customs officers busy at internal EC borders after January 1, when the single EC market is due to take effect.

If approved by EC govern-

ments, it would mean, for example, that a UK security export licence granted to a British company would be valid in the rest of the Community.

Delays in producing the plan, caused by the Commission's hesitancy in intruding into a quasi-military field of unquestioned national competence, means there is little chance of member states arriving at sufficient mutual trust to do away with all checks between them in the next five months. So, for a transitional period in 1993, EC officials envisage a certain administrative "paper chase" to check up on dual-use goods circulating in the single market.

Gatt offered airliner subsidy model

By Frances Williams in Geneva

THE European Community and the United States yesterday offered their hard-won accord limiting subsidies to civil aircraft as a model for a new international agreement under the General Agreement on Tariffs and Trade (GATT).

The bilateral accord, reached on April 1 after six years of wrangling over government aid to the European Airbus project, will formally come into effect next week after endorse-

ment by EC finance ministers last Monday.

It limits direct government support for new aircraft programmes to 33 per cent of total development costs. Indirect support, for instance through military contracts, are limited to 4 per cent of a company's turnover.

Both the EC and the US are long-standing critics of Gatt's civil aircraft code, drawn up in the Tokyo round of trade talks that ended in 1979. The code, which has 23 signatories, eliminates import duties on civil air-

craft and the bulk of aircraft parts, including engines. But its references to subsidies and competitive practices are vague, leaving the door open for conflicting interpretations.

The US, overruling EC objections, has instead chosen to use Gatt's subsidies code as the vehicle for attacking state assistance to Airbus. It alleges that Germany, France, Britain and Spain have spent \$13.5bn to \$26bn on subsidising the four-nation consortium, while the EC claims that US manu-

facturers have received similar

amounts indirectly through military programmes.

Earlier this year, a disputes panel under the subsidies code ruled against exchange rate guarantees to Deutsche Airbus by the German government.

The government announced last weekend it was selling its stake in Deutsche Airbus and cancelling the guarantees.

Gatt's civil aircraft committee yesterday agreed in principle to renegotiate the code.

This will most probably be based on the US/EC agreement. However, the agreement cannot simply be adopted wholesale by Gatt.

In particular, it applies only to new projects for civil airliners with more than 100 seats. Manufacturers of smaller aircraft such as Fokker, the Dutch concern, which are now covered by the Gatt code, maintain they have different financing needs. An EC official said yesterday that small manufacturers claim to require proportionately higher cash advances from government to launch new aircraft than the US/EC pact permits.

Japan to import US-made Toyotas

By Steven Butler in Tokyo

TOYOTA, Japan's biggest car maker, is to start importing US-made Toyota cars into Japan next month.

The move is important symbolically as an effort to reduce Japan's huge trade surplus with the US, particularly given Toyota's huge market power in Japan, where it claims 42 per cent of car sales. It will also help Toyota meet a growing domestic demand for estates (station wagons).

Toyota will import the right-hand-drive version of its Camry Wagon, manufactured at its plant in Georgetown, Kentucky, to be sold domestically as the Scepter.

The company has set an ambitious sales target of 700 units a month. It will compete against Honda's US-made and designed Accord Wagon, whose sales have averaged 836 a month this year.

Nissan said yesterday it would next year start importing to Japan a small wagon to be manufactured at its Mexican assembly plant.

Honda remains the leader in so-called reverse imports, with average monthly imports of 1,146 units of three different models of the Accord. The cars tend to be sold as premium products without the extensive discounting now available on domestically-made models.

Nissan has been selling an average of 192 UK-made Primera models, while Mitsubishi has sold 46 US and Australian-made models each month. Mazda has sold about 160 US-made cars bearing the Ford marque each month. Ford owns a 24 per cent stake in Mazda.

Total sales of imported vehicles in Japan in the first six months of the year came to 85,129 units, down 12.7 per cent from a year ago. European marques were hit hardest. Sales of BMW and Mercedes have held up fairly strongly, the companies claiming 17.18 and 19.12 per cent respectively of the imported market.

Sales of Volkswagen-Audi vehicles, however, have slipped by 20 per cent, although the company has managed to retain its position as the leading importer, with 21.36 per cent of the market.

Israel and Efta in free trade pact

By Frances Williams in Geneva

ISRAEL and the seven members of the European Free Trade Association (Efta) yesterday reached a free trade agreement after 13 months of negotiations.

The agreement will be signed later this year and is expected to come into effect on January 1, 1993. Customs duties and other trade barriers will be abolished for industrial and processed agricultural goods, fish and other marine products. Israel has also negotiated better terms for trade in farm products with individual Efta countries.

The deal will end the discrimination against Efta exports to Israel when compared with exports from the European Community and the United States, which already have free trade pacts with Israel.

Efta was anxious for a quick agreement to avoid the "negative effects" on trade of a tariffication scheme introduced by Israel in September 1991.

NEWS: UK

■ Failure comes as Maxwell and Polly Peck cases await trial ■ City regulators wait in wings to be enforcers

Blue Arrow leaves SFO reputation in tatters

By Richard Waters

THE ROUT of the Serious Fraud Office in the Blue Arrow trial yesterday left the reputation of the prosecutors in tatters and again cast doubt on the high-profile pursuit of financial fraud adopted by the authorities in the UK in recent years.

The latest failure comes at a sensitive time. With two other big prosecution cases being assembled – over the Maxwell affair and the collapse of Polly Peck International – the Blue Arrow fiasco strikes at the heart of the way such cases are prepared and staged.

"It looks like another nail in the coffin of the SFO," said one senior City regulator, who refused to be named. A partner of one of the biggest City law

firms, who also declined to be named, said: "They aren't of the calibre of the people they are trying to prosecute. They don't pay enough. They aren't a top-flight team."

Memories of other failures are still fresh in the City's mind: the banks and individuals who were acquitted during the course of the Blue Arrow trial; the abandonment of the second Guinness trial and the decision not even to begin the third; the dismissal of the planned prosecution of former directors of Alexander Howden, of the Lloyd's insurance group.

Anguish about the way these trials have been mounted, and the personal pressure put on the defendants in each case, has intensified – aided by the widely publicised illnesses of

Mr Ernest Saunders, former chairman of Guinness, and Mr Roger Seelig, a director of Morgan Grenfell, Guinness's advisers.

After nearly five years and a trial that cost more than £3m, the acquittal of the only four defendants convicted in the Blue Arrow trial added to that anguish in the City. In spite of joy in some quarters – "Isn't it wonderful!" was the spontaneous reaction of a personal assistant who had worked with Jonathan Cohen – there was widespread disquiet about the futility of the prosecution.

Sir Andrew Hugh Smith, chairman of the London Stock Exchange, summed up the prevailing mood. Bemoaning the "appalling waste of money and resources", he said: "We must

be able to find better ways of doing things."

According to some City lawyers, the SFO has been the victim of its own prosecution policy. Set up four years ago to pursue big and complex frauds, it decided from the outset to generate voluminous lists of charges against defendants, apparently with the view that it was better to get part of its case to stick than to focus on only one aspect of a fraud and risk failure.

"They brought more charges than they needed to and made the cases more complex as a result," said Mr Mark Dawkins, a partner at City law firm Simmons & Simmons.

Blue Arrow may be a throwback to those early days. However, the rejection of a raft of offences against Mr Asil Nadir,

who was charged more recently, suggests that the SFO's prosecution policy has not changed entirely.

With the SFO stumbling again, City regulators were yesterday dusting down their credentials, preparing to put themselves forward as the best enforcers of the complex rules and regulations that govern financial markets. However, the need to work closely with the SFO, and concern about raising political hackles in Whitehall, left the regulators reluctant to go public with their views.

"When this case was started, there was no other way to go, said the head of one regulatory body."

He suggested that the Financial Services Act, which came into force after the events that

led to the Blue Arrow trial, provides an alternative mechanism without involving the criminal justice system.

However, while there is a widespread feeling that the City could deal with such complex cases more quickly than the judicial system, by exercising its traditional sanction of blackballing miscreants, few believe that that would be a politically acceptable way forward. "You could make quite a strong argument for saying that the City could sort its own messes out better," said Sir Andrew. "But is society going to accept that that is a good idea?"

One fear that persists outside the City is whether the regulatory bodies – which are still made up largely of market practitioners rather than inde-

pendent regulators – deal sufficiently severely with wrongdoers.

A test of the regulators' resolve may come now with the Blue Arrow acquittal. At least one of those prosecuted is already thought to have made an attempt to gain recognition from the Securities and Futures Authority.

The SFA, while saying it will look at each case individually, has hinted that it may take a favourable attitude to any applications by suggesting that it would not try to reopen questions about individuals raised during court cases.

"We will most certainly not try to second-guess the court," said Mr Geoffrey Turner, membership secretary at the Securities and Futures Authority.

Fraud trials to come

More than two dozen serious fraud prosecutions are awaiting trial or making their way through the courts.

Those involved include:

■ Mr Kevin Maxwell, accused of conspiracy to defraud and theft, and Mr Ian Maxwell, accused of conspiracy to defraud. Their case is still before magistrates.

■ Mr Asil Nadir, former chairman of Polly Peck International, whose trial on 16 theft charges is scheduled to start at the Old Bailey next March and is expected to last six months.

■ Mr Roger Levitt, head of the Levitt group, whose trial on fraud charges is expected next year.

■ Mr Gordon Layton, chief executive of National Car Parks, accused of conspiring to defraud a rival company. Trial at the Old Bailey in October.

■ Mr Tony Bestwood, former chairman of Bestwood, the industrial and property holding company, awaiting trial in October on 20 charges, including the alleged theft of £1.2m.

■ Mr John Morris, chairman of Therm-A-Stor, whose trial on fraudulent trading and other charges is provisionally fixed for September.

■ Mr Anthony Dobson, Mr Michael Robinson and Mr Keith Woodward, directors of Homes Assured, for trial in January accused of defrauding the company's creditors.

■ Mr Frank Shannon, former finance director of Nissan UK, and Mr Michael Hunt, the company's assistant managing director, awaiting trial for alleged tax fraud.

■ Mr Terry Ramsden, former chairman of Glen International, awaiting trial on 22 charges, including fraudulent trading.

■ Mr Muhammad Nayide, head of Arrows, charged with obtaining £5m by deception in a case still before magistrates.

■ Mr Nazrudin Virani, head of Control Securities, charged with conspiracy in connection with Bank of Credit and Commerce International. Two former officials of the bank also face charges.

■ Mr Thomas Ward, US attorney and former non-executive director of Guinness, facing theft and false accounting charges at a trial fixed for October.



Cleared: Outside court yesterday (above, from left): David Reed, Nicholas Wells and Jonathan Cohen; (below): Martin Gibbs and wife

Rebuilding careers will be hard

By Jimmy Burns, Bethan Hutton and Richard Waters

THE businessmen acquitted in the Blue Arrow trial are likely to find rebuilding their careers an uphill struggle, although they are not without friends in the City.

Mr Jonathan Cohen, 48, Mr David Reed, 44, and Mr Nicholas Wells, 37, are of an age and experience in which they could theoretically return to their pre-trial jobs as corporate finance directors. The fourth, Mr Martin Gibbs, 62, took retirement in 1989.

Headhunter Mr Nicholas Crosshwaite said the obstacle was not so much the public perception of the defendants as the way the City has changed since they were arrested and the narrowing job opportunities in the finance sector generally.

"They have shown good skills in the past but the market is against them," Mr Crosshwaite said. "Corporate finance activity is 50 per cent of what it was. People think twice now before they hire

because money is tough." Among those who have consulted headhunters in recent months is Mr Stephen Clark, another former Blue Arrow defendant who was acquitted at the trial's halfway stage in October last year.

Mr Clark was group finance director at County NatWest until he was suspended on publication of the Department of Trade and Industry report in July 1989. He left the company by mutual agreement in December 1991. "Certainly in my case, being totally vindicated in a central criminal court has not left me without a considerable challenge to re-establish my career," he said.

He is now a consultant on a securities-related project with solicitors Cripps Harries Hall and has worked as a fundraiser for the Urban Learning Foundation charity. Two of the defendants acquitted yesterday, Mr Cohen and Mr Wells, found similar consultancy jobs during their trial.

However, 10 months of answering advertisements, tapping personal contacts, and

visiting headhunters has not got Mr Clark the job he most wants: a similar position to the one he had at County NatWest.

Mr Clark accepts that involvement in a well publicised fraud trial has not made the search for work any easier. Former employers of the defendants yesterday mixed sympathy with a sense of relief at the court decision, but none would commit themselves to rehiring their former employees.

"This affair has cast its shadow over these men and particularly over their families for several years. We are naturally very pleased that it has now been concluded for them," County NatWest's parent, National Westminster, said in a brief statement.

Mr David Parish, vice-chairman of Charterhouse Bank, said of Mr Cohen: "I wouldn't want to be drawn on Jonathan's personal employment prospects, although I personally have got a lot of time for him."

He added that the decision ought to lead to the removal of

any bar imposed on Mr Cohen by City regulators. The Securities and Futures Authority, which approves advisers on securities and corporate finance, said it would review the position of the Blue Arrow defendants if they sought recognition.

The four can take some comfort from the fact that not all the figures caught up in the recent high-profile City scandals have been forced out of the financial industry.

Mr David Mayhew, a senior partner at Cazenove, the stockbroker, was able to continue work while charges in the Guinness affair hung over him, thanks to special dispensation from the SFA. Mr Charles Villiers, charged in the Blue Arrow affair, continues to work as head of corporate development at Abbey National.

As one City banker put it last night: "We are a broad church. There is a general feeling that the trial has been ridiculously handled and the defendants deserve some form of rehabilitation."

Taxpayers' bill set to exceed £35m

By John Mason

TAXPAYERS are now set to pick up a bill in excess of £35m after the overturning of the convictions in the year-long Blue Arrow trial.

Regulators, lawyers and the City in general have again been left to ponder the difficulties of policing and prosecuting fraud.

The three appeal court judges have yet to give their reasons for quashing the convictions. However, the arguments of the defendants' lawyers were plain enough – the mammoth, year-long proceedings had put too heavy a burden on the jury and the judge dramatically to scale down the indictment unfairly distorted the trial.

Like many disasters, the seeds of destruction in the Blue Arrow prosecution lay in decisions taken early on.

In early 1989, the Department of Trade and Industry report into the Blue Arrow rights issue was published and passed to the SFO. At that time the SFO was a young organisation, less than two years old, with a reputation to make.

The DTI report was passed on to Mr Nicholas Purnell QC, an experienced criminal prosecutor. From then on, every big decision connected with the prosecution was taken by him.

Mrs Barbara Mills QC, now director of public prosecutions but SFO director for most of the Blue Arrow case, consulted Mr Purnell frequently about its progress. However, she was content to leave most of the decision-making to Mr Purnell, with whom she had shared chambers.

Unlike most SFO cases, the Blue Arrow affair apparently required little investigation. The bulk of the digging, it seemed, had already been done by the DTI inspectors.

Comparatively little follow-up work by the police was considered necessary. The 11 individual defendants were not interviewed before they were arrested in November 1989. Evidence given to the DTI inquiry was to form a substantial plank of the prosecution's case.

From the outset it was clear that the trial was going to be one of enormous proportions, putting great stress on the system of trial by jury. During the 50-day pre-trial hearing, designed to ensure that the trial itself was manageable, the prosecution was repeatedly warned by defence lawyers that it was being too ambitious.

Mr Purnell resisted the arguments, insisting that one "mega-trial", involving all 11 individual and three corporate defendants was the only fair and sensible way forward.

Against Mr Purnell's will, Mr Justice McKinnon, the judge,

insisted on two trials to keep proceedings manageable. By his own admission, Mr Justice McKinnon was later proved wrong. Merely dividing the proceedings into two trials was not to be enough.

The prosecution ran into serious difficulties once the Crown had closed its case. The evidence provided by the DTI report came under close scrutiny, notably by lawyers for Mr Stephen Clark, County NatWest's former finance director, who was acquitted on the judge's directions, the case against him "completely destroyed". Mr Alan Keat, the Travers Smith Braithwaite solicitor, was also acquitted.

In legal arguments with the jury excluded, defence lawyers began lengthy protests that the trial had already become too large and unwieldy to be fair.

The judge allowed the trial to continue, but was strongly critical of the prosecution. It had lost sight of the limits of the jury system, he said. In grappling with the case to make it manageable, he felt like a dentist extracting teeth, he told the court. Relations between him and Mr Purnell became visibly and increasingly strained.

However, it was after all the evidence had been heard and all closing speeches made to the jury that the difficulties came to a head.

Mr Justice McKinnon decided that the evidence was too much for the jury to cope with. The indictment was cut radically, with the jury left to decide only on the issue of the late taking up of shares on the night the rights issue closed. Three quarters of the evidence had to be disregarded. The evidence that remained had almost all been given in the early weeks of the trial.

The judge's decision left many astonished. It was, everyone agreed, a decision that should have been taken before the trial had started.

Mr Justice McKinnon told defence lawyers: "You are all entitled to one I told you so."

Lawyers have for months been assigning the blame for the Blue Arrow disaster to various quarters. Barristers have privately expressed criticism of Mr Purnell for maintaining such a large case. Mrs Mills held an off-the-record press briefing at which she criticised the judge for his non-interventionist handling of the trial.

Wherever the blame lies, there is no doubt that the trial has prompted both judges and prosecutors to recognise the need to tailor future cases to the limits of the jury system.

Few think a trial of the size of Blue Arrow will be attempted again. As one observer in the public gallery observed drily during the trial: "It's like sailing on the Titanic, blessed with the gift of foresight."

Stamps expert cleared of plot on 'fakes'

By Bethan Hutton

MR CLIVE FEIGENBAUM, a former chairman of Stanley Gibbons, the stamp dealers, was yesterday cleared of masterminding a plot to dupe collectors into buying fake rare stamps deliberately printed with errors to boost their value.

After a three-month trial at Southwark Crown Court the jury acquitted him of fraudulent trading.

Two weeks ago, at the end of the prosecution case, the judge directed the jury to acquit six men charged with Mr Feigenbaum because there was insufficient evidence against them. Another man, who had originally pleaded guilty, changed his plea and was also discharged.

The prosecution had alleged that Mr Feigenbaum was behind a fraud that involved the manufacture of colonial government stamps with deliberate printing imperfections such as lack of perforations or missing colours. Such stamps, which do not normally slip past printers' checks, are known as varieties.

The stamps had been advertised without Mr Feigenbaum's knowledge in collectors' catalogues as genuine "mistakes" with rarity value.

Mr Feigenbaum claimed that Commonwealth stamps produced with his authority under "open contracts" were valid reprints and varieties to meet demand from collectors interested in special subjects such as cars and trains.

He said that "revolutions" in the stamp industry had allowed "open contracts" to be negotiated with governments, allowing certain varieties and reprints of issues to be made. The prosecution had mixed up that sort of agreement with contracts colonial governments had negotiated through Crown Agents for new stamps, he claimed.

Judge Eugene Cotran made clear during the course of the trial that the production of varieties in itself is not illegal, although it is an offence to sell them as if they were produced accidentally.

Mr Feigenbaum's acquittal may disturb some sections of the philatelic world, which does not accept the practice of printing varieties.

Mr Feigenbaum has collected and dealt in stamps since childhood. Over the past eight years, his career has changed from the chairmanship of Stanley Gibbons, the biggest name in the stamp world, to a position outside the main industry body, the Philatelic Traders Association.

The refutation of Stanley Gibbons on the United Securities Market was called off at the last minute in 1994, when Mr Feigenbaum was chairman. He resigned and sold his stake in the company.

Informed collectors are now wary of spectacular errors in newly issued stamps from certain small countries, but those involved in the philatelic trade say that few will follow Mr Feigenbaum into openly printing varieties.

Mr Richard West, editor of Stamp Magazine, says that most printers would not touch a request to print varieties. "In fact, it is common knowledge that another stamp printer was approached with a similar proposal and just flatly refused. It was more than their reputation was worth," he said. Printing contracts can depend on a record of producing as few accidental varieties as possible.

Big City fraud trials produce low conviction rate

By Raymond Hughes, Law Courts Correspondent

IN THE three big City fraud trials – Guinness, Barlow Clowes and Blue Arrow – 26 individuals and three companies were charged and only six convictions have so far been achieved.

Eighteen defendants have been acquitted or seen the cases against them dropped. Five remain to be tried – four of them being the remaining Blue Arrow defendants, whose prosecution must now be in

doubt. Those three trials were, admittedly, at the high-profile end of the SFO's activities.

In his annual report in May, Mr George Staple, SFO director, announced that in the previous year 58 defendants had appeared in 28 trials. Of those, 23 pleaded guilty and 16 others were convicted.

The SFO is not the only prosecuting authority whose record in dealing with City crime is dismal. The Department of Trade and Industry, which spearheads the drive against

insider dealing, has had only limited success.

In 28 insider dealing trials in the past 11 years, almost half the defendants have been acquitted. Nearly two thirds of those convicted had pleaded guilty.

In Guinness, eight people were charged. Four – Mr Ernest Saunders, former Guinness chairman and chief executive; Mr Gerald Ronson, chairman of Heron group; Mr Anthony Parnes, a City stockbroker; and Sir (now Mr) Jack Lyons, a millionaire financier –

were convicted in the first trial.

Mr Saunders' five-year sentence was halved on appeal and he was paroled after 10 months.

Mr Ronson served six months of a 12-month sentence and was fined £5m. Mr Parnes, whose 2½-year sentence was cut on appeal to 21 months, served 11 months. Mr Lyons was fined £3m.

The second Guinness trial ended abruptly for reasons for which the SFO could not be blamed.

The judge accepted the view of two psychiatrists that the mental and emotional strain on Mr Roger Seelig, a former corporate finance director at Morgan Grenfell, of conducting his own defence was so severe that there was a risk that he would commit suicide if the trial went on.

A *nolle prosequi*, which halted the proceedings but was not equivalent to an acquittal, was entered in respect of Mr Seelig, and proceedings were discontinued against his co-defendant Lord Spens.

former corporate finance managing director at the Henry Ansbacher merchant bank.

Shortly before that trial collapsed, the SFO announced that it was dropping charges against Mr David Mayhew, a partner in Cazenove & Co, the stockbroking firm, and Mr Seelig, who were to have stood trial in Guinness Three.

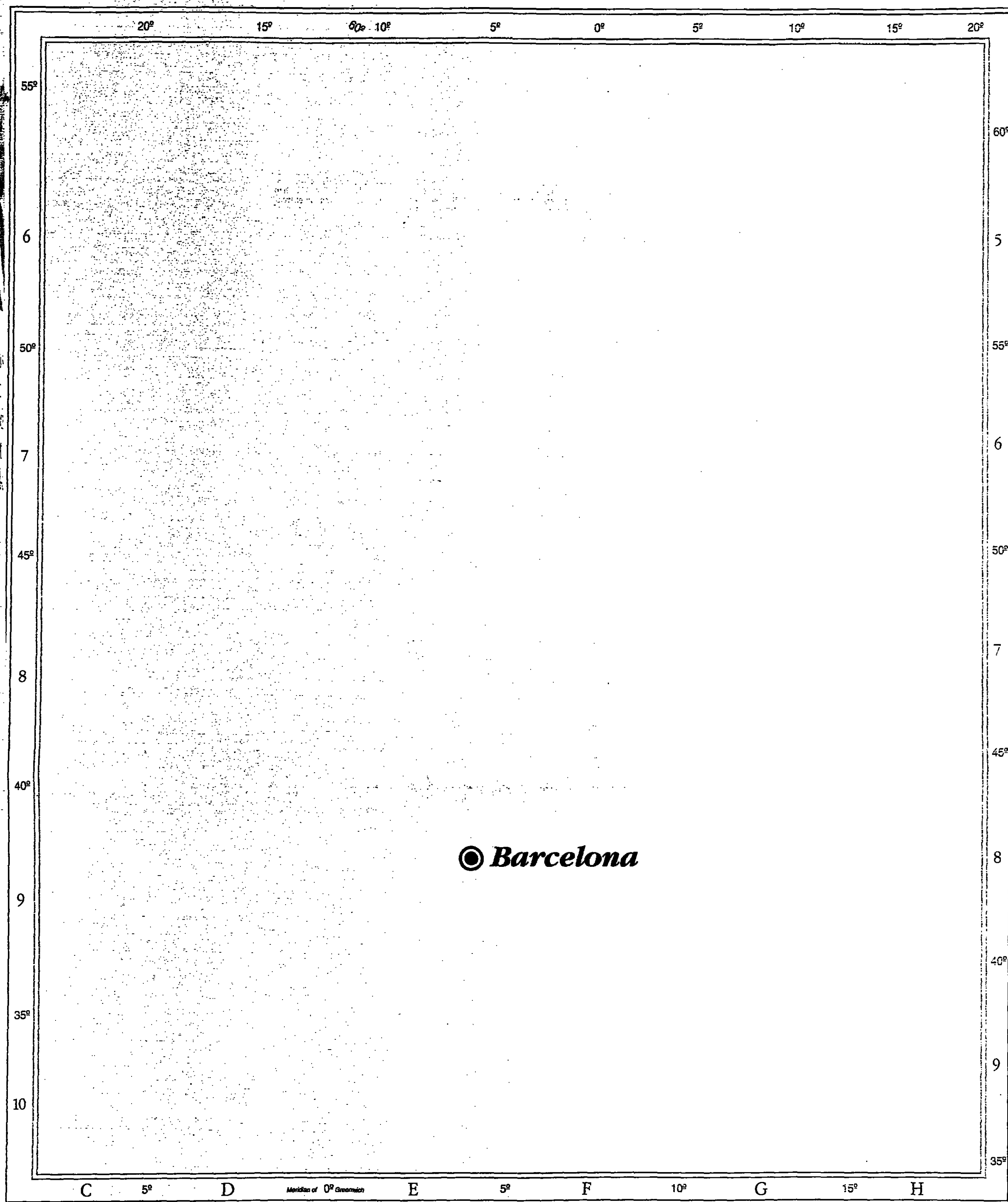
There remains the trial of Mr Thomas Ward, a US attorney and former Guinness non-executive director, on theft and

false-accounting charges, due to begin in October.

In the Barlow Clowes affair, seven men were originally charged. The case against one trial, Mr Peter Clowes was sentenced to 10 years in jail and Mr Peter Naylor to 18 months.

Mr Guy Cramer and Mr Christopher Newman were acquitted. The SFO decided to offer no evidence against Mr David Mitchell and Mr Ian Crabtree, who were to have figured in a second trial.

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**IN WHICH COUNTRY WOULD
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NEWS: UK

Tenants warn prime minister they may desert Canary Wharf

Banks fear isolation in 'wasteland'

By Robert Peston

PROSPECTIVE tenants of Canary Wharf, the massive office development downriver from the City of London, are warning the prime minister that, unless the Jubilee underground railway line is extended to the scheme they will reconsider their decision to move to Docklands.

In letters to Mr John Major, present and prospective tenants of Canary Wharf, which is in administration under UK insolvency procedures, urge Mr Major to take action in helping to finance the tube extension.

The tenants want the government to take advantage of the offer from the Canary Wharf administrators to finance a private sector contribution for the line by selling a building to the government.

The tenants, including the US oil company Texaco and the investment banks Credit Suisse First Boston and Bear Stearns, say they moved to Canary Wharf on the clear understanding that the government was committed to regenerating London's Docklands, but they are now afraid that the area is trapped in "a downward spiral".

Before signing up for Canary Wharf, they had each been shown a letter from the Chief Executive of the London Dockland Development Corporation, the official body in charge of redeveloping the area, which

promised that "Docklands will become the most accessible location in the Central London area by 1992". In the event, Docklands is now perceived as "completely inaccessible". Tenants already on the site say they fear becoming isolated in an office wasteland.

Meanwhile a coalition of Docklands businesses and community representatives also put pressure on Mr Major to build the Jubilee extension. They sent him a petition backing the line.

Mr Peter Corfield, of advertising firm Ogilvy & Mather which has offices in Canary Wharf, said that 5,000 signatures had been collected in just two days.

On Wednesday, government ministers and advisers are due to meet to evaluate the Canary Wharf offer.

The Canary Wharf administrators have told the government that if it wants only to rent space rather than buy, then Canary Wharf could still make a contribution to the Jubilee line by raising new loan finance on any Canary Wharf building rented by government.

The 11 banks who have lent £576m to finance the development of Canary Wharf met yesterday to evaluate this strategy for rescuing the project which has been prepared by the administrators, who are partners of Ernst & Young the accountants.



Canary Wharf: tenants say they moved in on the understanding that the government was committed to regenerating Docklands

Watchdog says peace dividend squandered

By Daniel Green

DEFENCE ministers, contractors and civil servants are squandering the peace dividend through mismanagement, political interference in procurement decisions and foreign exchange errors, according to an independent government report.

The National Audit Office's Statement on Major Defence Projects published today lists errors that have cost tens of millions of pounds and are leaving part of Britain's navy unable to defend itself.

The report comes less than a week after publication of the defence policy paper which detailed measures to make Britain's armed forces "smaller but better". It is the more sensitive for being a first: until this year, its contents were largely classified.

The report will make uncomfortable reading for Mr Malcolm McIntosh, the new head of defence procurement, and his bosses, Mr Malcolm Rifkind, the defence secretary, and Mr Jonathan Aitken, the minister for defence procurement. The audit office is a government watchdog that examines the financial performance of public bodies.

Perhaps the most serious of the audit office's accusations is that in 1987 Sir George Younger, then defence secretary, overruled Mr McIntosh's predecessor, Sir Peter Levene, by insisting that a contract worth £130m was placed with the Swan Hunter shipyard on Tyne. Sir Peter had advised that that "the prudent and economic course" was a competition for the contract.

Jobless figures raise hope of recovery in late 1992

By Peter Marsh, Economics Staff

A SMALLER than expected rise in unemployment last month, shown in government statistics published yesterday, has revived cautious hopes about a recovery later this year.

Seasonally adjusted unemployment rose by 7,000 in June, the smallest increase for two years. The 27th consecutive monthly rise brought the number registered as unemployed to 2,732,700, the highest total since August 1987.

The rise followed a revised increase of 20,400 in May, and one of 42,600 in April. During the three months to June, the average monthly increase has been 23,300, the smallest recorded for any three-month period since September 1990.

Mrs Gillian Shephard, employment secretary, said the news was encouraging. "We all know that the improvement in the employment situation lags recovery," she added. "But this time there will not be such a long lag as in the 1980s."

While the Treasury said the figures were "a clear sign that increases in unemployment are abating", the opposition Labour party said there was "no immediate prospect of a

Wage inflation as measured by changes in average earnings has fallen at the sharp rate for 10 years, according to government figures. The index of average earnings across the economy rose in the year to May by an underlying 6.5 per cent, after 7 per cent in April and 7.5 per cent in the previous month.

This is the first time the year-on-year increase has fallen by a full percentage point in any two-monthly period since July 1982. The May figure is the smallest annual increase in average earnings for 25 years. The statistics are largely the consequence of the downward pressure on wage settlements over the past year.

reduction in unemployment and the misery this brings".

Ignoring seasonal fluctuations, unemployment fell by 29,701 to 2,678,181. The seasonally adjusted unemployment rate was 9.6 per cent, the same as in May. Out of the 7,000 extra people added to the adjusted jobless total, just over half were in the south-east, including Greater London.

The 3,600 addition for the south-east pushed the unemployment rate for the region to 9.2 per cent, up 0.1 of a point on May. The rate is the highest for this part of Britain since the Department of Employment started records in 1974.

While most other regions saw small increases in jobless totals, the East Midlands and north-west England registered slight falls, of 200 and 300 respectively.

Separately, the Department of Employment said registered workers, including people in employment, the self-employed and on government training programmes - totalled 25.6m at the end of March. Although this was 64,000 down on the figure three months earlier, the reduction in employment was the smallest quarterly fall since mid-1990.

While the number of workers in manufacturing showed a fall of 73,000 in the first quarter to 4.6m, those employed in services rose by 68,000 to 15.7m. This was the first quarterly rise in service employment since the second quarter of 1990.

Unfilled vacancies at government Jobcentres fell by 5,100 in June to 109,500. But the 322,400 people joining the jobless count was the lowest monthly figure since September 1990.

Ford cuts production after UK sales fall

By John Griffiths

UK CAR market leader Ford is to cut production at its Halewood plant on Merseyside for a month because of the continuing slump in new car sales.

Peugeot Talbot is also to cut production by 7 per cent, with the loss of about 100 jobs, after its 3,000 employees return from their summer break. However, it attributes them to changes taking place within its Ryton manufacturing plant in preparation for building a second model.

Main rivals Vauxhall and Rover Group said they had no plans for cutbacks. But while Vauxhall forecast that it could achieve record production this year, a Rover spokesman warned that if August sales are significantly below the 400,000 for which the industry hopes, the industry could have no choice but to cut output later in the year to prevent stocks building up.

Ironically, the cutbacks were disclosed as the Society of Motor Manufacturers and Traders and Central Statistical Office jointly released statistics showing that, despite the severe slump in UK new car sales this year and weakening exports, car production in the year's first six months, at 686,763, was only 1.1 per cent lower than in the same period a year ago.

Total car production for the month of June, at 129,315, was 3.31 per cent higher than the previous June's 125,077.

The statistics also show a sharp rise in commercial vehicle production for the first half, up 24.72 per cent to 138,384 from 111,440, and up 49.3 per cent in June, to 27,493 from 18,414. Unlike cars, the expansion in commercial vehicle production was export driven, and largely the result of the entry into production of new light vans from Ford, for which its UK plants are the sole source of supply.

PSBR jumps to £4.23bn last month

By Peter Norman

BRITAIN'S public sector borrowing requirement jumped to a higher than expected £4.23bn last month as the recession depressed government revenues and boosted spending.

The June PSBR was well above average market forecasts of a £3.5bn budget deficit and higher than the £3.15bn PSBR recorded in May and the June 1991 deficit of £1.36bn.

It brought the total borrowing requirement in the first three months of the 1992-93 financial year to £10.8bn, fueling fears that the government will not be able to keep borrowing within its £28bn target. Although deficits tend to bunch in the early months of the financial year, the worsening finances will reinforce the hand of Mr Michael Portillo, the chief secretary to the Treasury, when he presses for cuts in public expenditure in the current spending round.

Britain in brief



Cash boost for deprived urban areas

Mr Michael Howard, environment secretary, announced the 20 run-down urban areas which will share £750m of government City Challenge funding over five years from 1993.

He said he expects the private sector to contribute more than £2bn in the 20 areas, taking the total investment to nearly £3bn.

The 20 "winners", chosen in a competition judged by ministers on the basis of bids are in addition to the 15 which gained funding under the first round of City Challenge.

A majority of the 57 urban programme areas have funding under the scheme, but since the £750m is creamed off existing urban regeneration budgets there is acute concern about the future among the losers. Each winner gains £27.5m for a regeneration project in partnership with private and voluntary sectors.

Rise in Lloyd's 'open years'

The number of syndicates at the Lloyd's insurance market unable to close their accounts nearly doubled last year.

The increase, from 53 to 103, is further bad news for Names - the individuals whose capital supports underwriting - who are unable to resign their membership of Lloyd's if they are members of syndicates with so-called "open years". Lloyd's reported its worst-ever losses of £2.06bn last month for the 1990 year.

Syndicates - annual joint ventures of Names - leave their accounts open when there is uncertainty about the size of future claims. Those specialising in US long-tail liability business, in which

claims are made sometimes many years after the inception of the policy, have been worst affected.

Clampdown on car thefts

Norwich Union is refusing to insure new customers seeking cover for high-performance hatchback cars unless the cars are fitted with engine immobilisers. The insurance company said the cars were three times more likely to be stolen than standard models. It had decided to make the immobiliser a requirement instead of raising premiums.

Income support challenge fails

Britain's system of income support, which can leave single parents better off on the dole than working, is not a breach of European Community sex discrimination laws, the European Court of Justice in Luxembourg ruled.

Two women, supported by the Child Poverty Action Group, argued Department of Social Security regulations made it financially impossible for almost 1m mothers with young children to work.

Both mothers were challenging the Social Security Act 1986 which, unlike the Supplementary Benefit Act it replaced, does not allow child-minding expenses to be deducted from part-time earnings when assessing levels of benefit.

One mother said she was £10 a week worse off by working part-time as a graphic designer. She had to pay £25 a week for child-minding for her six-year-old son but could only offset £15 of her income against DSS allowances.

The European Court ruled that the issue was not covered by EC directives on equal treatment regarding access to work and social security.

Stamp expert cleared

Mr Clive Feigenbaum, a former chairman of Stanley Gibbons, the stamp dealers, was cleared of masterminding a

plot to dupe collectors into buying fake rare stamps deliberately printed with errors to boost their value.

After a three-month trial at Southwark Crown Court the jury acquitted him of fraudulent trading.

Two weeks ago, at the end of the prosecution case, the judge directed the jury to acquit six men charged with Mr Feigenbaum because of insufficient evidence. Another man, who had originally pleaded guilty, changed his plea and was also discharged.

The prosecution had alleged that Mr Feigenbaum was behind a fraud that involved the manufacture of stamps for colonial governments with deliberate printing imperfections such as lack of perforations or missing colours. Such stamps, which do not normally slip past printers' checks, are known as varieties. The stamps had been advertised without Mr Feigenbaum's knowledge in collectors' catalogues as genuine "mistakes" with rarity value.

Mr Feigenbaum said Commonwealth stamps produced with his authority under "open contracts" were valid reprints and varieties to meet demand from collectors in specialist fields such as cars and trains.

Fine outlook for forecasts

Eighty-four per cent of weather forecasts were accurate in the year to March 1992, the same level as the previous year, the Meteorological Office said.

The accuracy rate was helped by good weather and 1991 was the warmest year on record, the Met Office said.

Since it failed to predict the hurricane that swept parts of the UK in October 1987, the Met Office, a government agency funded mainly by the Ministry of Defence, has invested heavily to improve its forecasts' accuracy. Its new forecasting model, launched in the past year, which brings together weather forecasting and predictions of global climate change, cost £5m.

The Met Office cost the taxpayer - through the MOD - £71.1m in the year to March 1992, compared with £58m the year before.

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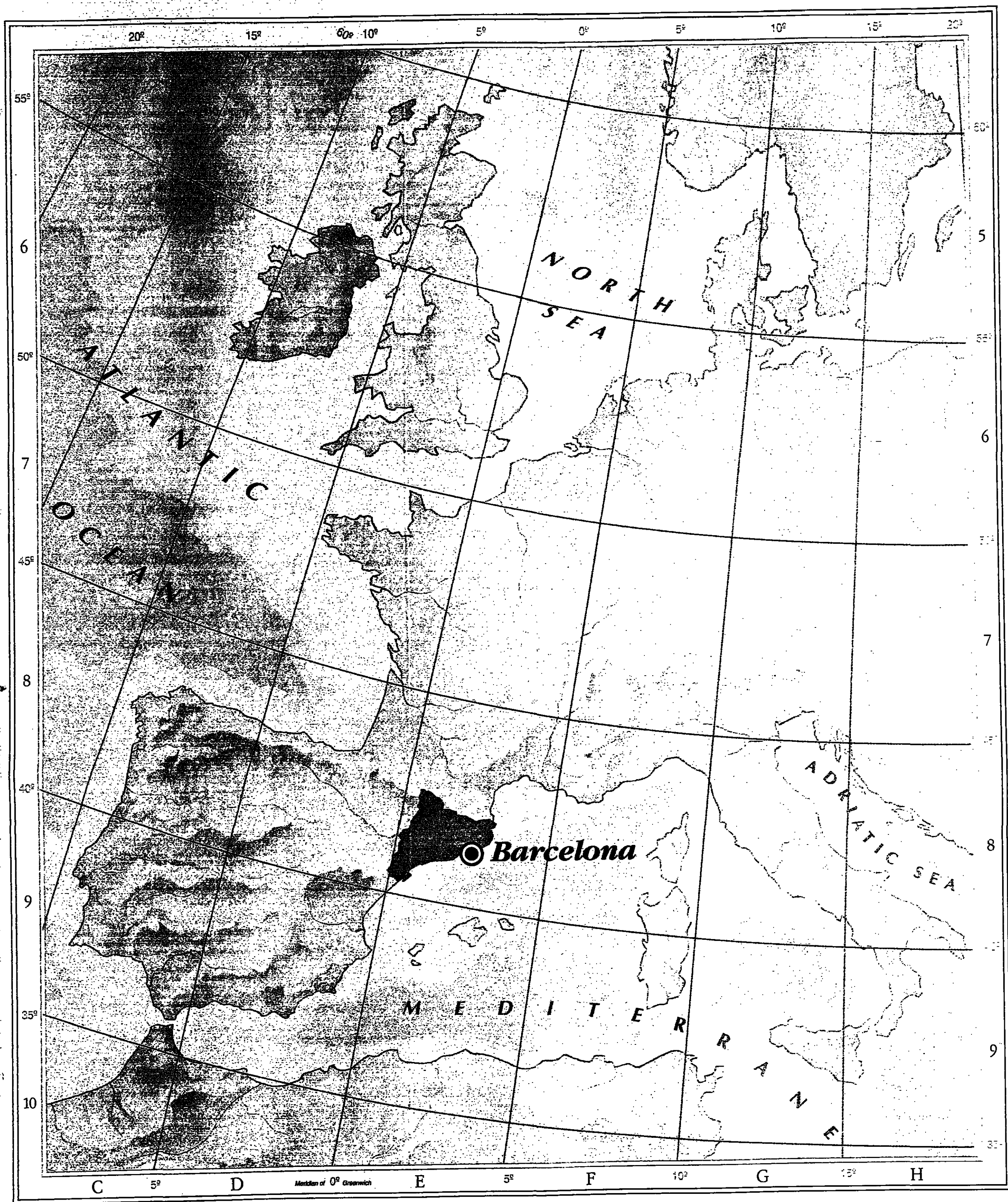
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- Turnover c.£5 million per annum.
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- 16,000 sq ft leasehold premises.

Trent Automotive Fenton, Stoke on Trent

A division of Sonicare that remanufactures starter motors, alternators and dynamos for resale to Original Equipment Manufacturers (O.E.M.'s) and major DIY retailers.

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A 51% owned subsidiary of Sonicare that designs and assembles audio visual equipment for coaches.

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For further details contact the Joint Administrative Receivers: Scott Barnes and Roy Welsby, Grant Thornton, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP Tel: 071 383 5100 Fax: 071 383 4715

Or contact their managers on site, David White on 021 552 9797 re Sonicare and Trent Automotive, and Andrew Wells on 0604 230493 re AVS (Northampton) Limited.

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LEGAL NOTICES

In the High Court of Justice No. 00088 of 1992
Company Division
COMPANIES COURT
In the Matter of
BAXTER LTD (INCORPORATED IN ENGLAND)
And in the Matter of
The Companies Act 1985

NOTICE IS HEREBY GIVEN that a Petition on the 1st day of July 1992 presented to the High Court of Justice for the confirmation of the reduction of the Share Premium Account of the said Company by the sum of £20,000.00.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Honorable Mr Justice Millett at the Royal Courts of Justice, Strand, London WC2A 2LL on Monday the 27th day of July 1992.

ANY Creditor or Shareholder of the said Company desiring to oppose the making of an order for the confirmation of the said reduction of the Share Premium Account should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any person requiring the same by the undersigned Solicitors on payment of the applicable charge for the same.

Dated this 17th day of July 1992.
Nelson Nathanson, 20 Station Street, London, W1X 5PL.
Solicitors for the above-named Company.

IN THE HIGH COURT OF JUSTICE No. 00081 of 1992
Company Division
COMPANIES COURT
In the Matter of
PLASMON LIMITED
And in the Matter of
The Companies Act 1985

NOTICE IS HEREBY GIVEN that a Petition on the 3rd day of July 1992 presented to the High Court of Justice for the confirmation of the reduction of the share premium account of the said Company by the sum of £10,000.00.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Honorable Mr Justice Millett at the Royal Courts of Justice, Strand, London WC2A 2LL on Monday the 27th day of July 1992.

ANY Creditor or Shareholder of the said Company desiring to oppose the making of an order for the confirmation of the said reduction of the share premium account should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any person requiring the same by the undersigned Solicitors on payment of the applicable charge for the same.

Dated this 10th day of July 1992.
31 Buryan & Co
20 College Lane, London WC1X 9HE
Solicitors for the above-named company.

NOTICE OF APPOINTMENT OF Joint Administrative Receivers
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Registered number: 1039224. Nature of business: Furniture Manufacturing and Retail.

Registered number: 1566590. Nature of business: Furniture Manufacturing and Retail.

NOTICE OF APPOINTMENT OF Joint Administrative Receivers
OLD WOODSTOCK FURNITURE LIMITED
Registered number: 1566590. Nature of business: Furniture Manufacturing and Retail.

NOTICE OF APPOINTMENT OF Joint Administrative Receivers
OLD WOODSTOCK FURNITURE LIMITED
Registered number: 1566590. Nature of business: Furniture Manufacturing and Retail.

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Description
The complex is spread across 44,246 sq.m. belonging to the Company S.A.L.H.G., presently under receivership. It comprises:

- a main building (four stories above basement and ground floor) of 6151 sq.m. for use as a hotel:
 - * 1 presidential suite;
 - * 2 duplex suites;
 - * 14 junior suites;
 - * 64 double rooms;
 - * 1 bar;
 - * 2 restaurants;
 - * 1 banqueting room;
 - * reception rooms.

- One annex building of 520 sq.m. called "Pavillon Rustique" comprising one floor with basement used for maintenance and lodging of staff quarters.

- One building of 242 sq.m. called "maisonnerie" comprising one floor with basement used for technical building, linen room and administration.

- A beach club in an extension of the hotel grounds and on the sea front next to a 25 hectares pine grove, which includes:

- * a swimming pool with sanitary equipment;
- * shops;
- * a restaurant with bridge terrace overlooking the sea;
- * a beach with fine sand.

The complex consists of land plots registered in Beauvallon under ref B2075, B2073, B2137, B2135, B416 (hotel: 31,519 sq.m.) and B418 (beach club: 12,727 sq.m.).

Also offered for sale as a separate company under receivership, the Société S.E.R.G.H.B., the owner of the goodwill of the hotel, bar, restaurant, etc.

For all information, or site visits, please address inquiries to Emmanuel Douhaire, Administrateur Judiciaire, 58 Cours Pierre Puget, 13006 MARSEILLE, France.

All persons interested in the takeover of these businesses must make an offer to the Administrateur under the conditions of Article 83 of the law of 25 January 1985 no later than 15 August 1992.

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COMPANY NOTICES

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) IN PIONEER ELECTRONIC CORPORATION

EDR Holders are informed that Pioneer Electronic Corporation has paid a dividend to holders of record 31st March 1992 of Yen 12.5 per Yen 50 Share of Pioneer Stock, and the Depositary has converted the net amount after deduction of Japanese withholding taxes into United States Dollars.

EDR Holders may now present Coupon No. 12 for payment to the undersigned agents.

Payment of the dividend with a 15% withholding tax is subject to receipt by the Depositary of the Agent of a valid affidavit of residence as a company having a tax treaty or agreement with Japan giving the benefit of the reduced withholding rate.

Failing receipt of a valid affidavit, Japanese withholding tax will be deducted at the rate of 20% on the gross dividend payable. The full rate of 20% will also be applied to any dividends received after 31st October 1992.

Amount payable per EDR of 1,000 Shares against Coupon No. 12

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) IN JAPCO

JAPAN ASSOCIATED FINANCE CO LTD
EDR Holders are informed that JAPCO has paid a dividend to holders of record 31st March 1992 of Yen 20 per Yen 50 Share of Pioneer Stock.

EDR Holders may now present Coupon No. 6 for payment.

Payment of the dividend with a 15% withholding tax is subject to receipt by the Depositary of the Agent of a valid affidavit of residence as a company having a Tax Treaty or Agreement with Japan giving the benefit of the reduced withholding rate.

Failing receipt of a valid affidavit, Japanese withholding tax will be deducted at the rate of 20% on the gross dividend payable. The full rate of 20% will also be applied to any dividends received after 31st October 1992.

Amount payable per EDR of 1,000 Shares against Coupon No. 6

NOTICE OF APPOINTMENT OF Joint Administrative Receivers

OLD WOODSTOCK FURNITURE LIMITED
Registered number: 1566590. Nature of business: Furniture Manufacturing and Retail.

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INVITATION FOR BIDS

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File No : 117-15B/275
Order No :
Date of issuance : 17.7.1992
Bid Submission Date : 1.9.1992

1. The TURKISH ELECTRICITY AUTHORITY, hereinafter referred to as TEK, has received a loan amounting 140,000,000 USD from the WORLD BANK in various currencies towards the cost of power Systems Operations Assistance project and part of the proceeds of this loan will be applied to eligible payments under the Contract (s) for which this invitation for bids is issued.

2. The TURKISH ELECTRICITY AUTHORITY now invites sealed bids from eligible Bidders for supply of 4WD tarpaulin pick-ups and 4 WD station wagons.

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Each bidder must submit a bid for any item of instruments or combination of items. All bids and combination of bids shall be opened and evaluated simultaneously in order to determine the bid or combination of bids offering the total advantageous solution for TEK. The bidders shall be allowed to offer a discount price for the combination of the contract.

3. Interested eligible Bidders may obtain further information from and inspect the Bidding Documents at the office of:

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General Management
Commercial Affairs Department
Infinit Bulvari No: 27 Kat: 1
Bahçelievler San. Durak
ANKARA/TURKEY
Tel: 42245 jsk tr
Fax: 3254

4. A complete set of Bidding Documents may be purchased by any interested eligible Bidder on the submission of a written application to the above office and upon payment of a non-refundable fee of 300.-USD or 1.700.- (inc. VAT) TRL at the following address:

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General Management
Department of Finance
Infinit Bulvari No: 27 Kat: 4
Bahçelievler San. Durak
ANKARA/TURKEY

Those Bids submitted by the Bidders who had not purchased the Bidding Documents shall be rejected.

5. All bids must be accompanied by a bid security in an acceptable form of 3% (three percent) of the bid price and must be delivered to the above office on or before 14.00 hours on 1.9.1992.

6. Bids will be opened in the presence of those Bidders representatives who choose to attend at 14.00 hours on 1.9.1992 at the office:

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Procurement Commission
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FINANCIAL TIMES

July 17 1992



Strategic alliances are seen almost universally these days as a "good thing" - like motherhood. But they are just as hard work. And they are by no means for everyone. These may seem truisms, but they need saying after this week's declaration by Jack Welch, president of IBM, that "you are going to see more and more alliances. They are the way of the future".

As part of its rejuvenation programme, IBM is signing up a remarkable number of partners. But the computer giant is far from alone in its enthusiasm. Its new \$1bn joint venture with Toshiba of Japan and Siemens of Germany to develop advanced memory chips was unveiled on the same day as a \$700m deal between Japan's Fujitsu and Advanced Micro Devices, a Silicon Valley chip-maker.

In a far from unusual week towards the end of June, no less than seven important international alliances were either unveiled for the first time, or strengthened further. They included: Electrolux and AEG (in household appliances); an Italian and a Japanese steel company; Renault and Volvo; IBM and Toshiba (in a different deal); Toshiba and Apple; Olivetti and Digital Equipment; Philips and JVC.

Such activity, say business academics from Harvard and elsewhere, is creating a "borderless world" in which companies change shape constantly in response to shifting circumstances. Rather than trying to do everything themselves, or just subcontracting selected work to each year's lowest bidder,

Strategic alliances between companies are in vogue but Christopher Lorenz warns they can bring problems

Take your partner

they strip themselves back to the core - and sometimes beyond it - putting even prized activities into partnership with other companies which are often their rivals. Some of these partnerships endure, but most change with the wind - or, as in chips, with the shifting pace of technology and competitive actions.

In an era of fast-moving global competition, the apparent attractions of this strategy are obvious. High development and production costs (and risks) can be shared, as in this week's IBM deal. Critical "time to market" can be saved. Scarce human skills can be pooled. Access can be gained to difficult markets and distribution channels. Individual product gaps can be filled, and the scope of product lines broadened immensely.

On top of these advantages, alliances can be used as a politically acceptable precursor either to acquiring a new business, or to exiting from an old one - you merely sell it to your partner. Philips is an arch practitioner of this tactic.

So why the doubts? Part of the answer is provided by Helmut Maucher, chairman of Nestlé. "I don't share the euphoria for alliances and joint ventures", he said last month. "First, very often they're an excuse, and an easy way out when people should do their

own homework. Secondly, all joint ventures create additional difficulties - you share power and cultures, and decisions take longer. Hence Nestlé's very sparing use of alliances: its two main ones are with Coca-Cola in canned coffee and tea, and with General Mills in the breakfast cereals market.

In both cases, Nestlé is gaining valuable learning - a key to any alliance - as well as saving time and getting access to new markets. It is acting from positive motives, like most Japanese companies.

By contrast, the motivation of many western companies - especially with Far Eastern partners - tends to be negative, or at least defensive. They seem to believe that strength can be created out of weakness.

It seldom can, unless the weaker company uses the relationship not just to fill an immediate product gap, but also to revitalise its technology or other skills. Such learning is hard to accomplish. So is the necessary building of walls around the know-how that one wants to protect from one's partner. With its recent sub-contracting of small engine design to Yamaha, Ford could lose as much as it gains.

A more blatant case of co-opera-

tion out of weakness has been McDonnell Douglas' desperate bid to stay in the commercial aircraft business by giving Taiwan technology in return for massive subsidy.

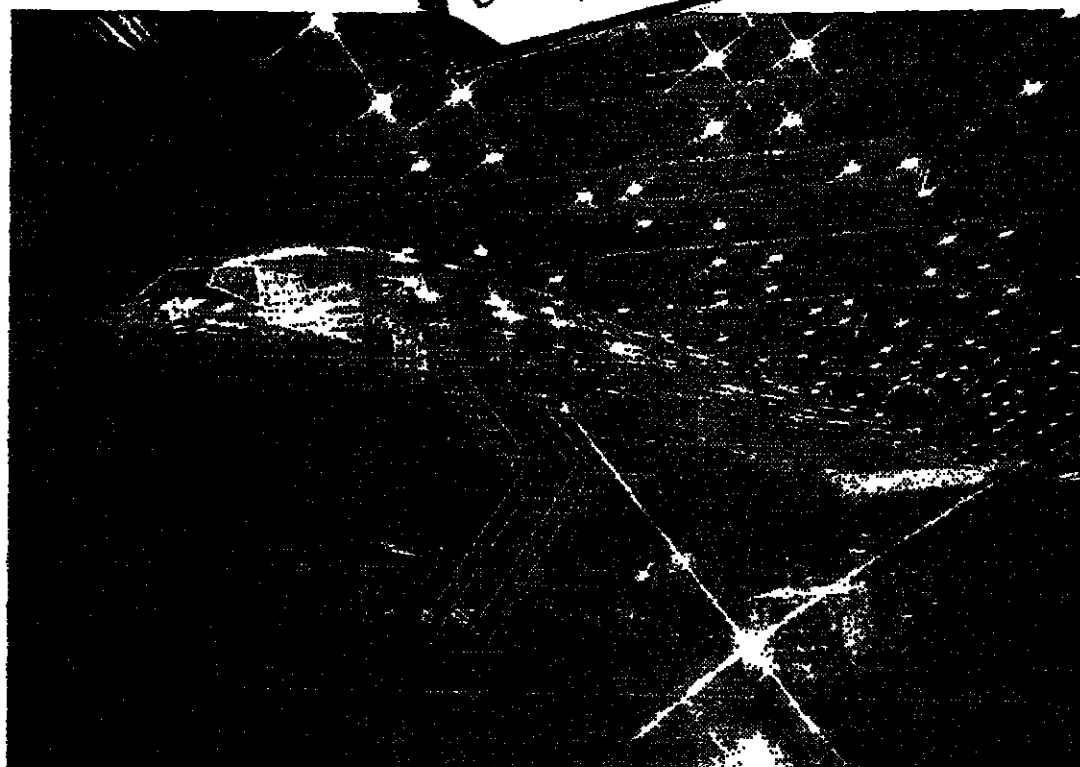
The many pitfalls which confront international alliance partners, both weak and strong, have been the subject of several studies by consultants at McKinsey & Company. One of them, by two Germans, warns that co-operation may be part of a strategy, but that it is not a strategy in itself. "If managers focus on it to the exclusion of all stand-alone possibilities, they become vulnerable," say the authors.

Other McKinsey studies ram home the counter-intuitive point that it is a mistake for a strong company to ally with a weaker one. The latter often becomes a drag on the venture's competitiveness.

The latest research, to be published in the next issue of the McKinsey Quarterly, is even tougher. Focusing especially on alliance strategies for companies that are European "national champions", it concludes that:

• For weak companies, alliances are not a way to avoid sale. Defensive alliances complicate or even prevent an eventual sale.

• "Trojan horse" worries are justified, since most alliances are temporary, and end with acquisition by



To stay in the commercial aircraft business, McDonnell Douglas gave Taiwan technology in return for subsidy

the stronger (or strongest) partner.

Pursuing multiple alliances is a dangerous approach for European national champions which are simultaneously taking steps to improve their core businesses or which have little past experience with alliances. Succeeding at even one takes a lot of time and effort.

There is a further problem with the attitude of most western companies to alliances. Most see each deal individually, rather than as part of a network. Thus AMD, in its turn-

peting of this week's agreement with Fujitsu, seemed to take little account of the Japanese company's extensive network of relationships with western companies, including ICL, Siemens and Amdahl. Does it understand how it features, and could be manipulated, in Fujitsu's global battle plan against IBM?

Equally, does IBM really understand where it figures in Toshiba's strategy of partnerships with all and sundry? The same applies within the US itself, to IBM's place

in Apple's growing spider's web of relationships - and vice versa. Alliances may give companies unprecedented flexibility. But, by the same token, they render them unstable. To revert to analogies from personal life, it is far easier to control one's destiny if one has just a couple of mutually compliant lovers than if one tries to run a series of ever-changing, one-night stands. For most companies, Nestlé's conservatism is a better model than IBM's promiscuity.

Customers form queue for chips in newspapers

Alan Cane reports how a UK company seeks success through direct sales of personal computers

segment of the PC market in the UK, echoing a trend in the US where computers are increasingly being sold on price alone. All the established manufacturers are having to deal with this rapidly expanding, low-priced end of the market where there is little difference between machines and where gross margins are under 10%.

While the big companies struggle to find new strategies, Elonex has managed to grow and increase profitability through the recession. It is now increasing its profits at 25 to 30 per cent and last year it made some £10m pre-tax profit on sales approaching £60m.

Elonex's trading performance is not in itself enough to worry the PC industry's larger players. What

should be giving executives at IBM, Compaq and even Dell - the US pioneers of direct selling - restless nights is the way Elonex manages to be able to master the fast-changing rules of the personal computer game.

Elonex applies three fundamental principles.

• Cost of sales is kept as low as practicable. Israel Wetrix, the company's managing director, studied electronic engineering at London University and spent time as a general dealer in Taiwan. He started the company selling clones built by the Taiwanese company Copam from his North London flat.

Frugal habits have stuck. He keeps cost of sales between 8 and 10 per cent of turnover and makes

a net profit of between 10 and 17 per cent. Margins are fixed: savings in the costs of components are passed directly on to the customer. "This way we can put pressure on the big boys," Wetrix says. "Unless they can reduce their cost of sales from 40 to 10 per cent, they will never make it."

Comparisons are always difficult but one of Compaq's new low-cost range at £1,045 in the UK is still substantially undercut by a £835 Elonex with more features.

• Components are bought at keen prices. The bulk buying power of the large PC manufacturers is largely a fiction, it seems. The company is currently producing only 7,000 machines a month but Wetrix says: "Our purchasing power is

about the same as IBM or Compaq. The only component larger companies can buy more cheaply is the microprocessor." Labour costs, for small or large companies, typically work out at only about 5 per cent of total manufacturing costs.

• Products are designed to give a competitive edge. Achieving product differentiation is hard at the low-cost end of the market. Elonex installed semi-automated Taiwanese manufacturing equipment but reckons it has little now to learn from Taiwan. The Taiwanese mass produce identical systems; each Elonex computer is built to a customer's specification, typically within five days.

It has established a research facility in Santa Clara, California, and has built relationships with the key component suppliers. It claims a good relationship with Intel, the US semiconductor company which supplies the majority of the microprocessors used in PCs.

The Elonex philosophy is well illustrated in the company's product strategy. The current range comprises chiefly desktop models and network servers, which, some might argue, represent yesterday's technology. The excitement in the industry is now focused on laptop and notebook PCs.

Desktop systems are selling well, however; the evidence is the Elonex despatch centre where lorry loads of boxed systems addressed to blue chip customers leave every night. Elonex supplies a notebook made

by another manufacturer but is about to launch its own design. Wetrix dismisses most of the currently available machines as poor on reliability and battery life. The new systems, scheduled for the end of August, will run for 14-18 hours on one battery charge through a novel choice of display screen options.

Elonex is already established in France, Belgium and Israel and will open in Germany this year. Wetrix sums up his strategy: "We are genuine with our customers and we pay our suppliers on time. We are the ones who worry Dell and Compaq so we must be doing OK." The success of Elonex may represent the beginning of a new era for British personal computers. Just behind it in market share is Opus Technology, a tiny company with British Rail as its largest customer, which is also profiting from the shift among customers to direct sales.

FT LAW REPORTS

No 'aircraft claim' immunity

KUWAIT AIRWAYS CORPORATION v IRAQI AIRWAYS AND ANOTHER
Queen's Bench Division
(Commercial Court)
April 16 1992

AN OVERSEAS state-owned company, properly served at its UK address with proceedings for delivery up of civilian aircraft removed from a foreign airport in a military attack, is not immune from the jurisdiction of English courts if the aircraft, though removed on government instructions, were to be put to commercial use.

Mr Justice Evans so held when refusing an application by the first defendant, Iraqi Airways Co, to set aside judgment obtained against it by Kuwait Airways Corporation for delivery up of commercial aircraft and damages. A judgment against the second defendant, the Republic of Iraq, was set aside on the ground of invalid service of the writ.

HIS LORDSHIP said that Iraq invaded Kuwait on August 2 1990. Kuwait airport was occupied by Iraqi military forces. At the airport were 15 aircraft owned by Kuwait Airways. Five were removed by the Iraqi air force.

The remaining 10 were civilian airliners. They were flown to Iraq on August 6-8. There they remained in the custody of Iraqi Airways.

When military attack on Iraq became imminent in January 1991, six of the aircraft were flown to Iran and interned. The remaining four were destroyed by raids on Iraq.

The present action was begun by writ issued on January 11 1991. Kuwait Airways claimed delivery up of the aircraft and damages for unlawful interference.

It was common ground that Iraqi Airways was a "separate entity" for the purposes of section 14(2), which provided that a separate entity was immune from jurisdiction if the proceedings related to exercise of sovereign authority and "the circumstances are such that a state... would have been so immune".

The scheme of the Act was such that a state had general immunity, except as provided in Part I of the Act which included, by section 3, "commercial transactions".

The government of Iraq had identified the 10 aircraft as required for civilian operation by Iraqi Airways.

There was no evidence to justify a finding that the purpose was governmental rather than commercial.

Iraqi Airways was not immune by reason of section 14(2).

Kuwait Airways submitted that Iraqi Airways had lost its immunity by submitting to the court's jurisdiction under section 2 of the Act.

Section 2(3) provided that a state was deemed to have submitted if it had taken any step in the proceedings. By subsection (4), that did not apply to "any step taken for the purpose only of - (a) claiming immunity".

Kuwait Airways asserted that Iraqi Airways had taken steps beyond those taken for the purpose "only" of claiming immunity, because it issued a summons and applied for stay of execution, and included in its present application grounds other than state immunity, ie objections to service, and *forum non conveniens*.

The applications were in substance objections to exercise of jurisdiction, and were alternative to the claim for state immunity. The section was not intended to make it compulsory that the immunity claim could not be heard at the same time as and in conjunction with other objections to jurisdiction.

The next issue was whether Kuwait Airways' claim was justiciable in English courts. Iraqi Airways relied on the principle in *Burns Gas* [1982] AC that "the courts will not adjudicate upon the transactions of foreign sovereign states".

The authorities showed that

certain issues could not be adjudicated, because the process of investigation and judgment would take the court into areas which the law recognised as the proper and sole concern of the government and of foreign sovereign states.

The submission necessarily failed in proceedings where the court had jurisdiction under the State Immunity Act because their subject-matter was a commercial transaction.

There was no bar to jurisdiction over issues in respect of which Iraqi Airways was not entitled to state immunity.

The United Nations had established a compensation commission to consider claims against Iraq for damage and loss caused by the invasion of Kuwait.

Iraqi Airways submitted that by analogy with the *forum non conveniens* principle underlying *Spiliada* [1987] 1 AC 460, the court should refuse jurisdiction in favour of the commission.

The submission failed. There was no suggestion in the Security Council resolution that it excluded the jurisdiction of municipal courts.

Iraqi Airways relied on *Dalul* [1986] 1 All ER 239, where Mr Justice Hoffmann held that the court should recognise the competence of an arbitration tribunal established by treaty and authorised by municipal law with regard to nationals.

In the present case, there was no international forum equivalent to an arbitration panel; there was no relevant municipal law; and there was no exclusion of municipal law remedies.

The objection to jurisdiction was rejected.

Before August 2 1991, Iraqi Airways carried on business at premises in Regent Street, London. The manager was transferred to Baghdad in October 1990. When he left, Mr Dina Isaac, an accountant employed at the office, was left in charge.

The writ was served on Mr Isaac at the Regent Street premises. Service was effective.

Ex parte leave to serve concurrent writs on the Republic was granted on January 11 1992.

Service was to be effected in accordance with section 12(1) of the State Immunity Act 1978 and RSC Order 11 Rule 7.

Section 12(1) required that a writ should be served by being transmitted through the Foreign and Commonwealth Office (FCO) to the Ministry of Foreign Affairs of the defendant state. Service was effected when the writ was received at the Ministry.

On January 12 1991, the FCO closed the British Embassy in Baghdad. Iraq broke off diplomatic relations as of February 6. The Iraqi Embassy in London continued functioning and on January 15 it was recognised as a diplomatic mission.

The documents were served on the Embassy in London and were received by an accredited diplomat.

Kuwait Airways contended that service took effect as service on the Republic.

Service under section 12(1) was effected by transmission to the Ministry and took effect when the document was received at the Ministry. In no sense was a diplomatic mission in a foreign state the same as the Ministry of Foreign Affairs of the sending state.

For Kuwait Airways: Anthony Clarke QC, Rosalyn Higgins QC and Joe Smuho (Clyde & Co).

For Iraqi Airways and the Republic: Richard Pender QC and Stephen Nathan (Lindsay & Sealant).

Rachel Davies

Barrister

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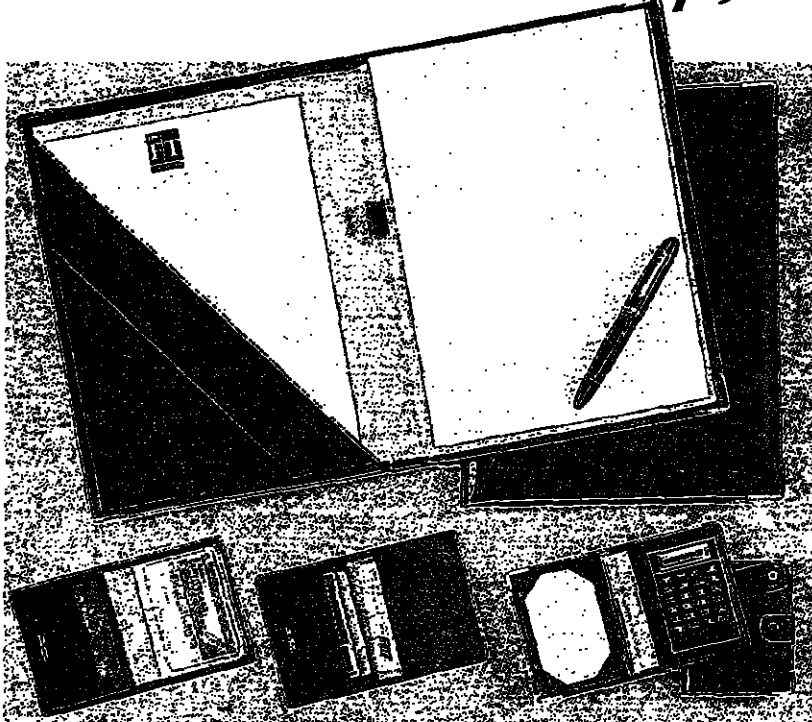
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TECHNOLOGY

An international team of some 200 semiconductor engineers is gathering in East Fishkill, about 70 miles north of New York, to begin one of the most ambitious projects in the history of the chip industry.

This elite group, drawn from the ranks of International Business Machines, Toshiba and Siemens, is to develop a 256 Mbit dynamic random access memory (D-Ram) - a data storage device for use in 21st century computers.

The 256 Mbit memory chip is the next grand challenge of semiconductor engineering. It represents a 16-fold increase in the storage capacity of memory chips and promises to transform computers into talking, thinking, listening machines that are different from anything that has gone before.

First, however, several critical technology hurdles must be overcome at an expected cost of \$1bn (£500m). Hence the decision announced earlier this week by IBM, Toshiba and Siemens to share their expertise and divide the huge costs and very significant technological risks of this project.

The costs will be "generally shared" among the three partners, said Jack Kuehler, president of IBM. But there is far more than money at stake. For each of the participants, success is critical to their ability to remain leaders in the global electronics market.

"Time to market is the key issue," explains Kuehler. These champions of the chip industry have entered a race against world-class competitors from the US, Japan and Korea. And the company that brings 256 Mbit D-Ram technology to market first stands to reap huge rewards.

This semiconductor "Olympics" will test technological strength and financial staying power, with only the best in the world qualifying. The chipmakers are "going for the gold", but if today's dismal D-Ram market is any indication, they cannot be sure of winning many profits from the sale of this future generation of memory chips.

Currently, D-Ram prices are slumping and supply is outstripping demand. Why then pursue the 256 Mbit goal? The big payback may not come until long after this race is run. Like Olympic champions who are showered with lucrative commercial endorsements after the games, the winners of the 256 Mbit event hope to create technology that will reap long-term benefits.

The D-Ram is a "technology driver", a proving ground for new generations of semiconductor production technology. The semiconductor structures, production tools and processes needed to cram 256m memory cells on a silicon chip will go a long way towards enabling the development of logic chips, such

Louise Kehoe examines the race to build mega-memory devices and asks what advantages they will bring

Olympic chips go for the gold

as microprocessors, that are vastly more powerful than today's most advanced devices.

"Today we have the capacity to build chips with 2m or 3m circuits. What we are aiming for is a chip with more than 256m transistors," says Michael Attardo, IBM vice president and general manager of technology products. These "mega-chips" will combine logic and memory functions on a single chip, he predicts. "We are talking about a mainframe computer on a single chip; a single chip solution."

If a pocket-sized IBM mainframe does not sound appealing, think again. Megachips will make computers "much, much more friendly," Attardo maintains. The 256 Mbit technology will "overcome the barriers to enable computers to pervade the masses".

C An shrinking semiconductor circuit really change the some powerful examples of the impact of chip technology breakthroughs. The 64 Kbit (64,000 memory cells) D-Ram, along with early microprocessor devices, spawned the personal computer.

Today's 4 Mbit and 16 Mbit memory chips, together with 16 bit microprocessors, provide the power for notebook-sized computers. Less well-recognised are the contributions of semiconductor technology in other types of "hidden" applications; inside cars, domestic appliances, medical instrumentation, factory robots, telecommunications equipment and a myriad of consumer electronics products.

By shrinking semiconductor circuits to less than half of their current size, chip makers will be able to make a quantum leap forward in the level of computing power that will fit into a matchbox.

The initial impact, however, will inevitably be in the computer field. Higher capacity D-Rams will enable low-cost computers to handle more sophisticated software, the coded instructions that control electronic "brains". Complex tasks such as speech recognition and electronic vision which currently require high-priced computer power, and even



then frequently fail to live up to expectations, could become an everyday reality.

Thus the "personal computer" of the future will probably speak and be spoken to. The familiar computer keyboard may become an anachronism; something that you might choose to use when composing a written communication, but certainly not the primary man-machine interface.

Yet several technological barriers still stand in the way. The most challenging is to shrink semiconductor circuit elements. The "line width", the critical dimension of micro-miniature circuit patterns on

a chip, must come down to 0.25 microns (a micron is a millionth of a metre), or about 1/300th the thickness of a human hair.

Today's most advanced optical lithography systems, in which circuit patterns are imprinted on silicon using a photographic-like process, are capable of getting down to line widths of about half a micron. Until recently, many semiconductor researchers, including those at IBM, thought that it would be necessary to switch from optical lithography to X-ray lithography to create the minute circuit elements of a 256 Mbit D-Ram, greatly increasing the cost of manufacturing.

The latest research suggests, however, that it may be possible to fabricate all but a few critical levels of the chip's structure using highly refined optical methods. This is what the IBM-Toshiba-Siemens team aims to do.

Another crucial issue will be to ensure the intrinsic reliability of the semiconductor device as the size of individual transistors shrinks to the thickness of a few atoms.

The physical and electrical properties of such finely carved materials have been explored in laboratories but never before tested in a commercial product. There is also the challenge of avoiding defects. Although today's most advanced semiconductor plants are far cleaner than any surgical operating room, the chip plants of the future will have to be 100 per cent cleaner.

This will probably mean isolating equipment from human contact, which will require higher levels of automation. IBM believes that it will take four to five years to overcome these challenges and to develop a "production ready" 256 Mbit D-Ram.

Only then will decisions be made about where and by whom the new generation of chips will be put into volume production. Building a plant to manufacture 256 Mbit chips is expected to cost in the region of another \$1bn.

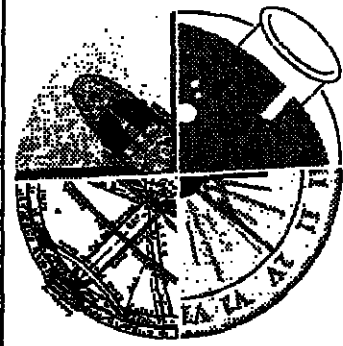
Yet the 256 Mbit D-Ram is not the end of the story. Already, IBM and other chip makers have begun work in their laboratories on a 1 Gbit D-Ram, with four times as much storage capacity again. The relentless pace of semiconductor technology progress demands that chip makers work on several generations of devices at once.

Thus, the 16 Mbit D-Ram has only recently gone into full-scale production, while 64 Mbit D-Rams are in the later stages of development. The 256 Mbit D-Ram development project has been initiated, yet research on a 1 Gbit chip is already under way.

The financial and technological risks are enormous. "To be competitive we cannot afford to wait until the development of one generation is complete before starting another," Kuehler explains. Neither can IBM and its partners wait until the chip design is complete before constructing a new plant for the next generation of chips. "To stay in the race we have to commit to using certain types of production tools even before we have completed development," adds Attardo.

Finding partners to spread the risks has become imperative. The ability to find the right partners and manage high-risk joint development ventures may well become the critical skill of the semiconductor industry of the next century.

Worth Watching - Paul Taylor



Video publishing put in the picture

The availability of low-price, high-performance personal computers, laser printers and sophisticated page composition software ushered in the desktop publishing revolution.

Now desktop video publishing has arrived with a plug-in card for Apple Macintosh PCs. Called VideoVision, it mixes computer graphics, text, video and sound. Tapes can be tailor-made for viewing on any standard VCR.

Previously, prohibitively expensive equipment was needed to produce professional-quality videotapes. But the single slot digital card - which costs \$1,995 - has built-in video input, video output and 24-bit graphic display capabilities and an external connector panel for video and audio connections.

The card fits into a slot on any Macintosh or Quadra computer (except the Macintosh IIx) and works with Apple's Quicktime multimedia software. Radius: US, 408 434 1010; UK, 0635 38531.

Blueprints go on the record

Blueprints used during the building of a plant are notoriously inaccurate because design changes made during construction are seldom recorded.

This means that when the time comes for maintenance and repairs, or the addition of new buildings and equipment, it is often necessary to measure and re-draw the plant and equipment - which is both time-consuming and costly.

But Hlom, a Norwegian company, has developed a software program which converts photographs of a plant into up-to-date engineering drawings. First the plant and equipment is marked and systematically

photographed. Then the images are processed and, using the marks as anchor points, an accurate three-dimensional engineering database is generated. Hlom: Norway, 4 67 88 00; UK, 091 451 1875.

Ultraviolet light shines on poisons

Scientists at PA Consulting Group's Cambridge laboratory have developed a fast, simple and cheap way of detecting poisons in water.

The method, called MUVS sensor, can tell in less than 15 seconds whether even a minute quantity of toxic contamination is present.

The MUVS sensor works by shining ultraviolet light on micro-organisms such as yeast. When the yeast are healthy they block most of the light, but if they become ill because of exposure to a toxin, they become more transparent.

All that is needed to measure whether water is contaminated is yeast, a strong ultraviolet lamp and a light meter. The sensor can detect a wide range of potentially poisonous materials including toxic metal residues and PCBs.

"The most immediate application of this sort of technology is in water monitoring," said William Bains, who developed the sensor. PA Consulting: UK, 0763 261222.

Weak muscles get a helping hand

Exercising the hands and forearms has obvious benefits for players of any sport requiring strong gripping or pushing actions.

It can also have therapeutic benefits, strengthening muscles suffering from inflammatory conditions, traumatic injuries or following surgery.

Tech, developed with the help of rock-climber Patrick Erdinger and manufactured by Tecmachine of France, is the first exercise machine designed specifically for the hand and forearm.

The portable machine works by eliciting controlled manual force and gripping actions and has safety features for weak muscles and tendons. Tecmachine: France, 77 36 56 27.

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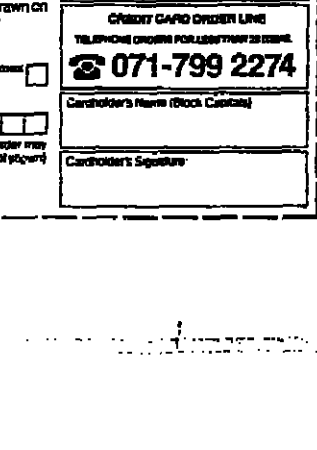
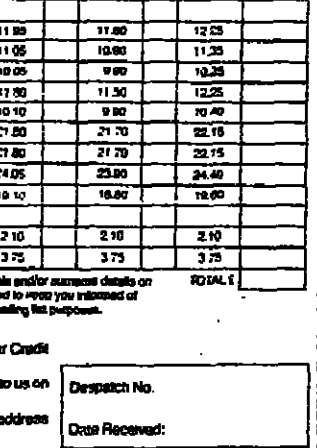
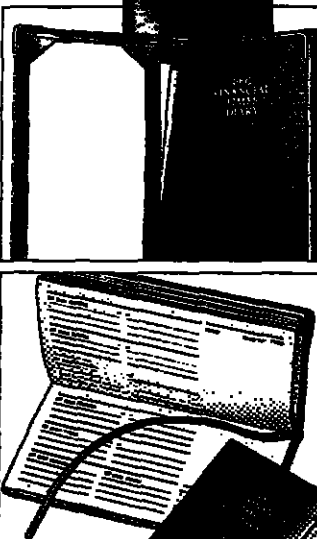
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PEOPLE

Davis breaks record at Guinness

Crispin Davis (right) is a man on the fast track. Having joined Guinness just two years ago, he has been elevated to the main board at the tender age of 42, which makes him far and away the youngest executive director of Britain's fifth biggest company.

Davis is one of those marketing men who learnt their trade at Procter & Gamble's marketing school. Having joined P&G after Oxford as an assistant brand manager, he rose rapidly through the ranks and by 1978 was marketing director of the US consumer product giant's UK operations. During his time there he was responsible for establishing Ariel washing powder and Pampers disposable nappies as market leaders.



After a stint in the US, where he rose to be vice-president of the foods business, he was headhunted to run the

European region of Guinness' United Distillers business. Tony Greener, who recruited him, has gone on to be Guinness' chief executive and rapid promotion of Davis, currently managing director of United Distillers, suggests that he is being groomed as a possible heir apparent.

Guinness also announced yesterday that Austrian born Helmut Sihler, who retired as chief executive of Henkel Group last year, has been appointed a non-executive director. There is a certain irony in this appointment given that when Crispin Davis was running P&G's German operations his biggest competitor in detergents was Henkel's Persil.

Steve Bedford, 36, group development director at STOREHOUSE, has been elevated to the board of the retailing conglomerate. His appointment reflects the growing influence of David Dworkin, the company's chief executive, as he builds a board of directors in his own image. Bedford and Dworkin worked closely at BAS where they wrought a radical cultural revolution helping to restore the struggling variety chain's pride and profitability. It is now hoped that the duo can perform a similar trick on some of Storehouse's other lagging performers, such as Habitat and Mothercare.

Lord Weatherill, former speaker of the House of Com-



mons and MP for Croydon North East for 28 years until he stepped down at the last election, has joined UNITED ARTISTS COMMUNICATIONS (LONDON SOUTH) as a non-executive director. The company supplies cable television and telephone services in Croydon and its environs to 41,000

subscribers. It is part of TeleWest, a joint venture between Tele-Communications and US West.

Other non-execs

Sir John Banham, former director general of the CBI, as chairman of Labatt Breweries of Europe and a director of the Toronto-based parent JOHN LABATT Ltd.

John Padovan, deputy chairman of A&H Holdings, at WILLIAMS LEA GROUP.

Alain Dromer, senior vice-president and deputy head of CCF Asset Management, at FRAMLINGTON GROUP, of which Credit Commercial de France is the majority shareholder.



Sir Paul Fox, former managing director of BBC Network Television, has joined a new international advisory committee set up by International Sports, Culture and Leisure Marketing of Lucerne.

The company is the marketing partner for sponsorship and marketing rights for the Olympic Games and other international sporting events.

Apart from Sir Paul, once editor of the Sportsworld television programme on BBC and a keen horse-racing fan, the other members of the new committee are Luca di Montezemolo, president and chief executive of Ferrari, the sports car-maker, and Thomas Wyman, former president of CBS, the US broadcaster.

Hoping to crack ICE

Christopher Woodgate, who has quit as chief executive of London's IMI Securities, is one stockbroker who believes that institutional fashions are going full circle. He is betting on the swing back towards old-style partnerships by setting up ICE Securities.

A few years ago, London's established broking partnerships were swallowed up by large, mostly well-capitalised banks. Now, Woodgate thinks that boutiques like ICE, which opens for business in September, may once again be the way to woo clients in niche markets.

Woodgate, a veteran of several new broking ventures, set up IMI Securities, which spec-

alises in Italian and Austrian stocks, in partnership with Italian financial services group Istituto Mobiliare Italiano, five years ago. Before that, he had been one of the founding partners of Carnegie International, the UK securities arm of Nordbanken of Sweden.

Roger Cunningham, previously senior dealer at IMI Securities, is joining Woodgate in the new agency broker and research operation which will concentrate on Italy and Central Europe, hence the name. Meanwhile ex-Morgan Stanley man Guido Manca, who had recently joined as IMI Securities' head of sales, has been appointed chief operating officer of IMI Securities.

ARTS

A wise man's gold

Susan Moore on the connoisseurship of Philip Pouncey



Myril and Philip Pouncey travelling by gondola on a research trip to Venice during the summer of 1953

THE glorious "Homage à Philip Pouncey" at the Musée du Louvre in Paris accomplishes two goals. It is an affectionate tribute to the extraordinary achievement of an English art historian who without doubt knew more about Italian Renaissance drawing than any one ever has. It is also a celebration of the exacting if now unfashionable science - or is it art? - of connoisseurship.

When the editor of *The Burlington Magazine* dropped "for connoisseurs" from the title in 1948, he did so because the word connoisseur had come to conjure up a comic image of an "elderly gentleman in white bow tie and trim imperial... in one hand he holds a fat cigar and in the other a magnifying glass through which he peers knowingly at the contours of an oriental vase."

Today, connoisseurship itself tends to be dismissed as unimportant by proponents of the new art history. What these historians conveniently fail to acknowledge was well understood by Philip Pouncey and his great precursors, such as Bernard Berenson, and Crowe and Cavalcaselle. Familiarity with an individual artist's style to the point of being able to define it and distinguish it from that of another, is fundamental to any real understanding of art.

In the case of Renaissance drawings, almost none of which is signed or documented, an attribution to a particular hand is not easily attained. It may be established by an analysis of style - the "handwriting" of a draughtsman - or, when possible, by association with a known painting, which depends on extraordinary knowledge and

visual memory. Even after this, a sense of quality is required to distinguish original from copy.

Stories of Mr Pouncey's feats of memory, and of his capacity to empathise with particular artistic personalities, have become legendary. There is the tale of the drawing of a crouching male nude by Bastianino, an obscure Ferrarese imitator of Michelangelo by whom no drawings were known to survive.

"If Bastianino had made drawings," declared Mr Pouncey, "this is exactly the sort of drawing that one would have expected of him." Sure enough, an allusion by the artist subsequently came to light containing a figure for which the drawing was a study.

He recognised another sheet as by the 16th century Veronese artist Domenico Brusaporci, and added that it looked like a study for a painting on slate. The relating picture was found in Hungary. Its support was of copper, recalls their itineraries. Holiday leave was always taken in one lump to make the annual trip longer and, given their very limited means, cheaper. It might include spending every day for three weeks in the Albertina in Vienna, but time in France and Italy was essential.

Myril arranged Italian trips around exhibitions and any artist Philip was particularly interested in at the time. A typical day would start with two churches before breakfast of a "cappuccino-bricche" - "we never sat in a café ever, it took too much time".

After churches and museums closed, there would be simple picnics of bread and cheese, and a siesta, before starting again when things opened in the afternoon. If they did not open, Philip was meticulous at procuring keys or custodians. Once, in Brescia, he was even embraced by a nun because he told her things she had not known about the life of the founder of her order, Santa Angela de Merici.

These were the days before the proliferation of the illustrated art book. Photography of interesting paintings and drawings had to be commissioned, and was expensive. It is not surprising that Philip Pouncey should have left the British Museum to go to work for Sotheby's in 1966, lured by the prospect of three months travelling a year and as many photographs as he wished.

Even when well into their 70s, the Pounceys - ever curious, and also ever generous with their expertise - could be seen returning to spend yet another day at an exhibition most other art historians had left after an hour or two.

Philip Pouncey dedicated his energies and his extraordinary gifts to establishing the drawn oeuvre of vast numbers of Italian artists who, when he embarked on his studies in the 1930s, were often no more than shadowy figures.

The discoveries he made, even in list form, make for a file of astonishing thickness. When he first visited the Cabinet des Dessins at the Louvre

in 1946, for instance, the Italian drawings had never been systematically studied. Thousands of anonymous drawings languished in boxes filed not even by school or area, but by subject. Over the years, he gave an identity - and restored life - to some 500 sheets, 114 of which are on show.

As this exhibition eloquently reveals, he was not merely engaged in a pedantic naming of names, but was also, and more significantly, a prospector extracting nuggets of pure gold from the surrounding mud.

Glinting for our delight, for instance, is arguably the most beautiful and most miraculously preserved drawing by Sebastiano del Piombo, a quivering female nude study in black chalk, heightened with white, on blue paper. Its discovery also allows us to see the way in which the artist, not uncharacteristically for his age, hardened and stylised the girl in the finished painting.

We owe our knowledge of countless *petit-maitres* to the connoisseurship of Mr Pouncey. That is why it is so fitting that important drawings by particular favourites such as Correggio, Peruzzi and Lotto should take a bow here.

On show are two sheets by Lorenzo Lotto, an eccentric but great artist, almost all of whose known drawings were discovered by Philip Pouncey.

"L'oeil du connoisseur: homage à Philip Pouncey" continues at the Pavillon de Flore, Musée du Louvre, Paris, until September 7. Further exhibitions of drawings attributed by Philip Pouncey (1910-90), are planned at the Uffizi in Florence at the end of this year, and at the British Museum in 1994.



One of Pouncey's discoveries in Paris: a study for Sebastiano del Piombo's 'Martyrdom of St Agatha'

Avignon Festival

Le Chevalier d'Almédor

THIS year's Avignon Festival opened with the Papal Palace looking like a field of wheat ready to be harvested. Surely, I thought, they cannot be reviving *Oklahoma* in the Cour d'Honneur?

No, not quite - massed ears of golden corn waving in the breeze are what Liouls Pasquale sees as an appropriate setting for a revival of Lope de Vega's play about two unfortunate well-born young lovers called *Le Chevalier d'Almédor*.

Pasquale grew up in a small Spanish village in Catalonia where his father was the baker. Filial piety may therefore have influenced the choice of this background, sumptuously implemented by designer Elio Frigerio. At first glance, it is an odd setting for a tale where all the intrigue takes place inside Don Pedro's house. But in the event, the Van Gogh-like field of corn gives the play a much needed earthiness, compensating for its total reliance on the artificial Spanish 16th century codes of honour that governed the behaviour of the principals.

Although the villain is called Don Rodrigo, we are a long way here from the rhetoric of Corneille's *Le Cid*. Lope's characters - Spanish nobility and their servants - do not

indulge in those long outpourings beloved of their French counterparts. Although they speak their thoughts about in verse, they do so with simple-minded directness. The new French translation by the poet Zeno Bianchi captures well this basic verse-dialogue. The characters act more than they talk, impulsively as the blood dictates, and the action moves rapidly forward.

Four magnificent horses are the other great feature of the production. The hero Don Alonso appears at the start astride one of them, declares his infatuation with Dona Ines and canters off, only to return on foot to discuss with his servant how he may win her. By her father's design, she is already betrothed to Don Rodrigo. The hero then finds, wandering through the fields, one of those old women who for a small fee are prepared to pass messages between lovers, personages without whom Spanish drama of this period could surely hardly exist.

By a quirk of casting, the lively Fabia of Evelyn Ibarra is in this production of the same generation as the Dona Ines of Isabelle Candelier, matching her wilful innocence with the corrupt wisdom of experience. Soon she has wormed her way inside the house, surrepti-

tiously passing on a *billet doux* from Don Alonso, and the creaking mechanism begins to unwind.

The old woman and her confederate, Tello, Alonso's valet (Jean-Michel Dupuis) attack their roles with vigour. At one point they are disguised in clerical garb and spout Latin as the heroine purports to take the veil. Their solid vulgar presences tend to eclipse those of the ethereal lovers. Alonso is played by Jean-Marc Barr, the Franco-American actor who appeared with Vanessa Redgrave in *Orpheus Descending*.

The star of the evening is undoubtedly the production. Pasquale weaves the stage events of the place - a multiple duel, a ghostly haunting, a conversation through a grille, a bullfight offstage, a royal visitation - into a visually satisfying rural tapestry. Luckily Pasquale believes in the fatality of the play and communicates that belief uninhibitedly.

Anthony Curtis

Le Chevalier d'Almédor opened at the Papal Palace in Avignon and will be performed at the Odeon-Theatre de l'Europe in Paris from November 5.

Ray Charles

Gary Booth

IT IS hard to imagine a more emotionally intoxicating mix than soul and sufferin' music spliced with sentimental gospel.

If it is sung by a handsome blind man, apparently for you alone, and whose body language suggests he is deriving almost indecent pleasure from it, the effect is evangelical.

Ray Charles provokes this devotional state in audiences as a matter of routine, of course - alone at the piano or surrounded by strings and celestial choirs.

But fronting a hefty brass and rhythm section and with the divine Raellettes by his side is easily the most seductive setting for the man

who can make people from Sussex feel homesick for Georgia.

Charles takes a lot of stick, from people who should know better, about his overt commercialism - the fact that he will advertise anything from charge cards to soft drinks and is strict about his terms of contract.

Presumably they would prefer him to stick to the basket-weaving skills he learnt in order to earn his pin-money when a penniless

child in Florida. But Charles is the consummate professional who gives his fans exactly what they crave, effortlessly. He sings the ones they will come again for ("Georgia", "I can't stop loving you") and, from a huge repertoire, delights with surprise covers ("Some enchanted evening" and Ruth Brown's "Every time it rains"). Surely someone who gives so much pleasure should be allowed some spin-offs.

The 61 year old voice is legend - and in great shape, ranging from gruff, rough velvet eruptions through soothing C & W tinged soul to pure blues shouting. The charisma of the man still harks back to monochrome footage of the joyfully demented puppet in sunglasses, black patent shoes and grey DJ, bent double in pleasure and clenching at himself in excitement at the audience's own rapture. (Part of Charles' magnetism is surely induced by an anxiety

that he might actually fall off his stool or somehow become parted from his instrument.)

The monogrammed stands of the Ray Charles Orchestra, whose horn section is staffed by implausibly big men, and the Raellettes, a rhapsody in black silk and hairspray, complete the vision of soul and showbiz in perfect harmony.

The glitzy style of the show might appear even more superficial 30 years on, but as an escape into sentimentality and "sadness like a ball game on a rainy day", it is precious trash.

The JVC Capital Radio Jazz Parade runs until July 18 at The Royal Festival Hall

The Last Carnival

WHILE Derek Walcott's 1992 version of *The Odyssey* continues at The Other Place (RSC, Stratford-upon-Avon), his 1970 play, *The Last Carnival*, opens at The Birmingham Rep. Village 1992 Walcott is far and away the better, although the 1970 is still robust theatre.

Walcott sets *The Last Carnival* (part of a post-colonial Caribbean trilogy) in Trinidad: an inland estate and the wharf at Port of Spain. In 1947, Aggie, a firebrand radical cockney governess arrives to instruct the children of a French Creole planter.

She sets about changing the plantation way of life, moving confidently between native Trinidadians, European settlers and the British administration.

But looking back on post-colonial Trinidad from 1970, eight years after independence, Aggie - now Agatha -

becomes implicated in the island's complexities of race, culture, language and politics. Her original employer and lover is now dead, and a Black Power coup overshadows Carnival this year. She has become more conservative.

Walcott's attention runs everywhere, and the play has no centre. The tensions arise from the possibilities inherent in Trinidad itself, a Spanish dominion with French settlers seized by the British in 1797. As one character says: "All th' races of th' world here, an' if dey ain't got on here, dey ain't goin' get on anywhere."

Walcott allows the play's issues to dissolve back into the environment: national identity and cultural history

are white burgundy at a cricket match under a Caribbean sun. Political change is seen as impossible. British rule continues in Trinidadian form.

Agatha the radical ends up crying, "Why can't you people do anything for yourselves?"

John Adams, in his final production at The Rep, directs with tact. The narrative-flashback form means that each scene becomes predictable, and the play builds slowly. Its strengths are not its plot or characters but its setting.

The versatile design, by Roger Butlin, incorporates a French past in one of Watteau's *Embarkation to Cythera* paintings and a soundtrack from Can- taloube's Auvergne folk settings. There are steel bands and cicadas, but not

enough sweat, dirt or energy to make the carnival season convincing.

The actors move between creole, English, French and Trinidadian patois, a cool collation of accents. Jill Brunnington and Catherine Russell as Agatha then, and now hold the centre of the play, while Peter Woodward and Michael Bertenshaw (the creole planters) orbit around them. Lorna Laidlaw as the maid becomes minister of housing is a treat.

The key to the play is a poetic moment, a tribute to Caribbean time. When Aggie arrives, her host takes her watch - she will not be needing it - and swings it over the water: "she knew she had all the time in the world."

Andrew St George

Birmingham Rep (021) 236 4455, to August 1

INTERNATIONAL ARTS GUIDE

The Henry Wood Promenade Concerts open tonight in the Royal Albert Hall, London, with a performance of Verdi's *Requiem* by the BBC Symphony Orchestra and Chorus conducted by Andrew Davis. There are another 64 concerts before Sep 12, when the same conductor, orchestra and chorus will be joined by Kiri Te Kanawa, Tatyana Nikolova and Scottish bagpiper George McIlwham for the traditional Last Night concert. In tomorrow's concert of English music, Vernon Handley conducts Vaughan Williams' *Sea Symphony*, and Tasmin Little and Raphael Wallfisch are soloists in Debussy's *Double Concerto*. Sunday's concert by the CBSO under Simon Rattle pairs Roberto Gerhard's complete music for the ballet *Don Quixote* with Janacek's *Glagolitic Mass*. On Monday, Alexander Lazarev and the

BBCSO give the world premiere of James Dillon's new orchestral work, and Helen Field sings Strauss' *Four Last Songs*. The BBC Philharmonic, with its new chief conductor Yan Pascal Tortelier, gives Tuesday's and Wednesday's concerts, which include the world premiere of a new viola concerto by Simon Holt, plus Holst's *The Planets* and Saint-Saëns' *Organ Concerto*. Next week the Cleveland Orchestra arrives for two concerts, and Andrew Davis conducts a semi-staged performance of the Glyndebourne production of *The Queen of Spades*.

In coming weeks, John Casken, Elena Firsova, James MacMillan and David Sawer all have new compositions premiered at the Proms. Other highlights include an Ives and Dvorak programme conducted by Libor Pesek (July 22), a Wagner concert conducted by Klaus Tennstedt (Aug 20), Rostropovich conducting the European Community Youth Orchestra (Aug 22), the Mike Westbrook Orchestra in Big Band Rossini (Aug 30), Anne Sophie Mutter playing Berg's *Violin Concerto* (Sep 4) and Gunter Wand conducting Bruckner's *Eighth Symphony* (Sep 5). Visiting ensembles include the Moscow Soloists with Yuri Bashmet (Aug 19), the St Petersburg Philharmonic with Jansons and Temirkanov (Aug 25 and 26), the Concertgebouw with Chailly (Sep 2 and 3) and the Vienna Philharmonic with Abbado and Boulez (Sep 8 and

10). Tickets can be booked by phone from the Royal Albert Hall from 09.00 to 21.00 seven days a week on 071-623 5555.

EXHIBITIONS GUIDE

BALTIMORE

Museum of Art Design 1935-65: What Modern Was. The exhibition includes furniture, textiles, tableware and jewellery, charting the course of Modernism during a period of great political change. Ends Aug 2. Closed Mon and Tues.

BARCELONA

Fundació la Caixa Avant-Garde Movements in Catalonia 1906-39: the role played by Picasso, Duchamp, Miró, Dalí and others in international artistic developments (in La Pedrera building). Ends Sep 30. Also Sport in Ancient Greece. Ends Aug 9. Museu Picasso Alexej Jawlensky (1884-1941). Ends Sep 27. Closed Mon. Fundació Joan Miró Moving Image - Electronic Art 30 works, including large-scale installations, by 18 internationally renowned artists, representing the latest developments in art media. Ends Sep 6. Closed Mon.

GENEVA

Musée d'art et d'histoire

Drawings by Liotard (1702-89): 100 works by the Swiss pastellist who ranks as one of the most sensitive, least classifiable rococo artists. Closed Mon. Ends Sep 20. Cabinet des Estampes Dali - true or fake. A study of the authenticity of paintings and drawings attributed to the Spanish Surrealist artist and dating from the early 1930s. Ends Oct 4. Closed Mon. Petit Palais Louis Vuitton and the Fauves: 60 paintings, with a special focus on Valat (1890-1992), a precursor of the Fauves. Ends Oct 30. Closed Mon.

LAUSANNE

Musée Cantonal des Beaux-Arts Adolphe Appia (1862-1929): a collection of drawings by the influential Geneva-born artist and stage designer. Ends Nov 1. Closed Mon. Fondation de l'Hermitage Odilon Redon (1840-1918): 200 works by the French Symbolist painter whom the Surrealists regarded as a precursor. Ends Sep 21. Closed Mon.

LEIPZIG

Museum der bildenden Künste The 19th century in Munich: 250 paintings and drawings. Ends Aug 16. Closed Mon.

LONDON

Royal Academy of Arts Alfred Sisley (1839-1899): 65

landscapes by the quintessential Impressionist. Ends Oct 18. Daily.

National Gallery Manet: The Execution of Maximilian. Advance booking through First Call 071-497 9977. Ends Sep 27. Daily.

Wildenstein & Co Marevna and Montparnasse: an exhibition covering the work of Marevna and her friends 1912-42. Ends Sep 16. Closed Sat and Sun (147 New Bond Street).

Courtauld Institute Drawing in Bologna 1500-1600. Ends Aug 31. Daily.

Tate Gallery George Baselitz (b1938): prints 1964-90. Ends Nov 1. Richard Hamilton. Ends Sep 6. Also Turner and Byron: 70 works exploring Turner's interest in Byron's poetry. Ends Sep 20. William Blake: the apprentice years. Ends Aug 16. Daily.

Hayward Gallery Magritte. Advance booking on 01-928 8800. Ends Aug 2. Daily.

MUNICH

Kunsthalle Caricature and Satire: 500 years of pictorial comment on contemporary life and politics. Ends Aug 4. Daily. Stadtmuseum German Paul (1874-1968): German interior decoration and architecture between Jugendstil and the Moderns. Ends Sep 20. Closed Mon.

NEW YORK

Guggenheim Museum The

Guggenheim Museum and the art of this century. Closed Thurs. Ends Aug 27.

Metropolitan Museum of Art The Art of Islamic Spain. Ends Sep 27. Closed Mon.

Museum of Modern Art Louis I Kahn: large-scale retrospective devoted to the most important American architect since Frank Lloyd Wright. Ends Aug 18. Closed Wed.

The Drawing Center Guerchico: an exhibition of 60 drawings. Ends Aug 1.

Whitney Museum of American Art The Paintings of George Bellows (1882-1925). Ends Aug 30. Closed Mon.

PARIS

Centre Georges Pompidou Manifeste: 7000 square metres given over to a multi-faceted exhibition covering the past 30 years of creativity in visual arts, video, cinema, architecture and design. Closed Tues.

Parc de Bagatelle Henry Moore: 27 large bronze sculptures in the kind of open-air landscape for which they were intended. Ends Oct 4 (Bois de Boulogne).

Galerie Didier Imbert Henry Moore Intime: 500 works which formed the artist's home environment. Ends July 24. Closed Sun (19 ave Malignon). Louvre The Eye of the Connoisseur: Homage to Philip Pouncey. The exhibition commemorates the Old Master drawings expert who died in 1990, and includes drawings by Correggio, Bandinelli,

Lorenzo Lotto and others. Ends Sep 7. Closed Tues.

Musée Guimet From the Tagus River to the Chinese Sea: Portuguese maritime epic, with ceramics, porcelains and gold brocade recalling the magic of Portuguese commercial links with the East Indies from 1513. Ends Aug 31. Closed Tues (6 place d'Iéna).

Washington National Gallery of Art Art of the American Indian Frontier: 150 objects produced by Woodland and Plains Indians in the 19th century. Ends Jan 24.

Durer to Diebenkorn: 114 recent graphic art acquisitions, including Holbein, Goya, Gainsborough and Caspar David Friedrich. Also Käthe Kollwitz (1867-1945). Ends Aug 16.

Ernst Ludwig Kirchner, German expressionist. Ends Aug 16. Jacques Callot: etchings and engravings by the early 17th century French printmaker. Ends Sep 7. Daily.

Corcoran Gallery of Art Max Weber: the Cubist Decade 1910-20, featuring 64 works with emphasis on city views. Ends Aug 5. Closed Mon.

Arthur H Sackler Gallery Masterpieces of Mesopotamian Art from the Louvre: more than 30 objects, including engraved gold plaques, fragments of monuments and carved stone excavated by 19th century French archaeologists in the Middle East. Ends Aug 9. Daily.

FINANCIAL TIMES

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Friday July 17 1992

Stay in the ERM vice

THE BUNDESBANK appears to have achieved the seemingly impossible. By raising the largely symbolic discount rate by three quarters of a percentage point, it has sent an emphatic signal of anti-inflationary resolve, but without forcing up European interest rates. Yet Europe's finance ministers should allow themselves only shallow sighs of relief. The Bundesbank intends to rein in German credit growth, and further monetary tightening may yet be necessary.

The Bundesbank remains beyond reproach. A four per cent inflation rate is intolerably high for an institution committed to price stability. By leaving money market rates unchanged, and instead biting into the profit margins of Germany's banks, it is attempting to slow the pace of bank lending at the minimum cost to its partners in the European exchange rate mechanism.

Yet the Bundesbank council has also staked its anti-inflationary credibility on hitting the reconfirmed broad money target range before the year-end. This will be almost impossible; and the gap between the Lombard rate ceiling and discount rate floor is now so narrow that a rise in the Lombard rate may soon be necessary. The prospect of lower European interest rates this year thus looks increasingly remote, while the possibility of higher rates remains. Economic growth outside Germany may be slow, and unemployment rising fast, but monetary policy looks set to remain punishingly tight well into 1993. Nor are there any easy solutions. No ERM member has managed to maintain lower rates than Germany for any significant period of time, and no country appears willing to try, while a unilateral devaluation would deliver nothing but lost credibility and higher rates.

Equal partner

A general realignment, which revalued the D-Mark, offers a theoretically more attractive, but politically impossible, alternative. France must join any realignment that is to deserve this label. But economically, France has no compelling need to do so, and politically it would involve both loss of face and a catastrophic weakening of France's desire to be an equal

partner with Germany in shaping the future of the European Community. Nor dare Italy consider talk of a devaluation, however necessary, until it has first put its fiscal house in order. Accordingly, it used yesterday's opportunity to raise its interest rates.

Double defeat

Any European country which wants to reduce interest rates below those of Germany can do so only outside the ERM. Those in Britain who would cut rates must acknowledge this inevitability. A case can be made for such a British exit. The UK is suffering a deeper and longer recession than any other developed country. An independent Bank of England could, at least in theory, do as good an anti-inflationary job. Yet for the current government to leave the ERM now would be to admit a double defeat. Entry to the ERM, in October 1990, signalled both a political desire to be at Europe's centre and an unrelated economic desire to secure low and stable inflation after the errors and convulsions of the 1980s.

Neither task is complete. Europe's political future may be uncertain; the ERM might not survive a popular rejection of the Maastricht treaty at the forthcoming French referendum. But departure from the ERM now, during Britain's EC presidency and with the future of Maastricht so uncertain would squander to no purpose the UK's position of growing influence in Europe's future. Nor has the government met its objective of low and stable inflation. Although the annual growth rate of average earnings has finally fallen below the 7 per cent barrier, it remains unsatisfactorily high.

The government should ignore the siren voices within its ranks. Low inflation, regardless of the European political context, must remain the government's central objective. Only when inflation has fallen below 3 per cent, and unit labour cost growth below 2 per cent, will it have met this objective; for the present, the ERM provides the most credible means of achieving it. The government must press on until it has achieved the kind of inflation targets it would set an independent Bank of England. For now, there is no alternative.

From fraud to farce

THE COURT of Appeal's decision yesterday to clear the four corporate financiers who were convicted for lying about the outcome of the Blue Arrow rights issue in 1987 can only be construed as a serious blow to the credibility of Britain's system of criminal justice in its handling of wrongdoing in the City. That much is clear, even before the detailed explanation of the Appeal Court's reasoning emerges in public. In the wake of the hopelessly unsatisfactory outcome of the Guinness trials and a whole series of setbacks for the Serious Fraud Office, it is legitimate to ask whether such farcical proceedings should not be dispensed with. At the very least, some radical reconsideration of the way the law applies to the City is called for.

Better ways

It was not, admittedly, reassuring that the jury's verdict in the Blue Arrow trial appeared to fly in the face of the summing up of Mr Justice McKinnon. But nor does it follow from this that the jury failed to grasp the issues. In the final analysis, all fraud trials require the jury to make a judgment about whether people are telling the truth. There may be better ways of eliciting the truth than those that prevail in British courts; but there are good grounds for thinking that Roskill's proposal to hand the job to a judge, supported by expert lay assessors, would be worse.

The most likely people to fill the role of expert assessors would be lawyers, accountants and City practitioners of one kind or

another. They would be less than human if they did not identify more closely with City people in the dock than a jury would be inclined to do. They might well weigh, consciously or subconsciously, the implications of convicting a City figure for their wider business interests. The Roskill solution would simply be a retreat back towards the club ethic under a legal guise.

Obvious victims

The more fundamental question concerns the appropriateness of criminal proceedings in dealing with the City's particular forms of white-collar crime. Clearly where there are obvious victims, as in the case of the Maxwell pensioners' jury trial is the correct answer. In less clear-cut cases it has been suggested that civil rather than criminal proceedings might be more appropriate. Yet civil remedies inevitably raise difficulties where, as in insider dealing, the losses may be difficult to establish. So, too, in cases where markets have been rigged, although it is not always impossible: injured parties have successfully sought redress over Guinness's takeover of Distillers and the Blue Arrow rights issue.

The more important question is whether crimes in which there are no immediate victims with quantifiable losses merit a jail sentence at all. The chief damage at Guinness and Blue Arrow, apart from the financial losses for which people successfully sought redress through civil proceedings, was potentially to the integrity of London markets. There is room for debate whether heavy fines and disqualification procedures which deprive wrongdoers of their former livelihoods may not be sufficient deterrent against such activity.

Either way, effective justice is most unlikely to emerge from trials that take place years after the event and in which the charges are both excessive and absurdly complex. Speed must be the essence of whatever system is put in the place of the absurdly expensive and arbitrary circus that now dictates the fate of those involved in City and business scandals. The government should put the job in hand.

On Monday, at the meeting of the European Community's finance ministers, Mr Norman Lamont of the UK and Mr Michel Sapin of France gave the Germans a lesson in how independent they think a central bank ought to be. The Bundesbank has replied.

"My deep conviction," argued Mr Sapin, "is that the Bundesbank is not outside reality, and that the reality is that interest rates are too high." Where Mr Sapin blustered, Mr Lamont merely hoped. But the behaviour of both was absurd. The Bundesbank is simply doing the job that other European countries joined the exchange rate mechanism for it to do.

The Bundesbank has a consolation for its unpopularity. German unification has given the institution, threatened as it is by extinction before the end of the decade, an excuse for shaking the European monetary tree to see who falls off. By raising its floor rate of interest, the discount rate, from 3 per cent to 3.75 per cent, while retaining the 3.4-3.6 per cent target for growth of broad money, the Bundesbank did a little more shaking yesterday.

The fears of the ministers were understandable. Economic growth in Europe, excluding Germany, was only half a per cent last year. This year it is forecast by the Organisation for Economic Co-operation and Development (OECD) to be a mere 1.4 per cent.

Unfortunately, the consequences of German unification cannot be readily evaded. As the OECD's recent report on Germany notes, "since unification, all aspects of economic policy - fiscal, monetary and structural - have been under increasingly intensive pressure". The questions to be asked are not just how the pressure is making itself felt externally, but how long it will last and what, if anything, can be done to relieve it.

In 1991 west Germany's gross national product per head was DM41,900 (£13,900), while east German GNP per head in 1991 was only DM12,100, less than 30 per cent of the west German level. Initially, the inequality had not appeared so huge. East German gross domestic product per head was measured at some 90 per cent of the west German level in 1989. But eastern Germany lost 45 per cent of its GDP between 1989 and 1991 (see chart), perhaps the biggest slump to befall an economy in peacetime. Over the same period west German GDP rose by 8 per cent.

To those who had it was given. But then an effort had to be made to take some of it away. East German private consumption alone was as big as its total GNP in 1991. Total expenditure - public and private consumption plus investment - was nearly 90 per cent larger than its GNP. The difference was made up by west Germany, this inflow of resources being equal to 6.4 per cent of west German GDP.

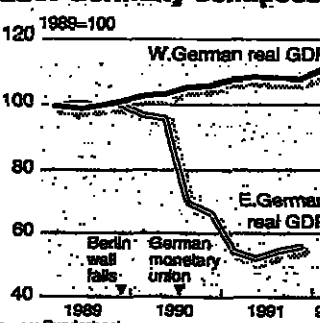
A little over two thirds of the resources transferred to east Germany have, in fact, come out of west Germany's external surplus. This shift was at the expense of the rest of the world, and mainly of western Europe. Given their complaints about Germany's trade surpluses, however, it is difficult for these countries also to mean about their disappearance.

Contrary to what one might suspect, there has been no reduction in the overall west German standard of living. On the contrary, it has risen almost as fast as west German GNP, as has west German real disposable income, by 6.3 per cent in

The Bundesbank is simply doing the job that other European countries joined the ERM for it to do, writes Martin Wolf

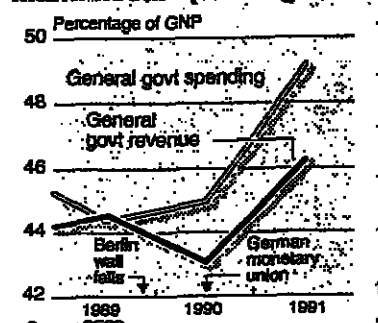
Heat is on in the monetary kitchen

East Germany collapses



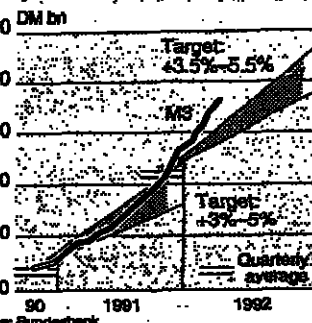
Source: Bundesbank

...and fiscal spending soars



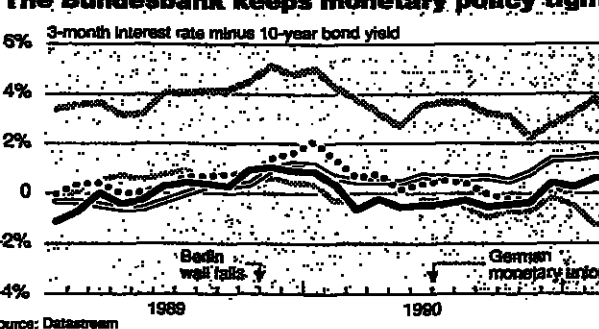
Source: OECD

...as does money supply



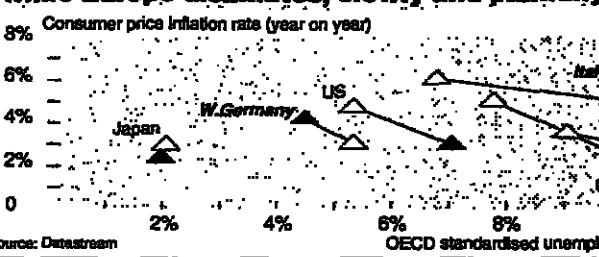
Source: Bundesbank

The Bundesbank keeps monetary policy tight



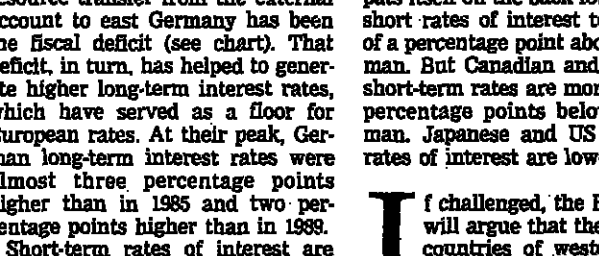
Source: Datastream

while Europe disinflates, slowly and painfully



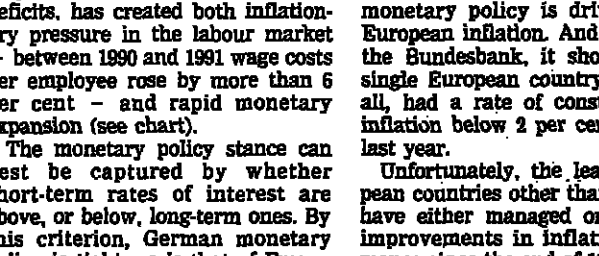
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OECD standardised unemployment rates



Source: Datastream

Real price inflation, less mortgage interest rate

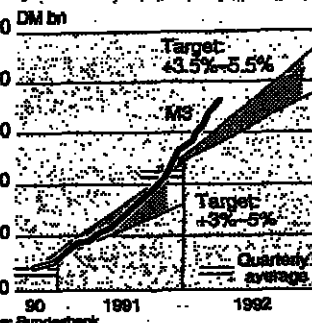


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Real price inflation, less mortgage interest rate

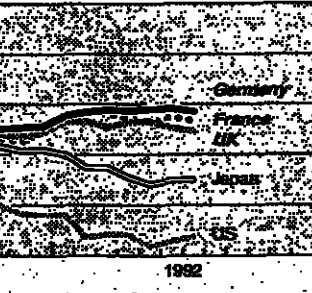
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Real price inflation, less mortgage interest rate



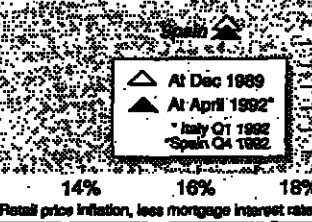
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Real price inflation, less mortgage interest rate



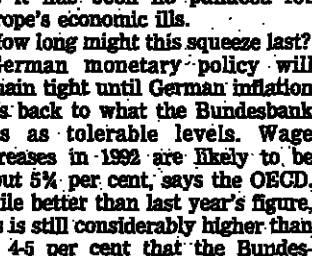
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Real price inflation, less mortgage interest rate



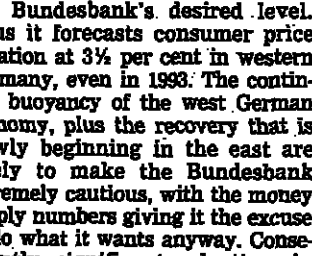
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Real price inflation, less mortgage interest rate



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Real price inflation, less mortgage interest rate



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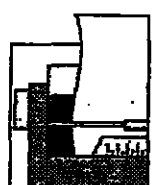
Real price inflation, less mortgage interest rate

Source: Datastream

PERSONAL VIEW

A challenge to us all

By Sir Bob Reid



Any assessment of plans for the future role, shape and ownership of British Rail must start from where we are. Today's railway is a complex, intricate, live operation involving the movement of 16,000 trains every day, over 740m passenger journeys each year. Half a million London commuters every working day. The 136m tonnes of freight carried annually keep thousands of roads off overworked roads. Compared with the beginning of the last decade, British Rail is now carrying more passengers and has opened more than 100 new stations. At the same time it operates with one-third less support in grants from government and 20 per cent fewer staff.

My first priority is to see that today's railway continues to operate effectively and safely - and to improve its service. Whatever other priorities we have, our managerial eye must be kept on that ball.

To make that happen, the railway must first and foremost be safe. There must be clear responsibilities and authority to discharge them. The investment programme is and should be substantial. We have foreseen expenditure annually in excess of £1bn. The refurbishment backlog is great and it is important that this momentum is maintained. Of this year's investment programme of about £1.6bn, one-third will be used to keep Victorian assets secure and serviceable and to maintain more than 40,000 bridges and viaducts.

Better services are provided by electrifying lines and by replacing old signalling and trains with modern equipment, which is more effi-

cient and cheaper to maintain. Preparations for the Channel tunnel opening take up most of the rest.

The people operating the system must be competent. The programme of implementing a clear vocational qualification structure is vital in an industry where demographic unevenness means that up to 70 per cent of our drivers will retire by 2000 - in practically each case with service in excess of 40 years.

In simple terms these are the imperatives for maintaining and developing a railway which will tackle the problems of road congestion, pollution and energy conservation. They are the background to the proposals in this week's white paper on the future of British Rail.

For the railways, greater clarity about their future is good. Uncertainty is unsettling and difficult to manage. The content is, as we have stated in the past, a matter for the shareholder (the government) not British Rail. It is for BR management to advise on the practicality of the proposals and to achieve effectively their implementation.

Much has been done to divide and devolve in what was a monolithic, technically driven organisation, and to redress the balance towards customer need and satisfaction. The railway also has large capital requirements. The introduction of private capital into the operation is welcome. So is the concept of franchising, as it may unlock gains for the customers, through entrepreneurial flair from within as well as outside the railway. The management of change, which these developments will make necessary, is a big task. The scale and rate of change will demand a balance between ambition and pragmatism. The only criterion is success, and if this takes a little longer, I would say: so be it.

For those businesses that are to be sold my advice is similar. Care must be taken to ensure that they have competent management and a good chance of a long-term future. If matters can be arranged in this way, then I have no doubt a good number of our staff will look at the possibilities and come forward as potential buyers. This, as the white paper says, will be welcomed.

So far I have not mentioned the economics of railway operations. The railways require up to £1bn a year of public subsidy to continue operating a countryside, price-constrained network - endorsed as the network needed to meet social requirements. Privatisation will throw into relief these facts of life; it is helpful to recognition of the reality of transport issues that these transactions are more transparent.

The main lever in the economic operation of the railway is the charge for access to the lines. This has the making of becoming the biggest bureaucratic complexity since Lord Woolton set up the rationing system. There will be anxious debate in months to come over concepts of market-pricing versus cost-related charging and all shades in between. We must arrive at systems that are above all practical - and lead to the most effective use of the railway network we can engineer.

From these points of view, the white paper presents a challenge to all of us - to those in the private sector who have a contribution to make to a better railway, and to all those working today to run a major national enterprise. The challenge is to ensure there is overall national advantage. BR is prepared to take up that challenge. The new policies require big changes, and managing the process of change will be the key to future success. The author is chairman of BR.

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Joe Rogaly

Reliable Scot resists hammer horror tactics



A deceptively simple choice will be before Mr John Smith when he becomes leader of the Labour party by acclamation tomorrow afternoon. Will he oppose the government, or will he support it? Silly question, you might say. The task of the leader of the opposition is to oppose. Yes, but there is opposition and opposition. There is skimming on the periphery of what the administration is doing and there is an attempt to bring the entire edifice crashing down in a single act of wild and glorious destructiveness.

The temptation to have a go is strongly felt in some sections of the Labour party. If he were to succumb Mr Smith would need to pick up only one weapon, a sledgehammer labelled "leave the exchange rate mechanism". With that fearsome object held high above his head he might stand a chance of transforming himself from a plain Edinburgh brief into the Arnold Schwarzenegger of British politics. "Withdrawal", he could snarl. "Devalue - and end the recession." In one or two swift but irresponsible phrases he could thus attack the foundations of the government's strategy for the management of the British polity over the next five to 10 years. A tacit alliance between the anti-Europeans on the Conservative back-benches and the principal opposition party might be unholy, but it would certainly frighten Mr John Major.

The prime minister can relax. It would be contrary to what is known of Mr Smith's character for him to do any such thing. Before the election, when he was shadow chancellor, he was wont to remark that his determination not to devalue if Labour came to power was for him a matter of honour. His commitment to the principal proposition put forward by Mr Major - that Britain should be at the heart of European affairs - is absolute. The prime minister and the chancellor have pledged the most valuable assets they possess, their reputations, to the maintenance of Britain's position within the ERM at existing parties. This undertaking is closely bound up with their public support of the Maastricht agreement. It is a government package deal. If Mr Smith remains true to himself, it will enjoy the broad support of the opposition. There is, however, a disputed ingredient. The prime minister appears to be willing to sit out



a recession for as long as it takes to approach zero inflation. Mr Norman Lamont warned Conservatives of this on Wednesday. Take his warning seriously. He did not waver from his anti-inflationary hawkishness last year, when the election lay in the future. There is no reason to believe that he will be budged now, when the electorate need not be troubled for another four or five years. The implications of this are beginning to be understood as people awaken from the shock of discovering that the post-election stock exchange bubble has burst. Bottom lines continue to sink. But business continues to go bankrupt. Jobs remain difficult to get. Although the rate of increase in unemployment slowed last month, the total is still rising. Mr Major and Mr Lamont sit, arms folded, watching inflation fall.

Mr Smith can hardly be seen to be conniving in a policy that says nothing about bringing unemployment down in double-quick time. No Labour leader could do that. He has therefore prepared an escape hatch. This is to argue, as he did when addressing Labour members of the European parliament in Strasbourg last

month, that the ERM is "a fixed, but adjustable, system" which does not preclude "the possibility of a general realignment". He appeared to favour an ERM German revaluation, as does Mr Neil Kinnock, on the grounds that Bonn's revaluation costs should not fall as a monetary surcharge on the rest of Europe. The payoff for a higher D-Mark, he believes, would be a general reduction in interest rates, and a reversal of the present deflationary bias of the ERM.

The new Labour leader is aware that France is implacably opposed to this line, but he can reasonably hope that Paris will be more amenable after the Maastricht referendum in September. He may then float the notion that general realignment (ie a German revaluation) can be sold to the French as a part of the post-Maastricht convergence process and therefore as a step on the way to economic and monetary union. If the places fall into place he will be in a position to attack the government fairly vociferously in the autumn.

Mr Lamont has already made a pre-emptive strike. Last Friday he said of a German realignment: "No country in

the ERM is looking in that direction. The issue is simply not on the agenda." The reason was pure Lamont. "The shock we are facing is not that of German reunification - it is the shock of trying to get an inflation rate comparable to that of Germany. Our other European partners recognise this."

I will not attempt to choose between Mr Lamont's economics and Mr Smith's. Economists in general are gradually being unmasked as doctors were before them: their reputations are built on what they really know, but they really know very little about what determines many of the key variables upon which they are so quick to pronounce.

In political terms, there is the world of difference between supporting membership of the ERM while calling for a realignment and demanding a unilateral British devaluation within the ERM. The first is what a responsible, nay respectable, opposition leader would choose. It nicely bridges the gap between Labour's pro- and anti-Europeans, thus confirming Mr Smith's reputation as a man who can be relied upon to find the centre of gravity of his party and place himself there. The second might smash the government, but it would risk Mr Smith's reputation as the essence of reliability and leave Labour open to the charge that it had changed its mind again.

None of this tells us anything about Labour's long-term prospects, which will doubtless be extensively analysed after tomorrow's leadership election ceremonies are over. The truth is that nobody can say where British politics will stand in 1996 or 1997. Mr Smith may succeed in seducing Mr Paddy Ashdown's Liberal Democrats over to Labour, or the two parties may conclude a pact, or they may continue to battle against one another and thus deny both of them the fruits of office. Or Mr Major and Mr Lamont may fall, and fall. Who can tell? With Mr Major's government still increasing in popularity, the matter seems of little moment.

What does matter is that a credible Labour opposition will confront the government when parliament returns from its lengthy summer break in mid-October. It could launch a strong verbal onslaught on the Conservatives, whose majority is only 21. Mr Smith may not be ruthless or reckless enough to attempt to frustrate the government, but he should be able to get a few laughs in the Commons and perhaps influence public opinion. Her Majesty's Loyal Opposition will be back in business.

OBSERVER

Tours off-duty

■ Hush! Cabinet ministers' movements are of course top secret.

Then again, however, John Major is committed to more open government. So here is what Observer has gleaned as to where Britain's political leaders will be seeking to forget the recession during their holiday.

The prime minister's plans are under especially thick wraps. But it would scarcely be astonishing if he turned up in Spain, not just for the Olympic Games, but to stay at the house of foreign office minister and arch-Europhile Tristan Garel-Jones. Indeed, the likelihood that Major will come back yet more wedded to the perfidious Maastricht treaty is already being lamented by Tory Euro-sceptics.

Meanwhile, one of their deep-dyed members, Peter Lilley, is none the less off to France - although cabinet colleagues may be wrong in expecting him to fare forth from his Normandy cottage to campaign for a "No" in the French referendum. He's more likely to pop down to Provence where he might bump into not only William Waldegrave, but Michael Howard replete with wife and mother-in-law.

Chief whip Richard Ryder, recuperating from putting down putative backbench rebellions, is ranging farther afield: the US certainly, and mayhap a Greek island. By contrast Norman Lamont's fondness for his new grace-and-favour house in Dorneywood is keeping him there much of the summer (if he invites a few economists down, the taxpayer will pick up the tab). For a break, he'll probably go to Tuscany where - if he's wanted by Douglas Hurd, who'll also be there -

he might well be found in the garden of a trattoria near Lucca.

As for the other Treasury member of the cabinet, Michael Portillo is said to be determined to baffle his reputation as Whitehall's Scrooge. So he'll be slashing his colleagues' budgets from a beachside villa in Barbados.

Perhaps in hope of mollifying him, big ministerial spender Virginia Bottomley is sojourning frugally with family on the Isle of Wight, while David Hunt and John Gummer are sailing together off Norfolk. Lord Wakeham, cabinet chief-fixer, is setting a more ambitious course from the south coast to Brittany.

Even that, however, is too tame for Michael Heseltine. Hezza the Prezza, as he is now affectionately known, will be sketching his blueprint for Britain's industrial revival on an exotic island somewhere in the South Pacific.

Don't read this

■ The Scots are forever complaining that, when it comes to catching the attention of London-based journalists, they might as well be on the moon. But some bright spark at Scottish Life has had a good go at it - as witness yesterday's media announcement of the company's new business results for the first half of the year.

"Another Boring Bombastic Press Release from Scottish Life", it starts, and continues: "The only possible item of interest is that most of the growth is in the single premium area, single premium personal pensions and - executive pensions in particular (up 160 per cent to £95m)."

Then it adds: "Just in case anyone is remotely interested, the detailed figures are attached".



"I've got more money than sense"

The acid test, of course, is whether the result is widespread coverage in the press at large. But whatever the pay-off, Observer and colleagues are grateful. It makes such a change.

Orthodox move

■ If the Department of Trade and Industry needs a chief economic adviser, Walter Eltis is probably as good a choice as any. It is not the first time that the DTI has had a top economic guru. After all, Hans Luesner did the job for 12 years until he left to become deputy chairman of the Monopolies and Mergers Commission in 1989, and the Foreign Office, and the Department of Transport, among others, have similar boffins.

Even so, Eltis's appointment is bound to raise eyebrows. Is President Heseltine just finding a job for an out-of-work director general of the axed National Economic Development Office, or is he putting in place his own powerful team to challenge established Treasury thinking?

On the surface at least, HM Treasury seemed relaxed

enough when Observer checked out the public importance of Eltis's move. It noted that Alan Budd, the Treasury's own chief economic adviser, also heads the government economic service, and is several rungs above Eltis. In addition, Eltis's record as an economist suggests that he is much more supportive of the government than a doom-and-gloom merchant like Wynne Godley. Surprisingly, he is not an interventionist. So if Hezza alternative thinkers, Eltis isn't one. Indeed, perhaps the people who ought to feel most miffed about the appointment are Eltis's old colleagues at Nedo. To date he is the only one who has been given a job.

Some total

■ But will Midland Bank's high profile economics team be as lucky as Eltis? Some of the more nervous Midland economists have been doing some arithmetic as they await the arrival of their new Hong Kong paymasters.

One of them has found to his horror that the enlarged group now has 26 economists in London spread between the offices of Hong Kong & Shanghai, James Capel, and Midland Montagu. Does anyone really need that many?

Ah well...

■ The Bundesbank's latest move calls to mind a verse from a song composed by Tom Lehrer in the 1960s amid talk of giving Germany an active part in Nato's proposed multi-lateral nuclear force: *Once all the Germans were warlike and mean, But that couldn't happen again. We taught them a lesson in 1918, And they've scarcely bothered us since then.*

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Still a place in the market for credit card

From Mr Elizabeth Phillips.

Sir, Your suggestion that credit cards are likely to be replaced by debit cards (FT Survey of credit and charge cards, July 15) is not borne out by the facts.

The UK credit card market is clearly a mature market and unlikely to repeat the high rates of growth seen in the 1980s. Nevertheless, the use of credit cards continues to grow. While the introduction of annual fees by most issuers has reduced the number of cards in issue, there is no evidence that it has reduced the number of card-holders. The value of payments made by credit card was £12.8bn in the first five months of 1992, 7 per cent higher than in the same period in 1991.

In comparison, the debit card market is a growth market. The value of debit card payments almost doubled between 1990 and 1991. However, it still has a long way to go before it catches up with the credit card market. The amount spent on credit cards was three times the amount spent on debit cards last year.

Most consumers see debit cards as a replacement for cheques and cash and complementary to credit cards, this being reflected in different patterns of spending. The average credit card spend is £45 compared with £27 on a debit card. Elizabeth Phillips, director, Credit Card Research Group, 2 Edgmont Street, London WC1E 7AA

Location of ECB less relevant than who wins the markets

From Mr Richard O'Brien.

Sir, David Marsh's discussion of the battle over the site of the ECB ("No place for bank to call home", July 14) provides an excellent summary of the tale of four (or more) cities but it is clear that he also feels that the subject is given more attention than it really deserves. May I suggest that the real competition among Europe's cities is not for the ECB but for the markets themselves - a far more important prize. Does the location of the ECB affect the location of markets?

The answer is probably not: indeed, if there is any correlation between the presence of a reputable central authority and extensive markets it stems from the role of that authority as supervisor and regulator, not as monetary controller. Hence London has developed well supervised markets over the years and its future strength depends upon restoring that reputation after recent

problems. Equally, Frankfurt has been well behind in market development; hence the finance ministry's efforts to enhance Finanzplatz Deutschland while the Bundesbank has no supervisory role. At present it is undecided as to whether the ECB will play a supervisory role, so that its relevance to markets may be even less than that of many existing central banks.

More important, over time the location of the ECB will become even less relevant as the very location of markets becomes more diffuse as markets increasingly switch from physical trading places to computer and telephone networks. Each city in Europe is likely to see the level of market trading increase as cities are able to link with each other; it is not a matter of the markets being in one place or another. The ECB, likewise, will in effect be located in all centres through the constituent central banks.

Of course, just how many operating powers remain with each central bank remains to be seen; hence London's tactic of trying to be the operating arm à la New York Fed, if the ECB, as a policy making body, is located elsewhere.

Meanwhile, in Edinburgh I suggest that the EC take the logical step of recognising that it is far too early to be sifting an institution with an uncertain role and leave central bankers to continue their research, through the new European Monetary Institute, in Basle.

By the time the BCE comes along, that central bankers' haven may well be located in the Community - if anyone still thinks location matters that much.

Richard O'Brien, chief economist, American Express Bank, Global Economics Unit, 60 Buckingham Palace Road, London SW1W 0RR

Bankruptcy facing BCCI customer

From Ms Pamela Parker.

Sir, While efforts are being made on behalf of Bank of Credit and Commerce International shareholders to mitigate their losses, there are many like myself who personally guaranteed their company overdrafts and are now being pursued by the BCCI liquidator, Touche Ross, with personal bankruptcy and loss of our homes.

I ran my company on a pro-

fessional basis and within the terms of our loans. In our particular circumstances we had a negligence case against BCCI, but owing to the bank's demise we are unable to pursue it.

Through our professional advisers, we have submitted to Touche Ross our sworn statements of affairs which are evidence of our means. While these are less than the total indebtedness, they do reflect the true situation. The response from Touche Ross, however, is no negotiation and a demand for full and immediate repayment within seven days or it will pursue for repossession of our home and place

us in personal bankruptcy. If Touche Ross proceeds with personal bankruptcy petitions and repossession of our home, it will achieve less than the offer on the table. Where is the logic? Where is the moral code? Our professional advisers are appalled by Touche Ross's stance.

I do not believe that Sheikh Zayed of Abu Dhabi would support such an approach, nor do I believe those who are in a position of influence in the UK will allow such actions to continue. Pamela Parker, 3 Badgers Wood, Chaldon, Surrey CR3 5PX

If all else fails, take the direct route to the filing cabinet

From Mr Alan Hopes.

Sir, Michael Dixon's article on executive recruitment (July 15) questioned what the thousands thrown out of work, mostly through no fault of their own, are doing. Judging by the experiences of a former colleague they are the recipients of countless standard rejection letters having an instantly recognisable format.

The receipt of so many similar letters has prompted us to compose a standard letter of application, so far not seen in the text books, but designed to save a great deal of time and trouble, expectation and disappointment in the present climate.

"Dear Sir or Madam
Ref: _____
In order to save you the

bother of writing to inform me that there were a number of candidates whose qualifications and experience more closely met your client's requirements and that my application was not successful, I have definitely decided not to apply for the above advertised position.

"However, I enclose my curriculum vitae for I am sure you

will be pleased, as always, to keep my details on your files, in the event that one of your clients may have a suitable vacancy at some time in the future.

"Yours etc"
Alan Hopes,
5 Tulk House,
Ottershaw Park,
Ottershaw,
Surrey KT16 0QG

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Israel and Egypt set to hold first summit for six years

By Hugh Carnegie in Jerusalem

ISRAEL and Egypt appear set to hold their first summit in six years following the announcement in Tel Aviv yesterday that the newly elected Labour government was temporarily freezing funds for settlements in the occupied Arab territories.

The government yesterday blocked the signing of any new building contracts for Jewish settlements in the occupied territories, prompting an immediate response from Egypt, which said it cleared the way for a summit meeting between president Hosni Mubarak and Israeli prime minister Yitzhak Rabin.

Officials said the two leaders might meet in Cairo next week.

after Mr James Baker, the US secretary of state, visits Israel at the start of a five-nation regional trip to relaunch Middle East peace talks.

Egyptian and Israeli leaders last met in Alexandria in 1986 when Mr Mubarak received Israeli prime minister Shimon Peres to discuss faltering steps towards Middle East peace.

Mr Mubarak refused to meet Mr Yitzhak Rabin, Mr Rabin's predecessor, because he believed the Likud party leader was not committed to the peace process.

Mr Shamir rejected Arab and US demands for a freeze on settlements. Mr Rabin, whose Labour party defeated Likud in last month's general election, has refused to freeze all settlements,

but is committed to significant curbs on their expansion in the hope of winning US government loan guarantees and facilitating peace negotiations.

Although warmly greeted by Egypt, yesterday's move was in effect an interim step which will curvy favour with the US ahead of Mr Baker's visit, but which does not have the status of final policy. It will help buy time for Mr Rabin to sound out how far Washington expects him to go as a condition for the \$10bn loan guarantee request blocked because of Mr Shamir's stance.

Mr Benjamin Ben-Eliezer, the new housing minister, said he had frozen for a week all pending contracts for new buildings while he and Mr Avraham Shochat, the

finance minister, reviewed overall housing policy and, specifically, government spending in the occupied territories.

Mr Ben-Eliezer said the legal implications of stopping state-backed settlement building already under way would also be examined, adding that those who believed settlers' plans to double their numbers to 200,000 would be allowed to occur "do not understand the issue".

King Hussein of Jordan meanwhile travelled to Damascus yesterday for talks with President Hafez al-Assad ahead of Mr Baker's arrival in the region.

Boost for equities
Back page Section II

Slim Yugoslav peace hopes keep Carrington trying

By Robert Mauthner, Diplomatic Editor, in London

LORD Carrington, chairman of the European Community's peace conference on Yugoslavia, does not look like a man under fire as he relaxes in the chairman's office of Christie's, the auctioneer. Indeed, he seems unperturbed by those who, like the French government, want to transform the conference into a wider international forum.

"I was employed by the European Community. The foreign ministers of the EC are meeting in Brussels on Monday. If they want to do something different, that's absolutely fine with me." But he still feels he has a useful job to do and does not despair of the current negotiations on a Bosnian or overall Yugoslav settlement.

Nor does he believe an alternative to the EC conference would do any better.

"The problems are not going to go away by finding a new forum. One has to recognise that a new forum other than the EC would be much more unwieldy. And there are certain other difficulties involved in such a procedure, if it involves the United Nations and permanent members of the Security Council."

"The Russians and the Chinese have recognised Serbia and Montenegro as the new Yugoslavia, which the EC and the Americans have not. And when you are talking about minorities, one would have to consider whether some permanent members of the Security Council were necessarily the most suitable people to talk about minorities."

How does Lord Carrington hope to break the present deadlock in the negotiations being held in London between the three warring Bosnian parties?

He does not believe there is any real chance at the moment of negotiating a ceasefire that will stick, despite the protestations of all the parties that they want one. So a different approach must be attempted, in which a halt to the fighting will be the end product rather than the precondition of a political settlement.

"What the Moslems are saying is that either there will be military intervention by the United Nations or we die. It is not my job to talk about military intervention or what the UN ought to do. What I'm saying is that there is a slim possibility that you could get an agreement between the three communities on a constitution of an independent Bosnia so that the reasons for fighting would no longer be there."

"I think it's a slim chance, but it's one which I think the Mos-



Lord Carrington: "The foreign ministers of the EC are meeting in Brussels on Monday. If they want to do something different, that's absolutely fine with me."

lems ought to take because the outlook for them is very serious in the absence of a settlement. This is particularly so since, in the past, neither the Serbs nor Croats have made any pretence about favouring a partition of Bosnia."

Lord Carrington stresses that his own aim is to stop Bosnia from being partitioned. He is "increasingly irritated" by the attempt to saddle him with the so-called "cantonalisation" plan of March this year - interpreted by critics as breaking up Bosnia into a number of constituent national units, and subsequently rejected by the Moslems.

"They all agreed on a set of principles, including the Moslems, providing for a good deal of autonomy for the three communities under a federal state. This was one of the reasons why the Community actually recognised Bosnia-Herzegovina's independence."

As late as April, the Moslems were prepared to accept the principles of this draft constitution. But they subsequently made clear they were no longer prepared to negotiate on them and repeated their demands for a uni-

formity state.

"They are now talking to Mr Jose Cutileiro (the EC mediator, for whom Lord Carrington has the highest regard) about their own plan, which is simply going back to the old constitution. I think that will almost certainly be rejected by the other two sides."

Lord Carrington insists he is not proposing a simple break-up of Bosnia into three ethnically homogeneous geographical areas. "What I have in mind is a certain degree of local autonomy for ethnic people, not geographical boundaries in the sense that you have one slab which is Serbian, another that is Croat and another that is Moslem because the whole thing is a patchwork quilt anyway."

Lord Carrington also rejects the view that he is adopting the pro-Serbian position. "The Moslems are in a very difficult position and one has to sympathise with them. It is the Serbs who attacked them in the first place and it is the Croats who have taken over part of the country."

Bosnian Serbs' leader orders end to shelling, Page 3
Chalker on war crimes, Page 3

Appeal acquittals a blow to UK fraud office

By John Mason in London

THE UK Serious Fraud Office yesterday suffered the most severe blow yet to its reputation when four City advisers found guilty of fraud over the Blue Arrow affair had their convictions quashed by the Court of Appeal.

Mr Jonathan Cohen, Mr David Reed, Mr Nicholas Wells, all former executives of National Westminster's merchant banking arm Canary NatWest, and Mr Martin Gibbs, a former director of Phillips & Drew, the stockbroker, had their convictions overturned after a three-day hearing.

The Appeal Court decision prompted fresh calls for a review of City regulation and the handling of alleged fraud cases by the courts.

The judges, Lord Justice Mann, Mr Justice Ognall and Mr Justice Buckley, delayed giving their reasons for their decision.

The four men, cleared of conspiracy to mislead the markets by secretly buying shares in the 1987 Blue Arrow rights issue, expressed their delight at the appeal court decision but could say little else.

Their lawyers had argued that the convictions were unsafe because of the length and complexity of the trial and because of the cutting down at a late stage of the indictment.

The failure of the prosecution provoked criticism in the City and at Westminster. Sir Andrew Hugh Smith, chairman of Stock Exchange, said the case had proved an "appalling waste of money and resources". He said: "Something that is as long-drawn-out as this is inherently undesirable. It does not seem to offer justice to the accused, or to society."

Ms Marjorie Mowlem, who speaks on City matters for the opposition, said: "Either the law is unworkable or the Serious Fraud Office's ability to interpret it is defective."

As a result of the latest judgment the costs of the trial - estimated at £35m - are now almost certain to be met from public funds, and not from the defendants' employers.

The SFO would only say that an urgent review of the case was under way following the court's judgment.

Two other Blue Arrow trials are still pending. Mr Charles Williams, Ms Elizabeth Brimelow, both former County NatWest directors, Mr Paul Smallwood and Mr Tim Brown, both Phillips & Drew executives, are still charged with conspiracy to defraud over their roles in the Blue Arrow issue.

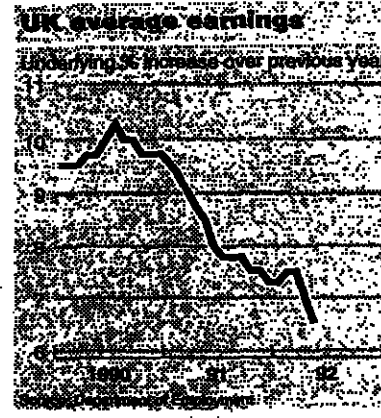
It is widely believed that yesterday's decision will force the SFO to drop these charges.

Taxpayers' bill set to exceed £35m, Page 6
Blue Arrow leaves SFO reputation in tatters, Page 6
Rebuilding careers will be hard, Page 6
Editorial Comment, Page 16

THE LEX COLUMN

In the Bundesbunker

FT-SE Index: 2483.4 (-3.0)



date grounds for further upward revision of expectations for the PSBR over 1992-93 as a whole. Besides, the market is between auctions, so it is free to concentrate on the better news on inflation.

The latest such item is May's half-point fall to an annual rate of 6.5 per cent in average earnings growth. At long last, the high settlements of early 1991 seem to be dropping out of the equation, so earnings growth should continue to fall significantly between now and the end of the year. The 2.8 per cent annual rise in manufacturing unit labour costs over the three months to May is even more positive evidence of an ability to keep up with other European countries.

In other circumstances that might be grounds for expecting lower interest rates. While ERM membership makes this impossible, the UK economy seems condemned to suffer disinflation without enjoying the benefits of growth. That is a combination which continues to bode badly for equities as much as it is an encouragement to gilt.

Mirror Group

Mirror Group's re-emergence this morning as a quoted company will take careful watching. On the one hand, there will doubtless be something of a scramble as trapped punters head for the exit. On the other, it should be recalled that the Mirror is worth a good deal less to the portfolio investor than it would be to an industrial owner. For the investor, the prospect is of zero income for at least two more years and an uncertain dividend stream thereafter. For the owner, the

promise is of direct access to a torrent of cash flow by the mid-decade.

Much depends, of course, on interest rates having a clear picture by now of the Mirror's liabilities, or convincing their bankers they have. But anyone aiming to bid the administrator for his 54 per cent controlling stake will already have a price ready on the back of an envelope. If the shares drop well below that in early dealings, what could be more sensible than to pick up a few?

Certainly, if Mirror shareholders had to fall back on conventional yardsticks such as earnings multiples and yield they would have little to hope for. Current year earnings per share might be 4p at best. Even a price of 50p would thus represent a multiple of 12.5 times, which in combination with a prospective yield of zero is scarcely compelling. The Telegraph, for instance, was trading yesterday on a historic multiple of 11.6 times and a historic yield of 4.1 per cent.

But the alternative view is neatly illustrated by a sum from the Mirror's new brokers, Warburg. At 50p, the Mirror would be selling on a multiple of last year's net cash flow - adjusted for extra pension costs - of 1.3 times. The corresponding figure for the Telegraph is 10.8 times. For an industrial buyer, the appeal is obvious. For the Mirror shareholder, the implication is obvious as well: if the shares fall to 50p, do not sell.

Wellcome

Like many good ideas, the share swap proposed for the Wellcome sale is so obvious that one wonders why it was not thought of before. By taking something over £500m of stock for Wellcome shares, the Trust will reduce its dealing costs and will instantly acquire a UK equity portfolio without carrying the market risk of being in cash while building it up. At the same time, other fund managers will be galvanised by the prospect of unloading awkward bundles of stock at mid-market prices; though doubtless, it will be the job of BZW on the Trust's behalf to frustrate them.

The effect on market stability should be minor, if positive. The UK part of the sale was always likely to be an intra-market affair, with institutions selling equities to buy Wellcome and the Trust then buying equities with the proceeds. The main losers are BZW's rivals, who will see none of the business. But that is competitive broking for you.

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World Weather

City	°C	°F	City	°C	°F	City	°C	°F	City	°C	°F
Algeria	25	77	Buenos Aires	24	75	Frankfurt	23	73	London	22	72
Amsterdam	21	69	Calcutta	28	82	Glasgow	20	68	Madrid	21	69
Atlanta	20	68	Chicago	24	75	Hong Kong	28	82	Manila	28	82
Bombay	28	82	Cairo	28	82	Los Angeles	21	69	Mexico City	23	73
Buenos Aires	24	75	Colon	28	82	London	22	72	Paris	22	72
Calcutta	28	82	Hong Kong	28	82	Los Angeles	21	69	Rio de Janeiro	23	73
Chicago	24	75	Los Angeles	21	69	Manila	28	82	Sao Paulo	23	73
Colon	28	82	London	22	72	Mexico City	23	73	Seoul	22	72
Cairo	28	82	Madrid	21	69	Paris	22	72	Singapore	28	82
Calcutta	28	82	Manila	28	82	Rio de Janeiro	23	73	Sydney	22	72
Chicago	24	75	Mexico City	23	73	Sao Paulo	23	73	Taipei	22	72
Colon	28	82	Paris	22	72	Seoul	22	72	Tel Aviv	22	72
Hong Kong	28	82	Singapore	28	82	Sydney	22	72			
Los Angeles	21	69	Sydney	22	72	Taipei	22	72			
London	22	72	Taipei	22	72	Tel Aviv	22	72			
Madrid	21	69	Tel Aviv	22	72						
Manila	28	82									
Mexico City	23	73									
Paris	22	72									
Rio de Janeiro	23	73									
Sao Paulo	23	73									
Seoul	22	72									
Singapore	28	82									
Sydney	22	72									
Taipei	22	72									
Tel Aviv	22	72									

Continued from Page 1

appreciated yesterday that the Perot vote, now leaderless, could be decisive. Both telephoned Mr Perot in Dallas and appealed for Perot supporters to come into their respective folds.

Mr Perot said he had actually decided to pull out on Wednesday, but had to delay because of Mr Rollins's resignation. He offered no other explanations beyond the initial one. "I...ra-

Perot quits the race for White House

A Washington Post/ABC survey gave Mr Clinton 45 per cent, Mr Bush 28 per cent and Mr Perot only 20 per cent. This confirms that the Democratic nominee has received a large, though not necessarily lasting, boost from his party's successful convention in New York, with the endorsement by Governor Mario Cuomo of New York as its

undoubted highlight. Mr Clinton and his running mate, Senator Al Gore from Tennessee, were to give their acceptance speeches later last night. Mr Clinton's speech is the most important he has ever delivered. He knows that in 1988, Democrat nominee Mr Michael Dukakis also left the convention with a 17 point lead in the polls, but did nothing to capitalise on it over the ensuing weeks.

INSIDE

AT&T income boosted by its credit card

American Telephone and Telegraph, the US telecommunications and computer group, yesterday reported a 3.5 per cent increase in second-quarter net income to \$961m and said its credit card, launched in 1990, had moved into profit for the first time in June. AT&T said it was now the third-largest credit card issuer in the US, with 9.5m accounts and 14m cards issued. **Page 19**

GUS beats expectations

Great Universal Stores, the mail order, financial services and property company, yesterday beat market expectations with a 4.7 per cent profit increase after a strong second half. Pre-tax profits increased from £438.6m to £459.2m (\$888m) in the year to March 31. Mr Richard Pugh, deputy chairman, said: "Things are a little better." **Page 22**

Voters boost Israel equities

The morning after Israel's general election on June 23, the Tel Aviv Stock Exchange reacted as if bucketloads of manna had just fallen from heaven. Prices charged ahead by more than 7 per cent in the first session on record. Three weeks later the market remains starry-eyed about the prospects for the economy under the new government. **Back Page**

Extra virgin at your door



Many Greek olive oil producers, facing slack demand this year, have resorted to doing their own marketing. Farmers have gone direct to the consumer, selling oil door-to-door in 20-kilogram tins, at prices that barely meet production costs. Farmers in Greece and the Peloponnese, which normally account for almost two-thirds of Greek output, have been left with about 160,000 tonnes of oil that seems unlikely to find buyers. **Page 34**

Dividends depress Time Warner

Time Warner, the US media and entertainment group, saw a solid advance in its second-quarter operating earnings, but suffered a \$147m loss after the payment of dividends on preferred stock issued at the time of the 1989 merger of Time and Warner. The group's Hollywood studio achieved a record \$101m operating profit due to hefty box office receipts from films such as *Batman Returns* and *Lethal Weapon III*. **Page 19**

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Chief price changes yesterday

FRANKFURT (DM)			Tokyo (Yen)		
Rhodes	1213	+ 10	Asahi	582	- 19
Hochst	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35

LONDON (Pence)			Allied-Lyons		
Rhodes	130	+ 5	Asahi	582	- 19
Hochst	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35
Pharm	1740	+ 14	Asahi	605	- 35

Unisys in third profitable quarter

By Martin Dickson in New York

UNISYS, the long-struggling and heavily debt-laden US computer manufacturer, yesterday continued its turnaround by reporting a third consecutive profitable quarter and its highest gross profit margins in three years.

The company reported net income of \$105.4m, or 45 cents a share. That compared with a loss of \$1.3m, or 54 cents a share, a year ago when the company took \$1.2m of restructuring charges. Revenues dipped from \$2.2bn to \$2.09bn but the company said the earlier period included \$68m of revenue from a subsidiary

which has since been sold.

Mr James Unruh, chairman, said the results "exceeded our expectations, with all major operating units meeting or exceeding their key goals for the quarter despite a mixed economic environment."

"Second-quarter cash flow from operations exceeded \$375m and the operating margin of 9.7 per cent was the highest in nearly four years."

The company, he added, was ahead of schedule in its plan to reduce costs and expenses by \$800m by the end of this year. Operating expenses in the second quarter were 11 per cent below

the same period of last year.

Total debt net of cash declined by more than \$250m during the quarter to \$2.1bn.

The company said orders declined slightly in the period, compared with a year ago, with strong gains in US information systems partly offset by a decline in European orders.

Mr Unruh said the US information systems business had recorded its strongest second-quarter gain in orders in four years. "However," he added, "we continue to remain cautious about economic conditions in Japan and Europe."

For the six months the com-

pany reported net income of \$153.7m, or 56 cents a share, compared with a net loss of \$1.4m, or 54 cents a share, last year.

Unisys shares dipped 1% in morning trading to stand at \$9.45 at lunchtime on the New York Stock Exchange.

Analysts said the company's impressive reduction in costs and the improving US order book still left Unisys as one of the financially weaker competitors in a cut-throat computer market, as well as being heavily dependent on the mainframe end of the business at a time when desktop systems were growing increasingly important.

Patrick Harverson reports on rich pickings from the US yield curve

While Europe is nervously eyeing the higher German discount rate, US financiers are rejoicing in exceptionally low short-term interest rates.

Since US long-term rates remain high, the "yield curve" which plots the pattern of interest rates is the steepest in living memory - and it is proving a godsend to financial institutions and others with the capital to exploit it.

The yield curve, a graphical depiction of interest rates on securities with varying maturities, has steepened sharply in the past year for two reasons - concern about the massive US budget deficit, and fear that the Federal Reserve's easing of monetary policy might revive inflationary pressures in the economy.

Consequently, Treasury investors have been reluctant to push long-term yields down as far or as fast as short-term returns. The market believes the Fed has dropped its inflation guard, and has decided to do the Fed's job of damping inflationary pressures with relatively high long-term rates.

Mr Robert Brusca, chief economist with Nikko Securities in New York, says: "The market has its foot on the brake harder than the Fed has its foot on the accelerator."

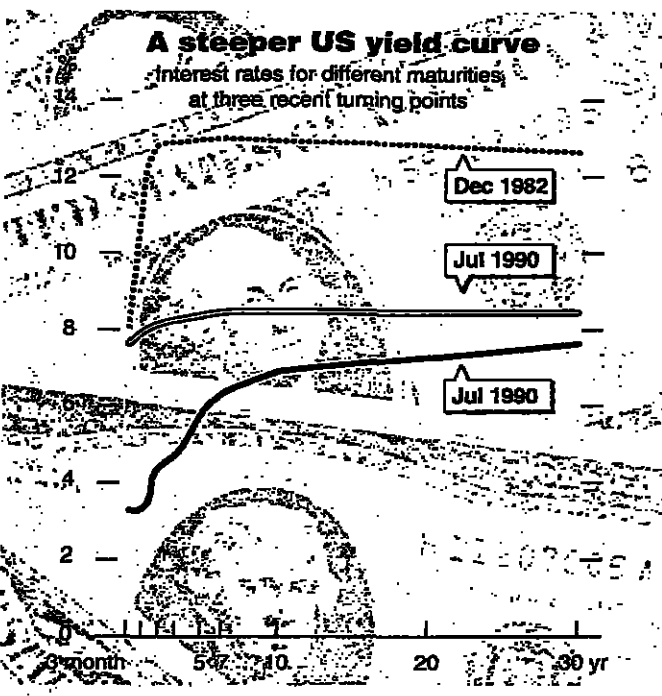
By keeping its foot on the brake, the market has held the yield on the 30-year bond at 7.7 per cent, while the Fed's accelerator has pushed the yield on three-month Treasury bills down to 3.3 per cent. The spread between the two of 440 basis points is unprecedented. The previous record spread was 200 basis points in late 1976 and early 1977. The average spread over the past decade was 172 basis points.

While the stubbornly steep yield curve has annoyed the Fed, which wants lower rates at both ends of the market to stimulate economic activity, financial institutions have rushed to take advantage of the wide spread between short and long rates.

Commercial banks have been keen, if careful, manipulators of the steep yield curve, as shown by their active buying in the past year of longer-dated Treasury securities.

In a classic yield curve play, banks have borrowed in the short-term Fed funds market, where rates on interbank loans range from below 3 per cent to 3.5 per cent, to pay for three-year to seven-year Treasury notes that yield between 4.7 per cent and 6.3 per cent.

High returns from a steep slope



Wall Street's securities houses have also reaped the rewards of lower funding costs. Like banks, they have been borrowing short to buy long.

The Federal Reserve, already committed to maintaining low interest rates to help the ailing US economy out of recession, is

to switch into longer-dated paper if you think short-term interest rates will continue to decline. He says: "You can extend your duration modestly, but not increase the risk because of the steepness of the yield curve."

Fidelity's quantitative research department has calculated the financial impact of a Treasury fund switching out of 6-month bills (yielding 3.32 per cent) into two-year notes (yielding 4.23 per cent) for six months. Instead of earning a 1.85 per cent return on the bills, the fund would enjoy a 2.75 per cent return on the notes over the period, a 110 basis points difference. For a \$100m fund, that would bring in an extra \$1.1m.

Moreover, the additional risk taken on by moving up the yield curve is not particularly great, calculates Fidelity. The fund would only lose out if interest rates rose 85 basis points during the period, unlikely in the current economic environment.

While the private sector has prospered, government finances have not improved noticeably as a result of the steep yield curve. The Treasury has shied away from playing the interest rate game, although earlier this year it did cut the size of its new 30-year and 10-year bond issues while increasing sales of shorter-dated debt. It was a move aimed at pressing long-term rates lower, rather than reducing government funding costs.

Economists believe the steep yield curve is here for some time. Mr Steve Shiller, chief bond economist at Shearson Lehman, says the market will not flatten until the Fed has stopped easing.

Such a shift in sentiment will not happen until the economic recovery has built up a clear head of steam, which means the yield curve will probably continue to look more like a mountain incline and less like a hilly slope well into next year.

"The market has its foot on the brake harder than the Fed has its foot on the accelerator."

One chief financial officer (CFO) at a big Wall Street bond house agrees the best way to exploit the steep yield curve is to fund short. "You buy one-year US government securities and fund them overnight in the repo (repurchase) market, using the government securities as collateral," he says, thereby exploiting the 200 basis-point spread between the rate on the one-year notes and on the overnight loans.

The CFO says the yield curve is so steep that "it's desirable to fund short regardless of maturity." The risk of doing so, of course, is that short-term interest rates could climb sharply over the next year and wipe out the extra yield available on the longer-dated asset. That, however, is unlikely in the current

also under pressure from the White House to keep the cost of credit down before the November presidential election.

Few expect interest rates to go up for at least six to 10 months. "It's as close to being without risk as you can get," says the Wall Street CFO.

Institutional investors have also been able to take advantage of the steep yield curve, although rather than raising interest-rate risk by switching between the bottom and the top of the curve, investors have concentrated on the smaller, but still profitable, spreads between securities closer together on the yield curve.

Mr Michael Gray, fixed-income portfolio manager at Fidelity, the highest US investment fund group, says it makes sense

Wellcome Trust to reinvest £500m in an index fund

By Maggie Urry in London

WELLCOME Trust, the medical charity, is offering to buy a range of shares in other companies from institutional investors who apply for the shares in Wellcome, the drugs group, that the Trust is selling. The Trust said yesterday it would reinvest at least £500m (\$955m) of the proceeds of the £23m sale of Wellcome shares in an index fund.

Barclays de Zoete Wedd Securities, the stockbroker, is offering a special dealing facility to institutional investors, in the UK or elsewhere, wishing to sell UK shares which could go into the Trust's index fund.

BZW Securities will pay cash for the shares offered to it, at prices prevailing when the tender offer of Wellcome shares closes. However, institutions applying for Wellcome shares are likely to have priority in selling to BZW Securities up to the level of their allocation of Wellcome stock.

The news pleased the stock market, which reversed an early fall after the Wellcome announcement, but dropped when German interest rates were increased. Wellcome shares closed at \$77, down 1p.

The Trust is aiming to sell 330m shares in Wellcome, reducing its stake from 73.5 per cent to 38 per cent, raising about £3m from the sale. This will be reinvested to give a more diversified portfolio with a higher income.

Mr Roger Gibbs, chairman of the Trust, said yesterday he was "encouraged by the indicated demand to date" for the Wellcome shares on offer.

An international tender which opened on July 6 is expected to close next Friday, after which a

strike price will be fixed. Estimates suggest that bids made so far amount to around two-thirds of the shares on offer.

The Trust's concern is over the difficulty of reinvesting £3bn in the stock market without incurring large costs, or seeing the stock market move against it.

By buying shares from institutions to put in the index fund the Trust will be reinvesting some of the money immediately. Settlement for the sale of shares to BZW Securities and for the Wellcome tender will be on the same day.

Mr Simon de Zoete of BZW Securities, said the offer would "create a cost-effective mechanism for the Trust to reinvest its money. As a by-product it will create liquidity for people who may or may not wish to apply for Wellcome shares." Institutions would, for example, be able to sell blocks of shares that they might have had difficulty selling through the stock market in a size and at a price they considered acceptable.

The Trust has appointed BZW Investment Management to run the indexed portion of its investments. BZWIM manages £11bn of indexed funds.

The Trust has appointed J. Henry Schroder Wag to advise it on the selection of investment managers. In the interim Schroder Investment Management will manage the sale proceeds.

The Trust, with the help of JHSW, is drawing up a shortlist of fund managers for a "beauty parade" in October, and is likely to appoint five or six managers. The Trust's four existing investment managers - Morgan Grenfell, James Capel, Henderson Administration and Fleming - will be on the shortlist.

Lex, Page 16

Skandia to sell 30% of its US subsidiary

SKANDIA, a leading Swedish insurer, yesterday announced the registration of an initial public offering of 30 per cent of the common stock in its US subsidiary, Skandia America Corp, AP-DJ reports from Stockholm.

SAC is the holding company for Skandia's property and casualty operations in North America, including Skandia America Reinsurance. Skandia has also submitted an application to have SAC listed on the New York Stock Exchange.

The proposed initial public offering is subject to final authorisation by the board of directors of the Skandia group on August 28, and approval by US regulatory authorities.

"The proposed offering is consistent with Skandia's stated intention to reduce its exposure to the reinsurance business over time," said the Swedish insurer. Skandia's life insurance business and primary property and casualty insurance in North America is not affected by the proposal.

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The long and the short of it: US dealers have reaped rewards from the steep yield curve

Caterpillar moves deeper into the red

By Barbara Durr in Chicago

CATERPILLAR, the world's largest maker of earth-moving equipment, suffered a second-quarter loss of \$53m, or 52 cents per share. The group was hit by a drop in sales and the effects of a prolonged strike.

The poor results for the period ending June 30 was the company's sixth consecutive quarterly loss. In the same period last year it lost \$17m, or 16 cents per share. Sales fell to \$2.6bn, a drop of \$91m or 3 per cent, from last year.

Non-US sales plummeted 13 per cent and most of the fall was in recession-hit Europe.

The company said that the five-month strike by 12,600 members of the United Auto Workers Union had resulted in many sales being delayed beyond the second quarter.

The UAW, which is still negotiating a contract agreement with the company, is waging its battle with management by encouraging members to do no more than required on their jobs. Before the strike, Caterpillar workers had frequently participated in co-operation schemes to improve production and cut costs.

For the first six months, losses were \$185m, or \$1.83 per share, compared with losses of \$49m, or 48 cents per share, last year.

Sales and revenues were \$4.61bn, \$562m lower than the same period last year.

But the company believes it can return to profitability during the second half.

While markets in Europe and Japan are very weak, it said that mild economic growth in North America will help sales and that sales delayed by the strike will be completed.

Europe is the company's main concern regarding its foreign sales, which represented 54 per cent of total sales during the second quarter, against 59 per cent a year ago. "We don't know when [European] markets will come back," Mr Kuchan said.

INTERNATIONAL COMPANIES AND FINANCE

Mirror Group directors face angry shareholders

By Raymond Snoddy
in London

THE BOARD of Mirror Group Newspapers was yesterday accused of trying to whitewash the Robert Maxwell affair.

The accusations were made at the first annual meeting of MGN since last year's flotation. It was held against a background of overall losses of nearly £500m (£865m), and what was described as probably the largest fraud this century.

The claim that "buckets of whitewash" had been thrown over the role of the MGN board came from Mr Joseph Grizzard, a shareholder and former MGN director in the pre-Maxwell days. He said the board had made it all look like an unfortunate accident, which had been beyond the control of

all the directors.

Mr Trevor Davis, a Daily Mirror journalist, warned that members of the board would continue to be hounded by questions about what they knew. "In the public eye they are tainted and they should go," he said.

However, in spite of tough questions - more than 80 per cent from employee shareholders - the three-hour meeting was generally low-key. Card votes were forced on accepting the financial accounts and reappointing Mr Roger Eastoe and Mr Bernard Tominey as directors, but the outcome was never in doubt.

The board was supported by Mr John Talbot, administrator to the private Maxwell companies, who holds 54 per cent of MGN and most of the proxy votes.

Sir Robert Clark, chairman, said: "You may as shareholders hang whom you like but the group still has to be managed and run."

He also admitted the board had been advised that there could be claims against the company because of circumstances surrounding the flotation and subsequent events.

Sir Robert said he expected the shares, suspended at 195p since December, would be relisted today. Mr Neil Blackley, media analyst at James Capel, said the share price could fall today to between 50p and 55p.

Sir Robert confirmed that Mr Alan Stephens, company secretary, and Mr Robert Gregory, director of human resources, were subject to internal disciplinary proceedings. *Lex, Page 16*

Renault and Peugeot in recycling venture

By William Dawkins in Paris

RENAULT, the French state-owned car maker, and Peugeot, its private sector rival, have agreed to join forces in car recycling.

The pair are to co-operate in what will be France's largest car recycling plant at Athis Mons, south of Paris, based on an existing scrap metal crushing plant owned by Compagnie Française des Ferrailles, a federation of metal crushing and treatment groups.

The plant will recover recyclable materials from 200 cars per day and produce a mixture of re-usable components - fluids such as oil and brake fluid, plastic and rubber granulates for the construction industry and plastic foam for insulation of buildings. However, this will be a small proportion of the 2m cars scrapped in France annually.

Renault and Peugeot have agreed to share research into recycling methods and to study a joint waste collection scheme to collect recyclable materials such as used plastic bumpers from their dealer networks.

Both groups have operated separate pilot recycling plants, where they have researched the most efficient ways of dismantling old cars to make the best use of materials.

Peugeot claims to be able to recycle 95 per cent of the content of disused cars at a pilot plant near Lyons, operated with Compagnie Française des Ferrailles and Ciments Vicat, the Paris-based cement group. However, the plant capacity is 16 vehicles per day. Renault has a test recycling centre at its Flins assembly plant near Paris.

Correction

Fiat/N H Geotech

N H Geotech holds 80 per cent of Fiat-Hitachi Excavators holds 20 per cent of F H Construction Equipment, the recently established construction equipment company. Due to a transmission error this was incorrectly reported in the Financial Times on July 15.

Battle for Germany's domestic skies

Leslie Colitt and Daniel Green on Lufthansa's challenge to BA

BRITISH Airways' efforts to stay in the lucrative German domestic airline market are being challenged by Lufthansa, which is set to launch a budget rival airline.

At the centre of the battle is the custom of high-spending business passengers in Europe's biggest country.

BA ran air services between Berlin and west Germany throughout the cold war following the allies occupation.

German reunification in 1989 ended this special status. As a foreign-owned airline, it is being forced to close its international service by 1994.

However, last month's agreement in Brussels to deregulate European air travel may eventually allow foreign carriers to operate within Germany.

BA has determined to keep a strong presence in Germany. It found financial backing from a consortium of German banks for its plan to form a German airline, Deutsche BA. The banks hold 51 per cent of Deutsche BA so that it qualifies as a German airline.

The consortium bought Delta Air, a regional airline in

Friedrichshafen which was fully absorbed into Deutsche BA. Through the takeover, BA and its new partners gained control of one of the lowest-cost German carriers. It breaks even with only half its seats filled.

Last month it inaugurated its Berlin-Munich and Berlin-Stuttgart routes using three new leased Boeing 737-300s. Delta's old fleet of Saab 340s serves 19 other European destinations.

Berlin-Düsseldorf and Berlin-Cologne/Bonn will be added this autumn when BA winds down its old German service, well ahead of schedule.

Mr Gerd Leiding, Deutsche BA's spokesman, said that by next year London, Paris, Zurich, Spain and Italy would be served. Once long-range aircraft were available, the new airline would also fly to North America and the Far East from Munich and Berlin.

By the end of March 1993, the first trading year, the new airline plans DM200m (\$131.5m) in ticket sales.

Mr Leiding said that while Deutsche BA was a low-cost carrier it was not a "low-price" one and would charge the

same fares as Lufthansa. "Our difference will be in product and service," he said. Meals would be served for the first time on all routes.

Since cutting costs was a priority, it was made clear from the start that personnel would not be hired directly from BA's high-cost internal German service.

Advertisements were run in German newspapers and out of 180 BA cabin staff only five stewardesses applied and were hired by Deutsche BA.

Some 240 of BA's staff in Berlin were made redundant, although BA will continue to employ more than 700 people in Germany because of a passenger handling contract signed with Deutsche BA.

Wages of Deutsche BA's pilots and stewardesses are a notch below those paid even by Süddeutsche, a low-cost subsidiary of Lufthansa's Condor charter airline, according to Mr Leiding.

Lufthansa, the German loss-making state-controlled carrier, is responding by putting its domestic services into a new airline, Lufthansa

Express, from November. Lufthansa Express will be a separate profit centre and may eventually be formed into a separate company.

At first, it will take over the most heavily used Lufthansa routes and then the parent airline's entire domestic service by next April, using 65 to 70 aircraft.

Lufthansa said that the airline hoped to achieve significant cost savings to eliminate the DM350m loss last year on the German domestic service.

Staff costs are to be cut by offering Lufthansa personnel, who face a wave of redundancies in the near future, jobs for less pay with the new airline.

Aircraft and crews will always return to their home base at the end of the day, cutting out accommodation costs.

And quick check-in procedures, tight controls on costly delays and the use of flexible pricing are all being tried to help make Lufthansa Express a lean and hungry division of its still-lumbering parent.

Peat Marwick begins KIO review

By Mark Nicholson,
Middle East Correspondent

KPMG Peat Marwick, the accountancy firm, confirmed yesterday it has begun an assessment commissioned by the Kuwait Investment Office (KIO) into the agency's Spanish investments and said it expected the first stage of the study to be complete in three months.

A spokesman for Peat Marwick, which is KIO's auditor in both London and Spain, said the assessment would examine "the nature and performance" of KIO's investments in Spain, controlled by Torras, the

agency's Spanish holding company.

Peat Marwick said the assessment would not initially include recommendations to KIO on its investment strategy in Spain, but that "we can put recommendations in, as requested, along the line".

The Kuwait government announced on Wednesday that Peat Marwick would undertake the study of KIO's Spanish holdings following a high-level meeting of the state's ministers and senior KIO executives - a move designed to quiet growing criticism in Spain and Kuwait over KIO's handling of the Ercros crisis.

Ercros, the KIO-controlled Spanish chemicals group which employs more than 10,500 workers, owes \$2.15bn and KIO's refusal to make new funds available to the group without assistance from creditor banks and the Spanish government raised a storm of criticism in Madrid.

Peat Marwick said the full assessment of Torras' holdings would take "some time" longer than the initial three months. The firm said there were no plans as yet to broaden the assessment to include any other of KIO's estimated \$35bn international investment portfolio.

Losses reach £86m at National Home Loans

By Richard Gourlay in London

NATIONAL Home Loans, the UK mortgage lender that restructured £540m of debt with its banks last month, yesterday reported pre-tax losses of £85.9m (\$164.9m), much higher than expected.

The loss included a £79.4m loss provision, £52m of which related to National Mortgage Bank, its banking subsidiary which is being run down and is

held in NHL's books at nil value.

As expected, no dividend has been declared on ordinary shares and payment of the convertible preference shares has been passed. The shares are priced at 24p.

Mr Jonathan Perry, the executive chairman who took over in February, said the group was now focused entirely on housing finance. Any chance of recovering value for shareholders remained dependent on an

improvement in the housing market and in particular on cutting the number of accounts in arrears. Some £20m of provisions reflected non-payment of current interest on mortgages in arrears to National Home Loans Corporation.

Another £28m of provisions covered additional specific and general provisions stemming from continued deterioration in the housing market.

Haberer queries rule timing

MR Jean-Yves Haberer, chairman of Crédit Lyonnais, the French state-owned bank, said the poor economic climate should make international authorities reconsider the date for applying new rules on bank capital levels, Reuter reports from Paris.

"Is it not clearly an error to keep next December 31 as the first date of application of the Cooke ratio, because when that date was set five or six years ago we did not know where the economic cycle would be," Mr

Haberer said. By the end of this year banks would be required to have a ratio of capital to weighted risk assets of at least 8 per cent.

Mr Haberer, who singled out reasons for the slow recovery of the US economy, said that banks were having to trim their assets rather than grant credit.

Crédit Lyonnais whose Cooke ratio stood at 8.77 per cent at the end of 1991, would have no problem meeting the new rules, he said.

Nippon Credit property loan fears

By Emiko Terazono
in Tokyo

INVESTOR confidence in Nippon Credit Bank, one of Japan's three long-term credit banks, has been shaken by concern about bad and doubtful property loans.

Nippon Credit shares have

fallen 4.5 per cent this week while the bank's five-year debenture has moved out of line with the market.

Nippon Credit is the smallest of the country's three long-term credit banks. Its loan exposure to the real estate, construction and financial companies is over 40 per cent.

COMPANY NEWS IN BRIEF

Efim chairman resigns

MR GAETANO Mancini, chairman of Italian state holding company, Ente Partecipazioni e Finanziamento Industria Manifatturiera (Efim), has resigned, AP-DJ reports from Rome. The move is designed to pave the way for the liquidation of the debt-ridden company.

A decision is expected today to liquidate Efim, or to transfer it to state industrial group, Istituto per la Ricostruzione Industriale (IRI).

Efim is the smallest of the state's three key holding companies, after IRI and energy conglomerate Ente Nazionale Idrocarburi (ENI). Its debt stood at L4,000bn (\$7.1bn) at the end of 1991.

■ Borsumij Wehry of the Netherlands has agreed to acquire the Ceteco Holding, trading and consumer durables,

subsidiary of Van Ommen in stages over the next two years, AP-DJ reports from Amsterdam.

Hague-based Borsumij, a big trading group, will initially buy 51 per cent of Ceteco from Van Ommen, which is based in Rotterdam and specialises in tank storage and transport activities.

Van Ommen wants to move out of trading and concentrate on core activities.

■ Maerz, the brewery group, will take a 33 per cent stake in A. Moksel before seeking a majority stake in the German meat processor, Reuter reports from Munich.

Maerz said it signed transaction agreements with Moksel's biggest shareholder, Alexander Moksel. The deal requires the final approval of Germany's Federal Cartel Office.

This announcement appears as a matter of record only.

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NOTICE

As part of the current restructuring, BSI and SBC have decided to expand their cooperation. As a universal bank BSI will limit its activities in Switzerland to the canton of Ticino and to St. Moritz, while it will focus on asset management in Geneva and Zurich. BSI's other branches in the French and German speaking parts of Switzerland were closed at the end of June 1992.

Inasmuch as we have not received any instructions to do otherwise, the banking relationships affected by this reorganisation of the BSI branches, including Geneva and Zurich, were transferred to the closest SBC branch at the end of June 1992.

Swiss Bank Corporation
General Management

BSI - Banca della Svizzera Italiana
General Management

MERLIN GERIN
NOTICE OF MEETING

To the holders of the 600 Undated Subordinated Floating Rate (TSD) Notes of MERLIN GERIN.

• Notice is hereby given that a General Meeting of the Holders of the above Notes issued by MERLIN GERIN in March 1991, will be held at 38240 Meylan (FRANCE), 2, chemin des Sources, Centre Paul-Louis Merlin on 29th July 1992 at 15 p.m.

Agenda

• Examen et approbation des modalités de l'apport par MERLIN GERIN à SEPTAMATEL d'une partie des actifs et passifs avec effet au 1^{er} janvier 1992.

• Acceptation, sous condition de la réalisation définitive de cette opération, de SEPTAMATEL en qualité de seule débitrice de l'emprunt obligataire de 3 milliards de francs émis le 28 mars 1991 par MERLIN GERIN.

Any noteholder may attend or be represented at this meeting. For this purpose, the holders are required to deposit a banker's certificate custody not later than Monday, July 27th, 1992 at the office of MERLIN GERIN, 2, chemin des Sources at Meylan 38240.

MERLIN GERIN
restoring electrical power

U.S. \$100,000,000
Guaranteed Floating Rate Notes due 1993
of
SANWA INTERNATIONAL FINANCE LIMITED
Guaranteed as to payment of Principal and Interest by
THE SANWA BANK, LIMITED
Notice is hereby given that the Rate of Interest has been fixed at 3.725% p.a. and that the Interest payable on the relevant Interest Payment Date, January 19, 1993, against Coupon No. 10 in respect of U.S.\$100,000,000 nominal of the Notes will be U.S.\$1,924.58.
July 17, 1992, London
By Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

BRADFORD & BINGLEY
\$200,000,000
Floating rate notes due 1999
Notice is hereby given that the notes will bear interest at 10.25% per annum from 15 July, 1992 to 15 October, 1992. Interest payable on 15 October, 1992 will amount to \$257.65 per \$10,000 note.
Agent: Morgan Guaranty Trust Company
JPMorgan

U.S. \$50,000,000
Hyosung (America), Inc
(Incorporated with limited liability in the State of New York, U.S.A.)
Guaranteed Floating Rate Notes due 1996
For the three month Interest Period 16th July, 1992 to 16th October, 1992 the Notes will carry an interest rate of 4 per cent per annum, with a Coupon Amount of U.S.\$511.11 per U.S.\$50,000. Note, payable on 16th October, 1992.
Listed on the Luxembourg Stock Exchange
KDB Asia Limited
Hong Kong Agent Bank

A/S JYSKE BANK
US\$ 100,000,000 Subordinated Floating Rate Notes due 1995
In accordance with the terms and conditions of the Notes, notice is hereby given that for the six months period from July 16, 1992 to January 19, 1993 the notes will carry an interest rate of 5 1/8% (minimum rate provided under condition 3 (c.v)). The coupon amount to be calculated will be USD266.22 for denominations of USD10,000 and USD6,655.38 for denominations of USD250,000.
Banque Générale de Luxembourg S.A.
Reference Bank

£350,000,000
HALIFAX
BUILDING SOCIETY
Floating Rate Notes 1995
Interest Rate 10 1/8%
Interest Period 16th July 1992 to 16th October 1992
Interest Amount due 16th October 1992 per £10,000.00 Note £ 262.28
£35,000,000 Notes £7,282.28
Credit Suisse First Boston Limited Agent

BARINGS B.V.
US\$ 150,000,000
Guaranteed Floating Rate Capital Notes due 2001
Payment of principal and interest guaranteed by
Barings plc

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from July 17, 1992 to January 19, 1993, the Notes will carry an interest rate of 5% per annum.

The interest payable on the relevant interest payment date, January 19, 1993 against coupon No. 14 will be US\$ 258.33 per Note of US\$ 10,000.

The Agent Bank
KfW Kreditbank
Luxembourg

INTERNATIONAL CAPITAL MARKETS

NatWest to securitise loans to companies

By Simon London

NATIONAL Westminster is set to become the first UK bank to securitise loans made to companies, taking the assets off balance sheet and increasing its capacity to lend.

The bank yesterday announced a \$500m US commercial paper programme, which will be backed by participations in syndicated loans and revolving credit facilities to European companies.

The commercial paper will be issued through a special purpose company, Thames Funding, based in Delaware. The company will buy loan participations from NatWest, via another Cayman Islands subsidiary and will fund the purchases by issuing asset-backed securities.

Securitisation has been used by UK banks to take mortgage loans off balance sheet. Earlier this year the Bank of England issued guidelines for the securitisation of credit card loans.

Mr Malcolm Veale, head of securitisation at NatWest, said the programme would provide floating-rate dollar funding at a level close to the London interbank offered rate.

In addition, by taking the loans off balance sheet, NatWest liberates capital which can be used to make new loans. Mr Veale said that the bank currently has surplus capital but was making a long-term commitment to funding.

NatWest has not identified which loans will be securitised. Mr Veale said companies had raised no objections during informal discussions.

Paper issued by Thames Funding will carry top A1/P1 credit ratings from Moody's and Standard & Poor's, the US credit rating agencies, because all of the underlying loans are to companies which also carry a top rating. It is likely NatWest will securitise low-margin loans to big companies, signed in the late-1980s when lending margins were very tight.

European markets rally as rise is confined to discount rate

By Simon London

EUROPEAN government bond markets rose sharply yesterday following the Bundesbank's decision to raise the discount rate by 0.75 per cent to 8.75 per cent, but fell back later in the day as dealers sold into the rally.

Most markets were braced for a rise in the Lombard rate, which sets German money market interest rates, and would have increased tensions within the European monetary system.

Although the rise in the discount rate was more vigorous than expected, the move was seen as unlikely to lead to higher interest rates throughout the community.

German government paper showed strong gains immediately after the rate rise was announced. On the London International Financial Futures Exchange, the September bond future rose from 87.74 at the opening to hit a high

of 88.01 before falling back. During late afternoon the market slid as dealers sold paper into the rally. The September contract closed at 87.68, down on the day. Volume was strong at 65,000 contracts.

There was hectic trading at the shorter end of the yield curve as investors re-assessed

GOVERNMENT BONDS

the outlook for German interest rates. Bundesbank officials said the discount rate was unlikely to fall below 8 per cent this year.

Life save record trading volume in its three-month D-Mark interest rate future. Around 88,000 contracts were traded.

The Italian Treasury responded to the Bundesbank action by raising its discount rate. The Belgian authorities also tightened monetary conditions. Italian government bonds closed slightly higher on

the day, with the benchmark 10-year fixed-rate bond closing on a yield of 13.47 per cent.

The biggest losses were seen in the French market, which rallied in the morning session as traders speculated that the Bundesbank would leave monetary conditions unchanged. The benchmark 8.5 per cent OAT maturing 2002 closed down around 1/4 of a point, for a yield of 8.88 per cent.

THE UK government bond market was one of only a few European markets to retain the best of the day's gains and long-dated gilts closed around 1/4 of a point higher.

During the morning, the market was encouraged by average earnings statistics which showed wages growing at an annualised rate of 6.5 per cent during May, from 7 per cent in April. Analysts said the data suggested soft labour market conditions were slowing wage growth and suggested an improving inflation outlook.

The 9 per cent gilt maturing 2003 closed up 1/4 of a point on the day at 96.31, for a yield of 8.86 per cent. However, with shorter maturities the gains were smaller. The benchmark 10-year stock, the 9 per cent gilt maturing 2002, closed up 1/4 of a point for a yield of 9.05 per cent.

Short dated stocks were held back by lingering concerns that the UK government may still be forced to raise interest rates. Interbank money was last night trading over 10 per cent, the level of base lending rates, from one month to one year.

However, government officials moved to support sterling in the foreign exchange markets by repeating the commitment to enter a narrow band within the European exchange rate mechanism at a central rate of DM2.96.

NEWS of the rise in German interest rates and a sharp fall in weekly jobless claims left

US Treasury prices lower across the board yesterday morning.

By midday the benchmark 30-year government bond was down 1/4 at 103.12, yielding 7.654 per cent. The two-year note was also lower at mid-session, down 1/4 at 101.14, to carry a yield of 4.241 per cent.

Treasury prices fell early on after the Bundesbank raised its discount rate. Investors sold Treasuries in the wake of a further widening in the differential between German and US rates and fresh declines in the already weak dollar.

Prices staged a modest recovery soon after the first losses, but when the Labor department announced a 14,000 decline in jobless claims during the first week of July, the market took a further tumble.

JAPANESE government bonds closed slightly higher overnight in Tokyo, supported by a stronger yen on the foreign exchange markets.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/02	107.9684	+0.209	8.20	8.77	8.87
BELGIUM	9.000	06/01	100.7000	-0.150	8.88	8.81	8.93
CANADA	8.500	04/02	104.0000	-0.300	7.84	7.82	8.11
DENMARK	9.000	11/00	99.3000	+0.030	9.10	9.02	8.11
FRANCE	8.500	03/97	97.4800	-0.107	9.16	9.01	8.97
FRANCE	8.500	11/02	97.5500	-0.200	8.65	8.73	8.77
GERMANY	8.000	01/02	99.8500	-0.100	8.64	7.96	7.96
ITALY	12.000	05/02	94.2600	+0.010	13.47	13.28	13.28
JAPAN	No 119	4.000	06/99	97.2015	+0.247	5.51	5.40
JAPAN	No 129	6.400	03/00	104.7200	+0.174	5.18	5.20
NETHERLANDS	8.250	02/02	94.4100	-0.030	8.32	8.28	8.28
SPAIN	11.300	01/02	97.0600	-0.050	11.80	11.59	11.65
UK GILTS	10.000	11/98	102.23	+0.232	9.21	9.08	9.19
UK GILTS	9.750	08/02	104.23	+0.732	9.03	9.00	9.15
UK GILTS	9.000	10/10	104.15	+0.232	8.83	8.80	9.05
US TREASURY	7.500	05/02	104.15	-0.232	6.91	6.92	7.29
US TREASURY	6.000	11/21	103.28	-0.032	7.66	7.62	7.84
ECU (French Govt)	8.500	03/02	96.4000	-0.200	9.06	8.92	8.01

The benchmark government bond issue No 129 closed the day on a yield of 5.17 per cent, from 5.195 at the opening. Short-dated bonds gained less ahead of the Bundesbank's council meeting. The Japanese currency gained ground following comments by government officials that the US Treasury would accept an exchange rate below ¥120.

Gefco launches £100m 15-year Eurobond issue

By Simon London

GEFCO, the UK government-backed export agency, has announced the launch of a £100m 15-year Eurobond issue.

Long-dated UK government bonds rallied in the afternoon as dealers expressed relief that the German Bundesbank had decided not to increase its Lombard interest rate. Such a move could have led to higher UK interest rates.

The bonds issued yesterday carry a coupon of 9 1/4 per cent and were re-offered at a fixed price of 99.436. At this level the yield was 30 basis points more than long-dated gilts. The benchmark in the sector, a £500m European Investment Bank issue, trades at around 32 basis points.

The bonds sold almost exclusively to UK institutional investors, although the deal was structured in bearer, Eurosterling form. Turkey continued its international borrowing programme by launching a \$200m five-year issue led by Morgan Stanley International.

The issue is Turkey's second visit to the Eurodollar sector, following a \$250m five-year issue, with a put option after three years. The country has also borrowed in the US and Japanese domestic markets.

The earlier Eurodollar deal was bid yesterday at 230 basis points over US Treasury bonds.

INTERNATIONAL BONDS

The new bonds will be priced at a lower yield spread, 210-220 basis points, despite the longer maturity of the bonds.

The pricing was seen as aggressive by some firms, although the lead manager argued that the new bond would still yield substantially more than the outstanding paper due to the steepness of the US Treasury yield curve.

Syndicate officials also grumbled that underwriters' fees of 1 per cent were shaved to a level which did not reflect the risk of underwriting the bonds. Morgan Stanley noted that Turkey was an OECD country and now carries an investment grade credit rating. The deal will be priced today.

Borrowers from the emerging markets of Latin America look set to launch another wave of international bond issues following several weeks of only light issuance.

Yesterday, Petrobras, the Brazilian state oil company, launched a \$140m two-year floating rate note issue, lead managed by Chase Investment Bank. The deal is the first substantial floating-rate issue by a Latin American borrower since the debt crisis of the early 1980s. The proceeds of the issue will be used to refinance a \$650m fixed-rate issue called by Petrobras earlier this year. The bonds fall due for repayment on August 3. The rest of the call will be refinanced out of cash flow.

The paper pays a healthy 425 basis points over the six-month London interbank offered rate.

The flow of issues by Brazilian issuers is likely to be staunchly by new government regulations which will restrict international borrowings to maturities of three years or more. Today, Argentina Telecom is expected to launch a \$200m five-year fixed-rate issue via J.P. Morgan. Telefonica, another Argentine telecommunications company, is preparing to raise international funding, with bankers expecting a three-year issue via Lehman Brothers.

On Monday, Argentina's credit rating was lifted by two notches to B1 - still four notches below investment grade.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Petrobras (b)(3)	140	(c)	100	1984	1 1/2	Chase Invest.Bk.
Telefonos Electron(d)	200	4%	100	1987	2 1/2	Lehman Brothers
STERLING						
GEFCO(a)(1)	100	9 1/4	101.381	2008	2 1/4	BZW
YEN						
Mitsui Fudosan (b)(3)	300m	(b)	101.175	1997	30/20p	Nikko Europe
Mitsui Fudosan (a)(1)	200m	6.05	101.175	2002	21.8	Nomura Int.
*Private placement, \$500000000, 4% with equity warrants. Floating rate note, 1 final terms, 4% (non-callable), 0 coupon pays \$500000000 5 year Yen swap rate, Niko callable, 0% call pay, semi-annual coupon, 4% (non-callable) 425000000 6 month Libor. Amount increased from \$125m. Non-callable, 0% issued 15/11/97. Call at par after 4 years.						

*Private placement. *Convertible. *With equity warrants. *Floating rate note. *Final terms. a) Non-callable. b) Coupon payable semi-annually. c) Coupon payable semi-annually. d) Coupon payable semi-annually. e) Coupon payable semi-annually. f) Coupon payable semi-annually. g) Coupon payable semi-annually. h) Coupon payable semi-annually. i) Coupon payable semi-annually. j) Coupon payable semi-annually. k) Coupon payable semi-annually. l) Coupon payable semi-annually. m) Coupon payable semi-annually. n) Coupon payable semi-annually. o) Coupon payable semi-annually. p) Coupon payable semi-annually. q) Coupon payable semi-annually. r) Coupon payable semi-annually. s) Coupon payable semi-annually. t) Coupon payable semi-annually. u) Coupon payable semi-annually. v) Coupon payable semi-annually. w) Coupon payable semi-annually. x) Coupon payable semi-annually. y) Coupon payable semi-annually. z) Coupon payable semi-annually. aa) Coupon payable semi-annually. ab) Coupon payable 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COMPANY NEWS: UK

Cautious outlook despite improved all-round performance

Strong second half boosts GUS

By Angus Foster

GREAT UNIVERSAL Stores, the mail order, financial services and property company, yesterday beat market expectations with a 4.7 per cent profit increase after a strong second half.

Pre-tax profits increased from £439.6m to £459.2m in the year to March 31 on turnover ahead 2.9 per cent at £2.6bn.

After stripping out gains from property trading of £12.1m (£12.2m) and exceptional items of £5.6m (£7.3m), operating profits increased by 5.3 per cent to £441.5m.

Mr Richard Pugh, deputy chairman, said all divisions performed well though the

company remained cautious about the economic outlook. "Things are a little better," he said.

Second half profits of £272.6m compared to the interim figure of £186.6m, when turnover was almost unchanged at £1.17bn.

Home shopping, which includes the Great Universal and Kays mail order businesses in the UK, increased trading profits by 5.7 per cent to £135.3m, helped by cost cutting.

Burberys recovered from a weak first half to lift profits 11 per cent to £32.3m, helped by licensing income in Japan and the US.

Overseas retailing improved by 41 per cent due to a strong

performance in South Africa and a small profit, compared to a loss, in Canada.

The financial division saw profits fall slightly from £140.8m to £139.3m. This included investment income, which the company did not reveal, on its cash and bank balances which increased from £474m to "about £590m", Mr Pugh said.

Property rentals on the company's 1,200 sites increased by 5.3 per cent to £92.2m. Property investments were revalued at only 2 per cent below last year's figure.

Earnings increased by 3.3p to 125.1p.

An improved final dividend of 27.25p is proposed, to make a total of 40p (37.5p).

COMMENT

Yesterday's 43p rise to £14.48 in the A shares is fair reward for good results. But it also reflects the market's renewed, and presumably fickle, enthusiasm for defensive stocks. GUS supporters pointed to lower-than-expected property revaluations and the trading statement that the first two months are ahead of last time. But the 2 per cent mark down follows a 15 per cent devaluation last year, and one wily analyst pointed out that GUS usually comments on the first three months of trading. Perhaps June was not so good. Profit forecasts of £460m "clean" put the shares just shy of 12 times, suggesting further headway from here may be hard work.

Pilkington shares drop 11p on fears of gloomy statement

By Maggie Urry

SHARES IN Pilkington, the glass group, fell 11p to 96p yesterday, following a 9p fall on Wednesday, as stockbrokers anticipated a gloomy statement from Sir Antony Pilkington, chairman, at next week's annual meeting.

One said: "We are looking for a grim statement. Life is extremely tough for Pilkington." The group cut its dividend in June when it reported profits of £77m for the year to end-March, after exceptional costs of £37m, down from £151.6m the previous year. Two directors also made small purchases.

Yesterday's fall, as with that on Wednesday, was prompted by a large block of shares changing hands below market value - 600,000 sold at 150p - sending the price just below that level before it recovered.

Proudfoot shares fall further amid trading uncertainty

By Angus Foster

SHARES IN Alexander Proudfoot, the management consultant, tumbled again yesterday in the face of continuing nervousness about its trading outlook.

The shares lost 22p to 173p and have now fallen by more than 50 per cent since the annual meeting at the end of May.

At the meeting, Proudfoot released a gloomier than expected trading statement. Invesco MIM, Proudfoot's former majority shareholder, also sold its remaining stake. Lord Stevens is chairman of Invesco and Proudfoot.

However, the slide seemed to be halted by news yesterday that Proudfoot had bought back 100,000 shares in the market. Two directors also made small purchases.

Yesterday's fall, as with that on Wednesday, was prompted by a large block of shares changing hands below market value - 600,000 sold at 150p - sending the price just below that level before it recovered.



Lord Stevens, chairman of Proudfoot and Invesco

Mr Neil Hamilton, finance director, has continued a series of meetings with institutional shareholders. Institutions are happy the company is financially sound, with net cash of more than £20m; but they are concerned that Proudfoot did not report earlier that trading was likely to deteriorate.

"The market is in the mood

to let its imagination run riot," one institutional shareholder said. He said the sudden departure earlier this week of chief executive Mr Thomas Huhn was not a cause for concern, but the timing had been unfortunate.

Proudfoot has bought back nearly 2m shares since the annual meeting, leaving just over 61m in issue.

MSC takes Peel back into the black

By Richard Gourlay

PEEL HOLDINGS, the property company, yesterday reported a return to profits after taking in a 10 months contribution from the 68 per cent stake in the Manchester Ship Canal Company, which it bought in May last year.

Mr John Whittaker, chairman, said the property recession had been deeper and longer than could ever have been expected. Nevertheless, the group sold properties worth £88.2m at a profit of £1.3m over book value before expenses.

Pre-tax profits for the year to March 31 turned round to £7m, from losses of £8.48m which included exceptional provisions of £8.21m. Earnings per share were 8.12p (losses 5.7p) and the dividend is held at 3p with a final of 2p.

Fully diluted assets per share rose from

289p to 306p.

Mr Whittaker said that when the property market was approaching its peak in 1989, Peel had taken two steps that recognised the market was overheating.

It distised from new speculative development and started a property sales programme. "Both these decisions were, as the failure of so many companies in the last two years has been caused by the evaporation of cashflow," said Mr Whittaker.

Net debt at the year end was £335.1m, giving gearing of 110.7 per cent, down from 132.7 per cent. The group intends to sell properties to reduce net debt to about £310m but, in view of the relative strength of the retail investment market, a selective sales approach was to be adopted.

● Manchester Ship announced that a pro-

fessional valuation of its lands near Ellesmere Port and Warrington, which might be used as dredging deposit grounds, had given rise to a surplus of £11.6m over book values. That would be incorporated into the group's accounts at end-December 1992.

It also said that Cawoods Container Services, which currently operated at the Ellesmere Port container terminal, had given notice of its wish to withdraw.

Manchester Ship received net income of £640,000 from this operation in 1991. Negotiations for the early termination of the agreement had resulted in exceptional net income of £2.43m being included in the group's revenue account for the 1992 first quarter.

This had the effect of increasing shareholders' funds at March 31 to £153.9m, against £137.3m at end-December.

Chequers asks for suspension of shares

By Andrew Bolger

SHARES IN Chequers Group, the renovation contractor, were suspended at 4p yesterday at the company's request pending clarification of its financial position.

Chequers, formerly known as Dean & Bowes Group, warned in May that its financial and trading position had materially worsened and it was only able to keep trading with the support of its bankers, Barclays.

The group also announced yesterday that it had begun legal proceedings against Mr Stephen Dean, its former chairman and chief executive, who resigned in February.

Mr Philip Sims, who took over as chairman and chief executive, said one writ referred to a compensation payment of £200,000 made to Mr Dean which did not receive shareholders' authorisation.

Another writ referred to Mr Dean's failure to complete the

acquisition of a loss-making subsidiary of Chequers, Platonoff Harris, the small Cambridge joinery business.

Mr Dean said last night he had not yet received any writs, but they would be strenuously defended. He added: "I strongly deny there is any basis for a claim against me."

He said his compensation payment had been approved by the board, which was advised by the company's lawyers that it did not need shareholders' approval. In any case, all

shareholders had been informed about it in a subsequent circular.

The acquisition of Platonoff Harris, he explained, had not been completed on the advice of his lawyers, following a change in information regarding the business.

Mr Sims said he was involved in talks with other parties which might lead to an offer being made for all or part of Chequers. At its suspension price, the group had a market value of £200,000.

Royal Mint exceeds targets with £11m

By Richard Evans

The Royal Mint exceeded sales and profits targets for the 1991-92 year despite recession and strong competition in overseas markets.

Mr Anthony Garrett, chief executive, said in the Mint's annual report that it was "a highly satisfactory year" given the depressed economic conditions, but because of low demand for coins in the UK, sales dipped from the previous year's record £108.3m to £98m, while operating profits were down from £14.5m to £11m.

However, he regarded a return on sales of 13.3 per cent and a real return on current cost assets of 20 per cent as creditable in the circumstances.

The Treasury received a dividend of £10m, compared with a record £14m the previous year.

Exports of circulating and collector coins to 58 countries amounted to £60.4m (£58.9m) included the first exports to eastern Europe since the 1930s.

Hampson shows 20% decline to £4m but maintains pay-out

By Paul Cheeseright, Midlands Correspondent

HAMPSON INDUSTRIES, the precision engineering, aluminium refining and home products group, saw annual profits drop nearly 20 per cent but had reached the "nadir of its fortunes" according to Mr John Wardle, chairman.

On turnover of £73.1m (£78.5m), pre-tax profits for the year to end-March were £4.06m (£5.04m) - higher than market expectations and helped by a seasonally favourable second half. At the halfway stage the West Midlands-based group achieved pre-tax profits of £3.6m.

Mr Wardle said profits would not decline further in the cur-

rent year and the dividend, maintained at 2.37p via a same-again final of 1.77p, would not be cut.

Earnings per share were 3.69p, against 4.55p last time. Trading conditions in the current year have not improved and Mr Wardle made clear "the recession is very firmly with us." The experience of April, when pressure on margins was relieved, has not been repeated.

Mr Wardle's expectation that current year profits will increase is partially based on the fact that in 1991-92 loss-making subsidiaries in the printing, printing machinery and packaging sectors have either been eliminated or sold.

With the exception of the

carrying cost of some residual borrowings of the Kenmart operation, consequent charges have been absorbed in the latest figures.

At the same time, the performance of the precision engineering units, largely involved in the refurbishment of aircraft with British Aerospace as a main customer, has been and is likely to remain strong. The order book is full for the next three years.

Precision engineering played a notable role in stabilising the figures: its proportion of profits rose to 56 per cent (46 per cent). By contrast aluminium refining was depressed, with 5 per cent against 14 per cent, and looks likely to remain that way.

Quality Care £4.05m placing

By Chris Tighe

QUALITY CARE Homes, a north-east England-based company which owns and operates nursing homes for the elderly, yesterday placed 3.6m shares at 136p raising £4.05m.

Most of the shares were taken up by institutions. The company, until now entirely owned by founder and managing director Mr Duncan Bannatyne and his family, has

applied to join the main market. Dealings are due to start on Thursday.

The placing comprises 27.2 per cent of the enlarged issued share capital and gives the company a market capitalisation of £18m.

It is forecasting pre-tax profit of not less than £1.75m in the year to end-October. In the first six months turnover was £2.77m, against £3.32m in the full year to end-October 1991.

The company has expanded rapidly since opening its first nursing home at Darlington in 1987.

It has 11 freehold nursing homes providing 540 beds. It aims to have 20 homes, with 1,000 beds, by the end of 1994.

Mr Hamish Grossart, chairman, said the group generated quite strong cash flow but saw the proceeds of the share sale as a means of financing capital expenditure on new homes.

Kewill Systems falls to £2.42m

KEWILL SYSTEMS, the USM-quoted computing services company, yesterday reported reduced full-year profits and announced plans to raise some £2.7m via a subscription for shares by a Guernsey-based unit trust.

Pre-tax profits for the year to end-March fell from £3.73m to

£2.42m, on increased turnover of £41.6m (£31.3m). Profits were struck after higher administrative expenses of £23.3m (£16.8m) and a net interest charge up from £358,000 to £700,000.

Mr Kevin Overstall, chairman, said that trading losses of Weigang had forced the company to make full provision in the balance sheet against the carrying value of its investment, leaving a negative balance on distributable reserves and meaning a dividend could not be paid. Last year there was a 5p pay-out.

The board intends to apply to the courts for a reduction of

capital to help eliminate this deficit, enabling a distribution in the current year.

To strengthen the balance sheet and reduce gearing Kewill plans to raise a net £2.7m through a subscription for 2.42m shares by The Causeway Smaller Quoted Companies Fund, at 125p a share.

Following completion of the subscription a representative of Causeway will join the Kewill board as a non-executive director.

Earnings per share fell from 31.2p to 19.1p.

Results for the first half of this year will be affected by continuing losses at Weigang.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current dividend	Total for year	Total last year
Brewery	0.34	Oct 30	0.27	0.58	0.51
Cardiff Property	0.85	Sept 7	0.85	0.85	2.4
Dalepark Foods	4.5	Oct 1	3.8	6	5
Druck	6	Oct 1	3.8	9.4	8.8
General Cons Int	4.3	Oct 1	4.3	10.41	10.41
GUS	27.25	Dec 17	25.5	40	37.5
Hampson Inds	1.773	Oct 5	1.773	2.373	2.373
Jones Shroud	5	Oct 17	5	5	5
McCorquie Int Tel	3.5	Sept 7	3.5	5.5	5.5
Natl Home Loans	nil	nil	3.75	3.75	3.75
Norfolk Elect S	1	Oct 30	0.7	1	0.7
Owners Abroad	0.98	Oct 30	0.9075	-	3.2
Peel	2	Oct 8	2	3	3
River & Merc	2.25	Oct 7	1.8	8.48	8.48
Witan Investment	2.7	Sept 11	2.5	-	5.3

Dividends shown pence per share net except where otherwise stated. 10N increased capital. USM stock. 7F for nine months.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indication is not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's finalities.		
Hammerhead Properties	July 28	
Leam	July 28	
Robert	Aug 6	
Tesco	July 28	
Thames TV	Sept 17	
British Bio-Technology	July 28	
Elford	July 28	
Flinders	July 28	
Planning Overseas Int	July 28	
Planning Overseas Int	July 21	
Laund Select Int	July 28	
Property Security Int	July 28	
Smith (David S)	July 28	
Unicor	July 28	
Victoria Carpet	July 28	

FUTURE DATES

Automated Security July 21

FIRST AUSTRALIA PRIME INCOME INVESTMENT COMPANY LIMITED

International Depository Receipt issued by Morgan Guaranty Trust Company of New York

Notice is hereby given to the shareholders that:

Payment of coupon number 46 of the International Depository Receipts will be made in US dollars on or after July 22nd 1992 at the rate of US\$0.092 per ordinary share at the following offices of Morgan Guaranty Trust Company of New York:

- New York, 30, West Broadway
- Buenos Aires, 35, Avenida del Arte
- London, 60, Victoria Embankment
- Frankfurt, 44/46 Meiner Landstrasse

The dividend is not subject to any Australian tax. The Belgian withholding tax will be applicable to IOR holders presenting their coupon to the offices of the Depository without the appropriate non-Belgian resident certificate.

Depository: Morgan Guaranty Trust Company of New York, 35, Avenue des Arts, 1040 Brussels

ABBEY NATIONAL TREASURY SERVICES PLC

YEN 5,000,000,000 6% BONDS DUE 1992

Notice is hereby given that the redemption amount for each Note of Yen 100,000,000 is Yen 93,610,000.

Agent Bank

DAIWA INTERNATIONAL A LIAISON BANK

OPTIONAL REDEMPTION BY NOTEHOLDERS

NEW ZEALAND FOREST PRODUCTS FINANCE N.V.
US \$10,000,000 GUARANTEED SERIES C NOTES DUE 1995
unconditionally and irrevocably guaranteed by
N.Z. FOREST PRODUCTS LIMITED

Issued with the benefit of an irrevocable standby letter of credit from

THE MITSUBISHI TRUST AND BANKING CORPORATION

Notice is hereby given, in accordance with the Terms and Conditions of the Notes, that the Company will, at the option of the holder of any Note redeem such Note at 93.425046% of the principal amount on the Interest Payment Date falling on 15th October 1992.

To exercise such option the holder must deposit such Note, together with all Coupons appertaining thereto, maturing after such Interest Payment Date, at the Office of the Fiscal Agent or the Paying Agent not earlier than 17th August 1992 nor without the prior written consent of the Company.

Interest due on 15th October 1992 will be paid in the usual manner against presentation of Coupon No. 7.

Fiscal Agent: Lloyds Bank

This announcement appears as a matter of record only

Avonmore

Avonmore Foods plc

Placement in New York of US\$50,000,000 senior notes due 1999 and 2002 issued by Avonmore Foods Inc.

Private placement agent

Barclays de Zoete Wadd

in co-ordination with

Barclays Bank PLC, Dublin

July 1992

July 1992

BZ

COMPANY NEWS: UK

Late bookings cloud Owners Abroad forecast

By Michael Skapinker,
Lexus Industries
Correspondent

LATE BOOKINGS by holiday-makers have made it impossible to forecast full-year tour operator profits. Owners Abroad, the UK's second largest travel company, said yesterday.

Although bookings have improved in the past few weeks, the expected post-election boom has not materialised. The 1992 package holiday market is likely to be between 6 and 8 per cent bigger than last year, but there are still 500,000 holidays too many on sale, Mr Howard Klein, chairman, said.

Owners Abroad has already cut 100,000 holidays from its programme and is looking at the possibility of further reductions. Mr Klein said that, as in any other retail business, there was bound to be further discounting, but he did not expect the industry to engage in large-scale price-cutting during the peak season, which begins next week. "We are not in a late 1980s price war," he said.

The company announced a 27 per cent rise in pre-tax losses from £21.4m to £27.2m for the six months to April 30, which was higher than City expectations.

However, interim results provide little indication of prospects for the year as a whole because the first half includes only 25 per cent of annual bookings. The annual overhead charge, on the other hand, is spread evenly through the



Howard Klein: 'We are not in a late 1980s price war'

year. In addition, the company does not record profits from a package tour until the holiday-maker actually departs.

The company has sold over 1.8m charter-based holidays so far this year, 17 per cent up on 1991. It has sold 80 per cent of its summer programme and 91 per cent of its July holidays.

Full-year results would depend on the prices it was able to obtain for the remaining 20 per cent of its summer holidays. "Discounting has meant that margins have come under pressure," Mr Klein said.

The company has net cash of more than £100m. It expects to have average annual net cash of about £50m - the first time it has been cash positive throughout a financial year.

Turnover was up 29 per cent at £185m. There was an exceptional item of £1.15m (£510,000) to take account of the introduction of three new aircraft at the Air 2000 subsidiary.

Fully-diluted losses per share were 14.04p (14.66p). The interim dividend is increased by 8 per cent to 0.9075p.

Painting each other in the worst possible hue

Kalon's bid for Manders has sparked off a battle in the paints industry, reports Peter Pearce

KALON might mean "beautiful" in ancient Greek, but to Mr Roger Akers, chief executive of Manders (Holdings), the paints, inks and property group, it is more likely to mean the opposite.

The recent intrusion of Kalon Group into his life was at best "bloody inconsiderate". He had just started a Caribbean holiday when news of its hostile bid for Manders brought him straight back to the UK to fight for his company's independence.

On the face of it, he and Mr Roy Amos, Manders' chairman, have something of an uphill struggle.

Kalon, the Yorkshire-based paint maker, opened its 8-for-3 £81.5m paper offer with a blistering comparison of Manders' management record versus its own. By many measures from earnings growth to cash generation, the bidder has far outperformed its target.

The man behind Kalon's performance, Mr Mike Hennessy, managing director since 1988, has reaped personal rewards. He was awarded a £745,300 bonus last year for Kalon's steep rise in earnings per share between 1989 and 1991.

The companies have pursued sharply different tactics. While Kalon was stripping itself back to its core paint business, Manders spent £22m (net of disposals) in building up three areas - paints, inks and property.

Some £14m went on buying the remaining leaseholds in the Manders Centre, an office and retail development in Wolverhampton, and about £4m refurbishing it.

Paint manufacturing plants, often 30 to 40 years old, have been updated and productivity has "shot up"; distribution and trade depots have been revamped, often moving to edge-of-town sites. Inks have been rationalised from nine factories to three. Acquisitions have made Manders the market leader in liquid inks for food packaging.

Manders' "long and expensive" modernisation is over, Mr Akers says, and the group is now poised to benefit. Kalon argues, though, that the strategy has over-stretched Manders' finances and management.

It points out that Manders' earnings per share last year were lower than in any year since 1987, its borrowings rose to £33.3m from £13.4m in 1987, and pre-tax profits at £5.04m were less than 1988's £6.12m.

Although Manders had been "neglected until 1988" when Mr Akers arrived, "it is more than just a paints company like Kalon", he says. Inks account for more than 40 per cent of turnover, and the Manders Centre is valued in Manders' 1991 accounts at £57.5m.

Mr Akers questions the depth of Kalon. "Imagine it as a navy with one battleship, and us as a navy with three cruisers," he says. "If they lose a ship, they are dead in the water - we can lose a cruiser and still have two left."

Kalon says it would sell the Manders Centre and has no particular plans for the inks division. What it really wants - and perhaps needs, to maintain its progress - is the paints side.

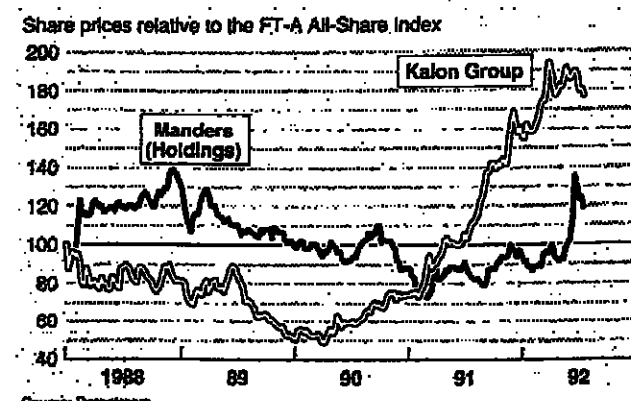
It has emphasised that a combined group would gain from the integration of four factories into three in paint production; of two factories into one in industrial coatings and of two head offices into one; from rationalised usage and stronger purchasing power in raw materials; from increased market share (the two companies, it says, have complementary strengths in trade and retail paints); and from an enlarged customer base in decorative sundries and wall coverings.

Manders is relying on two defensive strategies. First, it is pushing - with cross-party, though mainly Labour, support - for the bid's referral to the Monopolies and Mergers Commission. So far 62 MPs have signed a Commons motion.

Kalon argues the takeover would only boost its market share from 16 per cent to 23 per cent of the whole decorative paints market, making it fourth behind ICI, Crown Berger and Akzo. But Manders says the merged group would have 75 per cent of the own-label market.

Second, Manders acknowledges its profits have lagged behind the bidder's. But it says Kalon's were inflated by "windfall" profits in 1990 and 1991 which boosted its share price and gave it the springboard to launch the paper bid.

Manders ascribes Kalon's 57 per cent rise to £9.22m in 1991 to several factors: the decision of ICI, the market leader, to raise its paint prices by about



Source: Datastream

10 per cent, which boosted all paint prices; recession, which encouraged people to trade down to own-label paints; and the fall in the price of raw materials.

Manders argues that the "circumstances are unlikely to coincide again". Kalon claims, though, that its ex-factory paint prices increased in the first quarter of 1992 despite the Paintmakers Association figures which show a 5 per cent fall.

The own-label market is one key to the bid battle. Too late to gain from the windfall profits, Manders bought Windeck Paints, second only to Kalon in the sale of own-label paints to DIY chains, for £5.65m last December.

Mr Akers says an "unbacked" Windeck, with about 16 per cent of the own-label market, was "no danger" to Kalon which controls 60 per cent. But under Manders, Windeck is a threat. He claims Kalon did not know Windeck was for sale, that it would only

have acquired it to close it, and even suggests that Kalon's failure to buy Windeck led to the current bid.

Mr Hennessy counters that Kalon did not buy Windeck because its paints did not comply with the BS5750 standard. Manders has improved the plant and applied for certification under the standard.

Manders argues, moreover, that Kalon has underestimated the potential loss of business across own-label, trade and retail paints after integration. It cites the fall in combined market share at Crown and Berger after they merged.

While the two sides argue the loss about the outlook for paints, Manders shareholders are left with a straight choice. They can remain loyal to a management which says it can now produce profit growth across all its divisions. Or they can back a management trying to build a paints company that can compete in a rapidly consolidating market.

NEWS DIGEST

Jones Stroud shows rise to £4.83m

PRE-TAX profits of Jones Stroud (Holdings), the manufacturer of accessories and materials for the textiles and electrical industries, advanced by £341,000 to £4.83m in the year to March 31.

The outcome was achieved on turnover up from £60.4m to £65.4m and after a net interest charge of £147,000 (£23,000) and exceptional costs of £609,000 arising from factory closures.

Directors said the reorganisation necessitated by the continuing recession had been completed and further factory closures were not expected.

There were few signs of any improvement in trading conditions, they added, but action to contain costs should enable profits to be maintained at current levels.

The final dividend is again 5p, maintaining the total at 8p, more than twice covered by earnings per share of 18.05p (16.42p).

Christie Group cuts loss to £889,000

Against a background of "the most severe recession for over 60 years" Christie Group, the specialist business agency, reported reduced pre-tax losses of £889,000 for the year to March 31.

The result, which compared with a deficit of £2.61m last time, was achieved on turnover down from £19.4m to £17.3m and was struck after a depreci-

ation charge of £891,000 (£876,000).

Directors said the company's strategy continued to be one of supporting its core businesses, while a close watch had been kept on the balance sheet and cash position.

After an extraordinary charge of £2.62m, representing the loss on disposal of the US subsidiary, the attributable loss was £3.47m (£1.85m).

Losses per share were reduced to 3.64p (7.94p).

West Industries asks for receiver

West Industries, the engineering group, has been forced to ask its principal bankers to appoint an administrative receiver.

This follows the failure to get through the recent meeting the proposals for a corporate voluntary arrangement under the 1986 Insolvency Act, as principal creditors voted against it.

Norbain Electronics advances by 11%

Having completed its restructuring, Norbain Electronics is benefiting from its clear focus on the security sector, said Mr John Nicol, chairman.

That market continued to offer substantial opportunities for growth in the UK and Europe, he added.

Reporting for the year to April 30, the first in which sales had been solely in security, he said turnover from that business rose 5 per cent to £12.8m, while last year's £14.5m included the disposed technology division.

Pre-tax profit was up 11 per cent to £502,000 (£451,000) and in the current year trading was ahead of the comparable period in 1991, said Mr Nicol.

The group had further improved its position as the leading distributor of industrial CCTV and access control equipment in the UK by the recent addition of new products.

Gross profit margin fell following the disposal, but the margin for the security business was maintained.

Earnings per share were 4.96p (4.1p). The dividend is raised from 0.7p to 1p.

Castle Cairn net assets edge ahead

Net asset value of Castle Cairn Investment Trust edged ahead to 48.86p at June 30, against 48.58p six months earlier.

In the first half of 1992 gross income was £5,000 lower at £112,000, while net profits slipped from £62,000 to £55,000, equivalent to earnings of 0.48p (0.52p) per share.

Cardiff Property makes £28,000

Cardiff Property saw gross rental income improve in the half year ended March 31 to produce pre-tax profit of £28,000.

Last time the profit was £187,000 and included £219,000 property sale proceeds.

The majority of the company's investment property portfolio was well let to substantial institutional covenants. Property awaiting re-development or planning had been let on a short to medium term basis.

Two parcels of land, surplus to requirements, had received planning permission for four residential homes and construction had started. Planning permission was awaited in respect of industrial property at Windsor and commercial property at Hanton Cross and Slough.

Earnings per share were 1.04p (losses 0.37p) and the interim dividend is again 0.85p.

Cray Electronics shares suspended

Shares in Cray Electronics, the high technology group, were yesterday suspended at 75p pending the publication of a circular.

The Berkshire-based company is expected to emerge today as the successful bidder for the information technology interests of Dowty Group, now part of TI. When TI acquired Dowty last month it stressed that it was anxious to sell these operations quickly.

Cray is scheduled to publish full year figures today.

Brasway benefiting from cost reductions

Consolidating the recovery shown at the interim stage, Brasway produced pre-tax profits of £1.55m for the 53 weeks to May 2.

That compared to £513,000 reported last time, although that has been restated to a loss of £892,000 after moving reorganisation costs to trading, rather than extraordinary, charges.

Mr Mark Swaby, chairman, said the encouraging performance reflected concentration

on cost reduction programmes, efficiency improvements and gains in market share during a period of weak demand.

Turnover decreased by only 1 per cent to £33.9m. That generated an operating profit of £1.81m against £1.21m, or a restated loss of £194,000.

Mr Swaby believed there was growth potential in existing businesses and instead of looking for new operational legs to enhance profitability they would be developed.

Earnings per share were 1.15p (losses 0.73p restated). The final dividend is 0.34p for a total of 0.89p (0.51p).

Marginal assets gain for Witan

Witan Investment Company announced a marginal rise - from 178.5p to 181.3p - in net asset value per share at June 30.

Net asset value per warrant rose from 102p to 104.8p. Available revenue for the six months amounted to £8.71m

(£8.25m) for earnings of 2.53p (2.4p) per share.

The interim dividend goes up from 2.5p to 2.7p.

7% annual rise puts Druck at £4.69m

Druck Holdings, the manufacturer of electronic pressure measuring devices, showed a 7 per cent increase in annual profits, although it suffered a slowdown in the second half.

For the year to March 31 pre-tax profit came to £4.69m. Last time the trading period covered nine months and produced £3.03m; the annualised figure was £4.38m.

On a similar basis turnover was £27.3m, £17.1m and £22.4m. Earnings worked through at 46.5p, 30.5p and 42.5p, while the final dividend is 6p for a total of 9.4p, compared with 6.8p actual and 8.8p annual.

Involved sales in the UK rose by 39 per cent and exports, accounting for 68 per cent of turnover, showed a 15 per cent increase.

After a good first half orders in the second six months slowed down, and the forward order book showed a slight decrease.

The US, Scandinavia, and Germany made good progress, although the recession marginally affected orders from France, Italy and the Netherlands.

Significant increases were achieved in China, the Gulf states, Singapore, Australia and Taiwan.

Moorgate lifts net asset value 14%

Moorgate Investment Trust, which concentrates its portfolio on UK smaller companies, reported a net asset value of 128.1p as at May 31 - a rise of 14 per cent over the year.

Net revenue for the 12 months to end-May dipped to £1.5m (£1.56m), equal to earnings of 5.37p (5.59p) per share.

A recommended final dividend of 3.8p maintains the total of 5.5p.

Dalepak expands as spending grows

Dalepak, a manufacturer of frozen and chilled foods, reported significant increases in pre-tax profits, earnings and dividend for the year to April 26.

At the same time it doubled capital expenditure to £2.5m and reduced gearing from 38 to 23 per cent.

Profit moved up 30 per cent to £3.93m (£3.02m) after sharply reduced interest costs. Overall turnover stayed at £40.6m but after stripping out discontinued businesses there was growth of 8 per cent.

Sales of vegetable products were up 14 per cent to £17.4m, Ready Meals 21 per cent to £2.5m and Fawcett Foods 15 per cent to £3.5m. In meat products sales were the same as last year at £15.8m.

Earnings per share expanded 31 per cent to 23.01p (17.62p) after a tax charge of 32.9 per cent (34.5 per cent). The final dividend is 4.5p and lifts the total by 20 per cent to 6p (5p).

Grand Metropolitan PLC

(the "Company")

£100,000,000 nominal 6 1/4 per cent.
Subordinated Convertible Bonds due 2002
(the "Bonds")

NOTICE OF REDEMPTION

Notice is hereby given to the holders of the outstanding Bonds in accordance with Condition 5 (b) that the outstanding Bonds will be redeemed on 15 September 1992.

The Bonds will be redeemed at 101 per cent of their principal amount together with accrued interest for the year to 15 September 1992. Consequently on 15 September 1992 an amount of £5,362.50 will become due and payable in respect of each outstanding Bond at the office of any of the Paying and Conversion Agents listed below.

Bonds should be presented for redemption together with all unexpired coupons, failing which the face value of the missing unexpired coupons will be deducted from the sum due for payment. Each amount so deducted will be paid against surrender of the relative missing coupon at any time prior to the expiry of twelve years from 15 September 1992.

Bondholders are reminded that they remain entitled to convert their Bonds into Ordinary shares of 25p at the Conversion Price of 3.22p per Ordinary share at any time up to and including 7 September 1992. Bondholders should note that to qualify for the interim dividend in respect of the year ending 30 September 1992 of 4.6p (net) per share payable on 5 October 1992, the Conversion Date for any Bond must be on or before the relevant dividend record date which will be 7 August 1992. Notices of conversion and accompanying Bonds should be delivered to the office of any of the Paying and Conversion Agents listed below on the business day before the intended Conversion Date.

Bondholders should note that on conversion of a Bond, no interest will be payable in respect of the period from 15 September 1991.

IMPORTANT - for illustration only

Value of the Ordinary Shares* into which each
Bond (of £5,000 nominal) is convertible£7,127.66
Redemption amount (including accrued interest) per Bond.....£5,362.50

*Based on the latest market quotation for the Ordinary shares as derived from the Stock Exchange Daily Official List for 14 July 1992 and the Conversion Price of 3.22p. This figure excludes the cash value of the interim dividend of 4.6p (net) per share payable on 5 October 1992 referred to above.

Principal Paying and Conversion Agent

Bankers Trust Company
1 Appold Street
Broadgate
London EC2A 2HE

Paying and Conversion Agents

Swiss Bank Corporation
1 Aeschenvorstadt
CH-4002 Basle
Switzerland

Banque Indosuez
Luxembourg
39 Allée Scheffer
L-2520 Luxembourg

Issued by S.G. Warburg & Co. Ltd., a member of SFA, on behalf of Grand Metropolitan PLC.

17 July 1992

NOTICE OF REDEMPTION

MORTGAGE INTERMEDIARY NOTE ISSUER (No. 1) AMSTERDAM B.V.

£50,000,000 Mortgage Backed Floating Rate Notes 2010

NOTICE IS HEREBY GIVEN by Bank of America National Trust and Savings Association as Principal Paying Agent to the holders of the above Notes that, pursuant to the Trust Deed dated 5th February, 1985 under which the said Notes were constituted, outstanding Notes in aggregate principal amount of £950,000 have been selected for redemption on 18th August, 1992 at their principal amount of £25,000 bearing the following serial numbers:

187	1084	1205	1391	1636
222	1100	1224	1402	1660
390	1114	1243	1422	1691
415	1123	1261	1442	1703
890	1149	1271	1448	1715
930	1162	1299	1472	1739
947	1170	1360	1480	
1067	1187	1375	1624	

Notes bearing these serial numbers should be surrendered to (i) Bank of America National Trust and Savings Association, 1 Alle Street, London E1 8DE or at the option of the holder (ii) to the offices of Bank of America National Trust and Savings Association in Antwerp, Zurich or Banque Internationale A Luxembourg as specified thereon.

After 18th August 1992 any unexpired Coupons relating to such Notes (whether or not attached thereto) shall become void and no payment shall be made in respect of and no talon shall be exchanged for such Coupons. Notes outstanding after 18th August 1992 will aggregate to £7,150,000.

Dated: 17th July 1992

Bank of America

Bank of America NT&SA

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A SPECIAL
REPORT

PROPERTY MANAGEMENT

Real estate seldom attracts company attention as powerfully as human resources or capital investment. But recession has provided an incentive for landlords, owner-occupiers, and tenants to manage property more efficiently. Vanessa Houlder investigates

Landlords must manage to survive

PROPERTY management, traditionally one of the least glamorous corners of the property business, is gradually coming into its own.

It owes its increased status to reasons ranging from greater promotion by the surveying industry, technological change, environmental standards, and the increased complexity of building maintenance.

Its new-found prominence has been achieved against a backdrop of recession, which provides an important incentive for landlords, tenants and owner-occupiers to improve the efficiency of their property management.

Landlords know they need to improve their management, to protect their rental income and retain tenants. "Landlords are more than ever before using every legal means open to them to ensure that rents are paid on time," says Clive Lewis, a firm of chartered surveyors.

Looking further ahead, landlords are concerned that over-supply in some markets will give tenants the upper hand. "That could well lead to shorter leases with break options, as in the US, with the result that landlords will have to work much harder to retain their tenants."

"Poorly managed, expensive buildings will be blighted, and property managers will have to become much more pro-active, mirroring their American counterparts," says Mr Tony Rinnick of Chesterton.

With falling rents, service charges are becoming a higher percentage of total property overheads. Landlords are coming under pressure to contain service charges, which are as high as £6-£7 per sq ft in smaller shopping centres.

There is even greater scope for tighter property management among owner-occupiers, who have an incentive to cut costs and extract value from their property holdings at a time of slow growth.

At present, most UK companies give far less attention to property management than the value of their assets might suggest. Property assets, according to Central Statistical Office figures for 1989, account for about half of all fixed assets held by industrial and commercial companies.

"Real estate is a factor of production, like labour and capital, and yet is rarely accorded the same power and influence as human resources or capital investment... The head of property can often be six layers or more down from the chief executive," said Stanhope, commenting on a report on corporate decisions commissioned from Hillier Parker, chartered surveyors.

"Only on rare occasions does property receive explicit treatment in corporate business plans. More often than not, property is viewed as incidental, as an asset which requires little management, generates cost but has little or no value," says Debenham Tewson & Chinnock, in a study of 100 of

the UK largest companies published last month.

It found that only 60 per cent of the largest UK companies have an estates management department. Property is nearly as likely to be handled by a personnel director as it is by a property director.

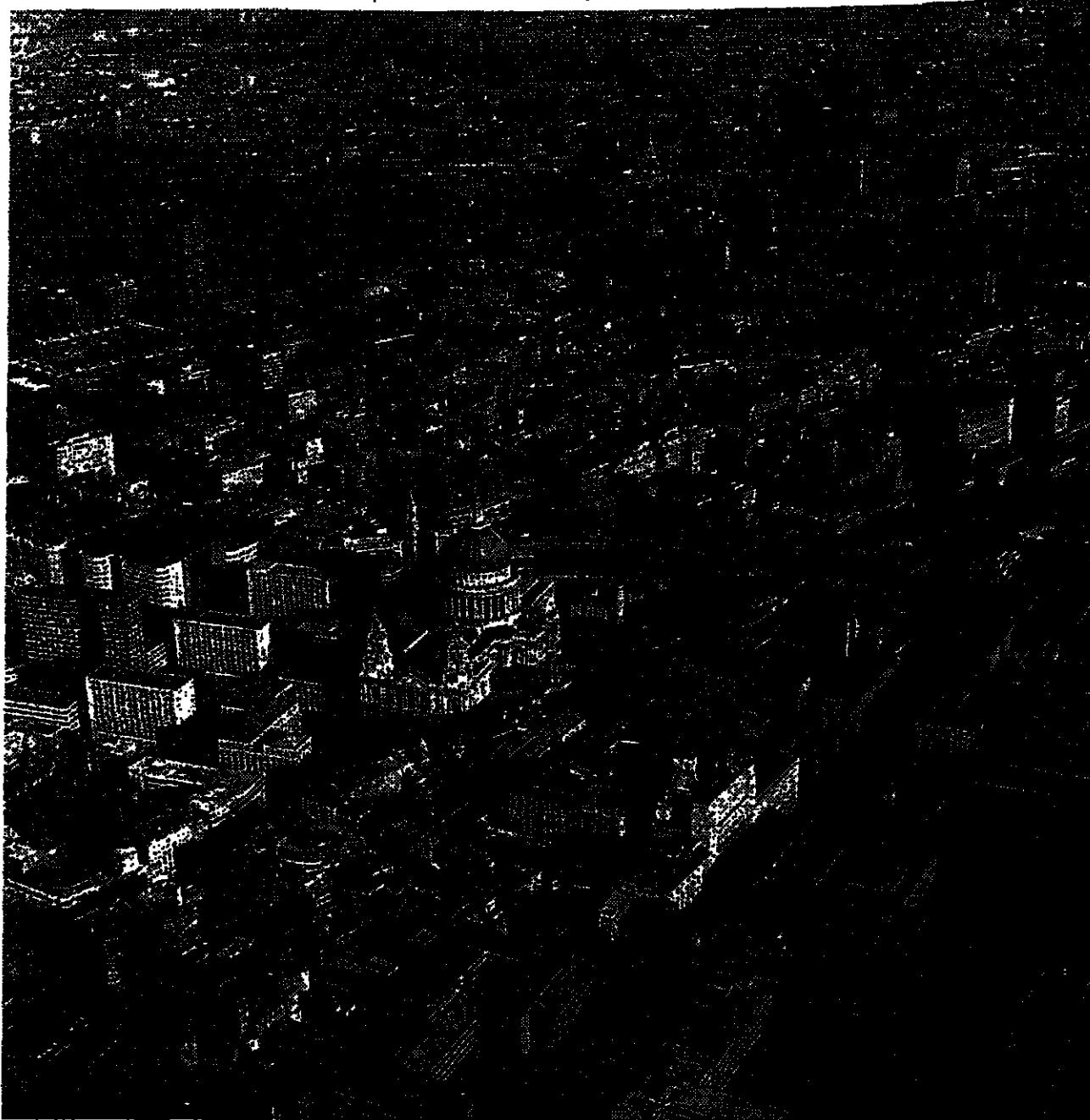
This inattention is potentially damaging, in the view of Ms Virginia Gibson, of the department of land management and development at the University of Reading. "Managers would not consider plan-

Most UK companies give less attention than the value of their property assets might suggest

ning without understanding the implications for personnel and finance, yet property is often ignored or brought into the planning process at a very late stage. This leads to misuse of the resource and, occasionally, costly mistakes."

Companies' inefficient use of space is reflected in the 5 per cent of commercial floorspace they rent but do not use - which is equivalent to the entire office stock in a city such as Bristol. Only a third of the largest UK companies charge internal rents, and only 20 per cent have a corporate policy on space standards, said Debenham Tewson.

Only one in five of the largest non-property companies have a comprehensive manage-



"Poorly managed, expensive buildings will be blighted, and property managers will have to become much more pro-active"

ment information system, containing information on the cost and value associated with each building.

Even among those companies with a comprehensive information system, only 40 per cent monitor potential alternative uses or planning

considerations affecting each property.

The problems encountered in dealing with property in the private sector are mirrored and often magnified in the public sector.

The pressure to improve property management in the

public sector has been accentuated by civil service relocations, contracting-out of services, and the relaxation of ties between government departments and the Property Services Agency, which has been split up and, partially, put for sale.

The possibilities of exploiting opportunities for capital gains have been eagerly explored by the public sector. British Rail has sold many valuable sites, often by railway stations for redevelopment; the National Health Service has successfully disposed of several of its large Victorian institutions.

But recession has checked much of this activity. The difficulty of disposing of land is making it difficult for the NHS to address inefficiency in the use of hospital estates, highlighted by the introduction of

some of the government's reforms.

In both the private and public sectors, organisations are increasingly contracting-out their property management. Facilities management - otherwise known as contracted business services, or outsourcing - is a fast growing sector of the economy as companies try to improve efficiency and cut costs without compromising on quality.

The chief benefit of contracting-out is that it relieves companies of the burden of recruiting staff in a discipline in which it has no expertise, allowing it to concentrate on its core business. It can save money, because extra services need only be used when necessary, relieving companies of the need to employ additional staff and equipment to deal with peaks in demand. For the facilities management company there may also be economies of scale.

For example, Westminster council claims that contracting out its commercial property portfolio to private firms - to handle items such as sales, lease renewals, rent reviews

A benefit of contracting out is that a company can concentrate on its core business

and strategic advice - will result in savings of nearly 33 per cent, or £700,000, over five years.

Property managers can do more than cut costs. In many instances, aggressive property management can extract hidden values from a portfolio through identifying and disposing of surplus property; exploiting "marriage values" by combining the leasehold and freehold values of a site, and arranging sale-and-lease-back deals.

None of these measures are straightforward at a time when the property market is mired in recession. Even the most straightforward measures, such as sub-letting surplus space, are difficult to achieve in areas where there is a glut of space on the market and limited demand.

None the less, if property managers can deliver on even a fraction of their potential, they could change the perception of their industry for good.

Anne Steadman looks at facilities and services on offer

Keep the customer happy

Not too long ago, in the days before the term personnel manager became director of human resources, it used to be the responsibility of the office manager to ensure that a firm's premises were clean and functional; that the lifts worked and the lavatories were supplied; and that any legal matters relating to terms of occupation were drawn to the attention of the board.

Not any more. The growth of information technology, together with the recession, has led to companies becoming conscious of the need to monitor costs, as well as making the best use of expensive floorspace.

Furthermore, in a highly competitive market landlords are also highly aware of the need to keep existing tenants happy, and to attract new ones with well-managed, attractive and value-for-money working environments.

The result is that property management and facilities management are now among the few growth areas in a beleaguered property market.

Claims for the benefits of the services offered by the various consultants and contractors in the property management field are becoming increasingly extravagant. A whole new vocabulary of buzz words has developed. The hapless and, understandably, often bewildered successor to the old-fashioned office manager is now bombarded with offers of health checks, smart or intelligent buildings, environmental energy audits, thermographic surveys - and so on.

Leaving aside this barrage of hype, there is a growing sophistication in the modern methods of managing property, from both the strategic and the operational points of view. Moreover, there is no shortage of expertise available to a building owner or occupier, in asset management and in cost effective, comfortable and efficient occupation.

Traditional property management techniques have been updated constantly in recent years with the aid of computers. And most firms offering property management as a service now have impressive databases. Martin Clews of Weatherall Green & Smith explains that the firm's com-

puter database includes comprehensive details of all individual properties.

Besides basic physical information - which will include site plans and floor plans drawn by computer aided design, and will soon include actual photographs - all leases, covenants and other obligations under leases are recorded, along with schedules of critical dates for such items as lease renewals, service of relevant legal notices and other statutory matters.

Other entries will monitor planning consents and their implications; set rolling refurbishment and/or maintenance programmes and log environmental issues, insurance records and valuations for various purposes; for example, a company's balance sheet, rating and insurance. There may also be schedules for internal repairs and inspection and maintenance of plant and machinery such as lifts, water towers, and so on.

All are part of the overall strategic management of an individual building or a portfolio. They come up for consideration when wider issues arise such as whether a property should be sold, sub-let, refurbished or redeveloped for a different use. Further strategic questions could

relate to the acquisition of adjacent land, the obtaining of more valuable consents, or entering into joint ventures.

The manager will also be responsible for the financial tasks of collecting rents and other dues, the apportionment of service charges, full accounting for income and outgoings.

Alongside this strategic management, and in many cases overlapping it, is day-to-day functioning of buildings. This is where the new discipline of facilities management comes in.

The facilities manager is responsible for a range of services: cleaning, maintenance, security, heating and air-conditioning, telecommunications, computer networking, electrical and other energy supplies and, sometimes, landscaping and space planning. These may be handled in-house by an on-site manager.

But there is a growing trend to sub-contract some or the entire package to outside firms. Besides companies such as BET and P&O, competitors in this relatively new field of specialisation, most of which claim to offer a one-stop shop service, include some with connections with the larger computer companies.

One of them, Procord, is the

result of a management buy-out of a significant part of IBM's UK property management function. The staff, led by managing director John Jack, IBM's former UK property manager, has a 51 per cent stake in the company; IBM retains 49 per cent.

Mr Jack says that, coming as it does from a computer-culture environment, the firm understands the comprehensive changes in the way companies organise their work; and the consequent use of space. He points out that, in today's organisational "turn", it is invariably cheaper and more effective to relocate people in computer-networked offices than to move work stations.

One possible solution for building owners confused by the claims and counter-claims of property management surveys and the new facilities management specialists is to use both in a partnership which brings together the two sides of the strategic and day-to-day management equation. For example, IBM appointed Weatherall Green & Smith and Procord to work together in the letting, asset management and on-site management of 103 Wigmore Street, a 106,000 sq ft office building in London's West End which became surplus to IBM's requirements. Both say this has worked well.

Another consequence of the competitive, oversupplied office market in the City is that property management surveys and facilities managers are finding new aspects of their roles; they now also have a part to play in the on-going marketing effort.

David Smith of surveyor Richard Ellis cites Royal London's 220,000 sq ft Triton Court in the City, where several measures have been taken to attract new tenants and to retain existing tenants.

In this market, says Mr Smith, the landlord/tenant relationship needs to be seen as that of supplier and customer. The building management team must monitor customer feedback - and be the first to know if there are any rumbles of complaint.

Tenants at Triton Court can now take advantage of - among other things - their own gym, a restaurant, a shoe-shine service. They even have a "tenant's charter." The aim is to keep customers satisfied.

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PROPERTY MANAGEMENT

A SPECIAL REPORT

Some of the UK's largest property portfolios are in the hands of commercial and industrial companies.

For instance, according to a recent report from surveyor Debenham Tewson & Chinnocks, the UK corporate sector owns as much as £225bn worth of property. This compares with the £60bn total for the traditional property investors - the institutions.

But despite the fact that, in some business sectors, property accounts for more than 50 per cent of all tangible assets in the balance sheets, in all too many cases it is still seen as an incidental, generating costs but with little value, rather than as an asset - which

Clearing banks and several high street multiple retailers are seeking to maximise the value of property assets

requires active management.

Attitudes are, however, changing, partly because of sheer necessity to control costs in a continuing recession, and partly because of the evolution of management techniques. In addition, some larger organisations are adopting pro-active management approaches aimed not only at controlling costs, but also at releasing not inconsiderable value, to produce a much-needed boost to the bottom line of the corporate balance sheet.

Of the big clearing banks, Barclays reckons it is ahead of the field in this respect. In January 1991 it set up a new company, Barclays Property Holdings (BPH) to run its £1bn plus property portfolio.

The rationale was that the bank's very valuable portfolio should not only generate a

return, but also that property should be a source of potential profit instead of a cost centre, says Mr David Turner, BPH managing director.

BPH controls some 3,000 individual properties: a branch network of some 2,400, together with a core investment portfolio containing some 400 properties.

The company acts as landlord to the branches and other bank operations. There are no formal leases; instead, BPH tenants are governed by documents governing terms and conditions of occupancy. But in practice, says Mr Turner, the relationship is very similar to that of any other tenant with its landlord. Rents, fixed at market levels, are reviewed every five years.

In addition to rent, BPH also generates income through fees - again charged at market rates - for services such as alteration to and fitting or re-fitting of branches.

BPH will also take a developer's profit when appropriate. For example, it developed 150,000 sq ft of offices in three buildings at Westwood Business Park just outside Coventry, when an operational decision was taken to re-locate 1,000 Barclays jobs.

BPH's flagship development is the 300,000 sq ft redevelopment at 54 Lombard Street in the City of London. Here, too, Mr Turner says that BPH is building as a developer, not as an owner occupier. The building is on time and on budget for completion to shell and core by late April next year. The decision to go for this type of finish was taken, says Mr Turner, on property investment criteria. The bank will occupy three quarters of the building; the remainder will be let to outside tenants.



Barclays Bank at 54 Lombard Street, before and during redevelopment by Barclays Property Holdings into part-bank, part premises to let.

Corporate portfolios

New sources of profit

Careful analysis of the portfolio has also led to strategic sales, amounting to some £40m of this so far.

In days when covenant

in-house agreements place landlords and tenants in relationships similar to their open market counterparts

strength is a prerequisite for property investors, BPH is in an enviable position to do sale and leaseback transactions

where the bank is the sitting tenant - although the individual property does not fit the company's long term investment strategy.

BPH made £24m pre-tax profit last year from a combination of rental income and consultancy income. Consultancy, Mr Turner reckons, should contribute a growing proportion of profits as the company offers its range of expertise and services to outsiders in competition with firms of surveyors, architects and other professionals at, of course, market rates.

Total staff numbers are 188 - only 12 on the investment side, the rest in development and consultancy. There are also some 500 staff engaged in day to day facilities management for which Mr Turner is also responsible. (This activity, however, is subject to an on-going review, with an increasing number of services likely to be sourced externally at a lower cost.)

Not only the clearing banks, but also several of the high street multiple retailers are sitting on large, valuable, property portfolios. Some of these are now looking to maximise the value of their assets, and none more so than Boots, which formed Boots Properties in 1989 in order to increase the return on a portfolio which represents something in the order of 60 per cent of the group's net assets.

The company, now a separate division within the group,

organised so as to reflect the strategic individual functions of operational estate management and property asset management, holds the freeholds or

Property is too often seen as a balance sheet incidental rather than an asset which requires active management

long leaseholds of some 900 properties; last revalued (in 1988) at £88m. This compares with a total of 2,350 properties actually occupied by the group in the UK.

As with Barclays, Boots Properties' in-house occupiers are not subject to formal leases. Nevertheless, the occupancy agreements arranged in-house place landlords and tenants in a relationship broadly similar to that of their open market counterparts.

The agreements provide for reviews of the modern rent charge of one fifth of the portfolio every year. Reviews are to reflect market rents and may be upwards or downwards. A nine month notice provision offers the retail occupier flexibility should he or she wish to cease trading from the property.

Under Mr Mike Rudell, Boots Properties managing director (and a Boots PLC main board director), the company concentrates on three areas of operation: investment, development and finance/systems.

Mr Peter Baguley, who leads the investment team, says that great emphasis is placed on research, using discounted cash flow techniques and a rental forecasting model developed jointly with Jones Lang Wootton, surveyors.

In addition to such detailed, location-specific research, Mr Baguley also believes that

Boots Properties has a distinct advantage over other property investors when making decisions to buy or sell, because it also has access to retailer performance data. As he points out, retailer profitability drives rental growth - a key component of property investment performance.

Boots Properties sticks to what it knows best. Investments are restricted to the retail sector which, Mr Baguley says, is generally underpriced. Over the last three years the company has been a net investor, committing some £40m annually. Some of the money has gone towards consolidating existing ownerships in towns such as Canterbury, Winchester and Lincoln.

But new investments have been made in multi-occupied properties such as the Magnolia Centre in Exmouth and retail parks in Burnley and Bromborough in the Wirral.

In its development activities Boots Properties, with financial backing from the group, clearly has more than a competitive edge in the current market. Here again local market research is an essential ingredient, according to Mr Tony Edwards, development director.

Recent completions include a 129,000 sq ft fully-let retail park at Castle Meadow, Nottingham. And in Glasgow the former Boots the Chemist store at the corner of Argyle and Union Streets has been redeveloped to provide new stores for Dillons, Kentucky Fried Chicken and a small Boots branch among others.

Last year the company was selected as developer for Caerphilly town centre where a total of 135,000 sq ft of floor-space is planned - to include a big supermarket, some 30 smaller shops and parking for 600 cars.

Last month Boots Properties announced trading profits of £98.5m for the year to March; a 15.5 per cent increase on the previous year. And it looks well placed to be in an enviable position when the property market finally improves.

Anne Steadman

Christine Moir reviews big changes in the public sector

DoE calls for firm bids as the PSA goes private

THE UK Government's privatisation of the Property Services Agency is reaching full steam. It is part of its wider goal of reducing the civil service to a few thousand mandarins and subcontracting most executive functions to the private sector.

By the time this report reaches the news stands, the Department of Environment and its adviser, accountants Coopers & Lybrand Deloitte, will have shortlisted a handful of companies invited to place firm bids for PSA Projects, the PSA's building design arm.

Interest in bidding for Projects (which had a turnover of £190m last year) was strong. Over 150 organisations, including a number of foreign companies, explored the possibility: 80 or so requested application forms ahead of the June 26 deadline for submitting indicative bids. Andrew Jordan of Coopers confidently expects to be able to exchange contracts with a buyer by October this year.

In the short term, Project's turnover may be squeezed by the cutback in government spending, and in particular by the diminished needs of the Ministry of Defence, but this belies the group's excellent long-term prospects.

At present, less than 1 per

cent of Project's architectural design, and Project management work, is for clients other than UK government departments. But in preparation for the competitiveness of the private sector, senior management is already capitalising on its niche specialities. Already, for instance, its expertise in building courtrooms throughout Britain has led to contracts to design one for the Dutch government, in Utrecht; and another for the Seychelles.

Robin Gray, Project's director of marketing, reports that staff morale is high because of

There have been significant upheavals, but a real taste for competition is developing among managers in the three new companies formed to run UK government property holdings.

Since 1985, following an analysis by property consultants Jones Lang Wootton, government departments have been free to select private contractors to carry out the regular maintenance and management of their buildings. A number have done so on a case by case, area by area, basis.

At the end of 1991 the process of commercialisation was taken a stage further. Building Management was divided into five separate regions and placed under the temporary management of Bovis, which has a brief to lick each one

into commercial shape before they are sold on, individually, to five new owners. The upheaval has been significant, but BM has developed a real taste for competition. Nor East, which covers the whole eastern side of the country from the Scottish Borders down to the M25, is racing to compete for the new opportunities in its region as the government relocates up to 30,000 civil servants to the provinces.

The Inland Revenue plans to move to Nottingham; the new Prison Services headquarters for 2,000 will be in Derby; the Land Registry moves to Hull; and the Ministry of Agriculture, Fisheries and Food is planning a £80m 15-building complex outside York.

Nor East's ambitions do not stop at winning these contracts against private sector competition. Mr Gil Sowden, its marketing director, also declares that it will be "open season" against its old stablemate, PSA Projects, on the design front.

Mr Sowden and his counterparts in the other BMs - such as Mr Mike Harrison, managing director for Manchester, which covers the whole North West, and Mr Jim Livingstone in Scotland - have their eyes on another goal also. They believe they are now well-placed to win back the contracts lost to private sector surveying firms during the experiments of the late 1980s.

Not only are they leaner and fitter - Nor East's staff is now down to 1,500 from 2,000 - but clients have awakened up to their greater expertise in managing public buildings. "We think our competitors did not fully understand the demands that would be made of them by government departments," says Mr Sowden.

They do now. Hillier Parker, the underbidder for three early areas which went to private firms, believes the successful firms may now regret the keen pricing of their original bids.

Not all the advantages lie with a private sector future, however. Some of the BM operations have already found that they will lose a certain privileged status from next year. The Ministry of Defence, for instance, may be prepared for its property management to go private - but not the US defence bases in the UK. They have insisted on civil servants to manage their buildings. In fact, 600 of the 1,000 jobs saved in BM Nor-east have merely been transferred to the MoD's Defence Works Service in Sutton Coldfield, mainly to service US forces in Britain.

The inexorable shrinking of Britain's overseas interests has meant even further upheavals in the 200-year-old service supplied by the PSA. Its international arm - once the overseer of colonial mansions from the Cape to Rajasthan by way of the Antipodes - is to close. This may be partly balanced, however, by the fact that Projects has opened its own international operation - mainly for Hong Kong, where it has two dockyard contracts and hopes to be involved in the new airport.

The only part of the PSA to remain intact as a section of the Department of the Environment is the newly renamed Property Holdings (PH): in effect, the landlord for all government departments. Given the new freedom of each department to choose its own architects, designers, surveyors and managers, however, PH's role may be little more than passive.

In the next round of government restructuring, many of its staff fear not the bracing winds of competition but the fatal chill of redundancy.

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THE PROPERTY MARKET

David Owen recently found the following letter in a Whitehall litter-bin, written on notepaper from Ernst & Young, the accountancy firm, which offers this advice to the prime minister

Go east, honourable members

Sir, Might we respectfully propose an answer to the problem of Canary Wharf's future that we think would produce a felicitous outcome for you, us and Britain as a whole.

We believe the government should buy this luxurious and strategically located development, uproot parliament and transfer the heart of Britain's democratic process from Westminster to Docklands.

It is a radical proposal, we think you will agree, but one made in the spirit of the government's own suggestion of relocating a large contingent of civil servants to east London.

Allow us to enumerate the arguments we feel sure will overcome your understandable reluctance to desert the pomp and circumstance of Westminster. (You should be assured that technical wrinkles such as the need to provide adequately proportioned debating chambers would not pose a problem to the site developers.)

First, cost. Not to put too fine a point on it, this unique and world-renowned complex would be available at an absolute snip. Administrators are a prime source of bar resources, as your advisers will confirm. Why not act now to take advantage of what we can safely say would be a never-to-be-repeated offer?

Of course, the Treasury would not be the Treasury if it did not hesitate to sanction the unbudgeted expenditure. But we are sure they can be convinced of the long term advantages of what we propose - particularly if it is intimated the development could be sold and leased back at a fat profit when the property market improves. Equally, the government should have little difficulty demonstrating it had fulfilled its undertaking to secure value for money for British taxpayers.

The financial argument is particularly persuasive if you take into

Westminster could be reconfigured as an admission-charging museum, complete with leisure facilities

account certain spin-off benefits. Consider, for example, how many lobbyists and other assorted hangers-on would wish post-haste to follow the government to Docklands. There would be ample surplus space to rent to these captive clients at highly advantageous rates. Our specialists would be delighted to advise on how to exploit this opening most effectively.

Meanwhile, the Palace of Westminster could be reconfigured forthwith as an admission-charging

museum, complete with refreshment and leisure facilities. In truth, it is much better suited to this role than to its present function and the burger franchises alone would be worth a small fortune. A strongly-branded selection of quality products, ranging from Speaker's Choice malt whisky to House of Commons fudge, is already available on the premises, as you will be aware. Think of the revenue-generating potential of marketing these to a wider audience! It is a moot point whether the upper chamber should remain *in situ* to entertain visitors.

With time and a little work, one section of the building - perhaps the press facilities - could be converted into a luxury hotel. Once the complex was ticking over satisfactorily, it would be a clear candidate for privatisation.

This brings us to our second point: the move to Docklands would be extremely popular with MPs. At a stroke, all hard-working parliamentarians would be whisked from the cramped mock-gothic squalor in which most now toil to comfortable, state-of-the-art new offices.

We need hardly remind you of the recent parliamentary early day motion (copy enclosed) recognising "the severe restrictions the 19th century Palace of Westminster places on the provision of modern, efficient facilities for members of parliament". This had been signed by more than 140 MPs at our last

count - a sizeable protest vote by any standard.

It is true the motion urges the leader of the House to "lease additional accommodation in Westminster" (our italics). But we are confident this is because it did not occur to most honourable members that a move further afield was possible.

A third consideration is that we can think of few surer ways to ensure Docklands flourishes - a happy state of affairs that could hardly fail to reflect favourably on the government.

You will understand what we

In terms of prestige, Canary Wharf can scarcely be beaten. It is, after all, Europe's biggest building

mean by suggesting that MPs will not be content to labour long in a new location without satisfactory local amenities. Their presence will certainly ensure that more high-class restaurants and trades people consider opening up in the area.

In fact, what would probably happen is that sufficient advisers, observers and consultants would follow on the politicians' coat-tails to create a veritable parliamentary village in Docklands. Add a few

civil servant refugees from Marsham Street and you would have the nucleus of a sort of self-contained administrative centre favoured by thrusting young nations like Brazil, Australia and Nigeria.

Of course, with all these groups heading east, it would be much easier to justify picking up the entire bill for the Jubilee Line extension, as the government might well be obliged to do if it accepted our proposals. In any case, the £400m private-sector contribution originally promised would have been spread over more than 20 years and is therefore considerably less substantial than it might at first appear. It is also worth observing that a large contingent of journalists would be dependent on the extension to facilitate their commuting. Dare we suggest that favourable coverage of the change of lack might be easier to engineer under such circumstances?

Finally, there is the question of prestige. It is clearly vital that an institution as valued and venerable as the British parliament should move to a suitably eminent location if it is to move at all.

In this respect, Canary Wharf can scarcely be beaten: what could have more cachet, after all, than permanent stewardship of Europe's largest development? If we may permit ourselves a self-serving observation, the move also has much to recommend it on aesthetic grounds. Next



to the strong, simple contours of the Canary Wharf tower, Big Ben appears spindly, ill-proportioned and distinctly over-ornate.

Of course, many MPs will nevertheless have formed a sentimental attachment to the famous clock tower. Might we suggest therefore that a strategically-positioned replica could speed their settling-in

process and symbolise continuity? We are advised that a fully functioning bell-chime could be installed in such a replica at reasonable cost. Whether this would have quite the resonance of its Westminster prototype, however, could not be guaranteed.

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9	Marmouth Lakes, CA	Land	3.21 Acres, Residential	540,000
10	Oceanside, CA	Land	2.05 Acres, Commercial	370,000
11	Playa Vista, CA	Land	8 Acres, Residential	120,000
12	Playa Del Rey, CA	Land	19 Acres, Residential	750,000
13	San Clemente, CA	Land	9.37 Acres, Mixed Use	2,095,000
14	San Mateo, CA	Land	18 Acres, Residential	150,000
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The Guide to U.K. Property

The Financial Times proposes to publish this Guide on 9th October 1992. For editorial synopsis and advertising details, please contact:

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RECRUITMENT

JOBS: Reported upturns in demand for managers and specialists have evidently been false dawns

Blackest year yet on executive market

SAY not the struggle nought
avaleth, advised the poet
Arthur Hugh Clough, before
adding by way of explanation:

...not by eastern windows only,
When daylight comes,
comes in the light,
In front, the sun climbs slow,
how slowly,
But westward, look,
the land is bright.

One thing seems sure. What-
ever he may have been referring
to, it was not the United Kingdom
market for managers and higher-
ranked specialist staff.

Over the past few days the
Jobs column has scanned same
not only from eastward and west-
ward, but also from northward
and southward and all points
between. Nary a chink of daylight
is to be seen.

That's not to say there has
been any lack of false dawns.
Indeed, I myself was guilty of
heralding one of them a whole
year ago in the part of the market
which consists of advertisements
of executive-type jobs in UK
national journals. Well within the
next 12 months, I forecast at the
time, the advertised demand
would be turning up again.

What it has actually done can
be seen from the table alongside

which, as usual, is compiled from
the quarterly counts made by the
MSL International consultancy.
The upper part of the table
focuses on the 12-monthly period
ended on June 30, going back to
1988-87, showing the number of
job-openings advertised in eight
broad types of executive work.

Each opening is counted as one,
no matter how many times the
advertisement for it appears.
The bottom part of the table,
below the 12-month totals, shows
the all-types tallies for each of the
quarterly periods. As the demand
is to some extent seasonal -
being usually highest in January-

March then falling off with each
successive quarter - the most
useful basis for comparison is the
corresponding three months of the
year before.

By that yardstick, it is now 3%
years since any quarter showed
an increase. Moreover, perhaps as
a punishment for my hubris in

predicting an upturn just a year
ago, every one of the quarters
since then has been worse than
what was previously the lowest
three-monthly tally since MSL
began counting in 1958 - 4,077 in
October-December 1989.

Even so, one thing that the
optimist in me at first interpreted
as a bright spot is the slowing of
the rate of descent to a single
digit between January-March and
April-June just gone. After all,
on average across the years, the
seasonal pattern of the market
produces a fall of about 9 per cent
between those two quarters. So a
decline of merely 5 per cent
might be good news in disguise.

Unfortunately, my inquiries
suggest not. The slowing looks
to be a one-off effect of the
UK's general election in April.
Organisations fearing a Labour
government apparently delayed
filling vacancies until victory
went to the Tories, distorting the
usual pattern.

Much the same benighted
picture is shown by the counts
which MSL has kept since the
mid-1980s of advertised demand

by four sectors of business. In
every case it was a record low.

For the 12 months to June 30,
high-tech companies produced a
total of 874 executive jobs, 38 per
cent down on the previous worst
in 1990-91. Those in energy and
related industries totalled 1,108,
little more than half as many as
in the 12 months before. Food,
drink and tobacco companies
produced 514, down 18 per cent
on 1990-91. Retailing's total was
11 per cent down at 511 for the
12 months, but mercifully the
quarter just ended showed an
increase over April-June 1991.

True, advertised demand,
although the largest part of the
market, is not the only one.
There are also consultants
recruiting by the personal-
approach methods of executive
search, and so-called contingency
recruiters who supply candidates
from large numbers of job-seekers
on their books.

Not long ago it was reported
that searchers and contingency
businesses were experiencing an
upturn. But to judge by members
of both camps I've talked to, that

upturn has shared the fate of the
one I predicted last July. The
consensus was that, although
business may now be better than
in the depths of last year, the rise
in demand hasn't been sustained.
"Instead of scraping the bottom,
we're bumping along a foot or
two above it," said one.

All of which, alas, adds up to a
continuing grim outlook for the
thousands of executives thrown
out of work in the recession,
mostly through no fault of their
own. Unlike the comparative
handful of Lloyd's "names"
who've been unlucky with their
side investment, their plight has
not been put on public show. And
although I've tried to discover
what they are doing, nobody I'm
in touch with knows.

Agencies acting as clearing
houses for freelance consultants
and the like report an increase
in registrations, but not one
commensurate with the whole-
sale loss of jobs. I've also heard
that advertisements now tend to
draw so many applications that
some employers are going into
competition with contingency
recruiters by setting up their own
candidate banks for when the
dawn breaks. May it come soon.

Michael Dixon

UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALIST STAFF										
(12 months to June 30)										
Type of work	1991-92	Change from 90-91	1990-91	Change from 89-90	1989-90	Change from 88-89	1988-89	Change from 87-88	1987-88	Change from 86-87
Research & devlpmt	1,400	-42.4	2,429	-33.9	3,673	-14.9	4,317	+14.6	3,768	+20.0
Sales & marketing	2,315	-5.0	2,436	-21.4	3,101	-34.1	4,706	-26.5	6,402	+3.8
Production	2,267	-37.2	3,544	-37.0	5,781	-11.6	6,587	-8.4	7,216	+46.5
Accounting	3,083	-17.8	3,752	-40.4	6,295	-14.7	7,377	-7.1	7,942	+14.2
Computing	936	-33.5	1,408	-49.8	2,805	-36.1	4,393	+2.9	4,270	+21.3
General management	962	-13.7	1,115	-14.6	1,305	-10.4	1,457	-16.5	1,744	+22.2
Personnel	423	-21.4	538	-41.8	925	-24.1	1,218	+14.5	1,064	+2.1
Others	3,892	-21.1	4,934	-25.7	6,638	-21.6	8,472	+22.2	6,932	+13.3
Total	15,298	-24.5	20,256	-33.6	30,523	-20.7	38,477	-2.2	39,338	+18.2
July-Sept	3,530	-40.8	6,131	-22.0	7,858	-15.8	9,336	+12.9	8,274	+8.0
Oct-Dec	3,557	-32.5	5,316	-19.8	6,627	-25.8	9,048	-2.2	9,248	+17.8
Jan-March	4,058	-11.2	4,572	-45.6	8,397	-23.1	10,915	-2.7	11,223	+22.4
April-June	4,223	-5.0	4,235	-44.6	7,641	-16.7	9,176	-13.4	10,593	+23.2

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Reporting to the Risk Director this position will be responsible for recommending and executing effective risk management policies and procedures.

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Applicants should have a financial risk management background and must be familiar with portfolio theory and other relevant statistical tools. You must be able to demonstrate a proven knowledge and understanding of complex treasury products and foreign exchange. Proven experience of initiating and developing a fully documented and practical risk management policy would be an advantage. Ref CA399.

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ACCOUNTANCY COLUMN

Internal auditors in search of an authoritative role

By Andrew Jack

THERE WAS a good deal of head-scratching at a hotel in west London earlier this week, where the Institute of Internal Auditors was holding its latest conference. The underlying message was one of unjust neglect of their profession by the outside world.

While accounting standards, auditing practices and the work of the accountancy firms dominates the news, internal auditors are barely noticed as they carry out essential functions for organisations and companies across the UK.

Internal auditing is the process by which a special group of a company's employees work to help assure management that the business is achieving its objectives economically, effectively and efficiently; that financial and operating information is reliable; that laws, regulations and procedures are being complied with; and that the assets are safeguarded.

While the external auditor typically spends a few weeks a year testing control systems and essentially building up a snapshot of the company's balance sheet, the internal auditor is submerged in its daily operations.

If the neglect of the internal auditor was a matter of perception or professional pride alone, it might not much matter. But while in some cases the staff are not appreciated, the depressing fact is that the function itself - while so evidently vital - is often altogether absent.

A survey of 1,185 quoted companies by the Institute in conjunction with Aid to Industry last summer found that only 24 per cent had an internal audit function, and 23 per cent an

internal audit committee. At the lower end, only 5 per cent of electronics companies had an internal audit function.

Mr Roger Cheesley, a partner with Touche Ross, which is marketing an "health check" service for companies to scrutinise their internal audit procedures, argues that many of the failures and frauds of recent months could have been prevented by an effective internal audit function. But he says: "Surprisingly little attention is paid to internal audit."

Mr Andy Robertson, chairman of the Institute's public affairs committee and an internal audit controller with a private company, contrasts the London meeting - which about 200 people attended - with an equivalent function in Arizona in the US which he attended recently. There were more than 1,500 delegates.

He says the difference is explained by the slow development of the profession in the UK, the dominance and influence of the other accountancy bodies, and the fact that there remains no legislation to drive its expansion by requiring internal auditing to take place.

Part of the problem has also been that, traditionally, internal auditing has had a reputation as a second-rate job. "You used to place the accountants who couldn't do anything decent into the internal audit department," says Mr Harold Lizard, a past president of the Institute and now its spokesman on corporate governance.

As a result, the staff were not always of the highest quality, turnover was high, and the results achieved were not necessarily the most impressive.

The Institute is keen to argue that

things are beginning to change, however. It points proudly to nearly 4,000 members. It displays its code of professional ethics, and a series of guidelines and position statements.

Perhaps most significantly, it stresses the fact that since 1990 full membership has only been available to those who pass its written examinations and gain relevant work experience over at least three years. They can then become either a Member of the Institute of Internal Auditors (MIAA), or obtain the specialist Quali-

'External auditors can only scratch the surface. Internal auditors constantly monitor controls and systems. They are in a prime position to identify problems.'

fication in Computer Auditing (QICA).

Mr Robertson says that while the recession may also be a factor, the growing status and more demanding nature of the role helps explain why his own company's internal audit department is now receiving a large number of job applications from chartered accountants - something that would never have happened even a few years ago.

The status and importance of the profession has certainly grown as its influence has spread. The public sector has made far greater play of internal audit than the private sector, driven by legislation and public pressure for accountability.

Other worries remain. There will always be tension for the internal auditor in identifying high-level fraud: it may require going to the

managers involved; or to the external auditors who - according to Mr Lizard - often find such discoveries embarrassing.

On a more practical level, Mr Cheesley says that the internal auditors are often used as "fire-fighters" for the accounts department during periods of illness or high pressure. They provide back-up support to other functions within the business, at the expense of their own work.

But he stresses that where internal audit is performed effectively, it is a vital complement to the work of the external auditor. It can provide reassurance, highlight areas of weakness, and prevent costly duplication of effort. "The question is whether management is giving internal auditors an opportunity," he says.

As Mr Andrew Chambers, professor of internal auditing at the City University Business School in London, pointed out at the Institute's conference this week, there still appears to be little attempt to involve internal auditors in the wider debates about accountancy and corporate governance, and little discussion of the issues it raises by other bodies.

One example of this neglect which Mr Chambers cites is the Cadbury report on the financial aspects of corporate governance, which has caused some irritation at the Institute. It was not invited to sit on the committee or to help sponsor its work.

Mr Andy Robertson takes some comfort from the fact that it did participate in discussions. "But we are still only mentioned in the notes at the back," he says. This low-key role is reflected in the final conclusions made in the report.

The Institute made a submission

when the committee first began operating year ago. It is now on the point of submitting a detailed response to the draft. In contrast to most professional bodies, it launched a strong and immediate attack when the report was issued in late May.

Mr Neil Cowan, the president elect, said at the time: "Cadbury pays lip service to internal auditing. It doesn't give it any teeth." He said that fraud was most likely to be detected by the internal auditor; that the chief internal auditor should have unimpeded access to the audit committee; and that all listed companies should be required to have an effective internal audit function.

The Cadbury report does stress that "an effective internal control system is an essential part of the efficient management of a company". But there are no recommendations to reinforce this point. It talks about the importance of the audit committee, but its makes little play of the role of the internal auditor in providing information to the committee.

As a result, it should come as no surprise that the Institute criticised the report for being a "top-down" approach to corporate governance, and considering it issues from the perspective of the external auditor.

Mr Lizard warns that if the amended Cadbury report due out later this year does not include stronger recommendations of internal auditing, it will deal a powerful blow to the profession. "Without internal audit, the audit committee is a bit of a farce," he says. "External auditors can only scratch the surface. Internal auditors constantly monitor controls and systems. They are in a prime position to identify problems."

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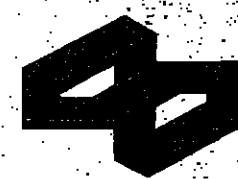
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As the business evolves, a much clearer defined focus on commercial issues is essential in order to continue their expansion plans, particularly overseas. As a result the Group Finance Director is seeking to strengthen his team with the appointment of two commercially aware finance managers, both of whom will report directly to him.

Finance Manager

Responsible for all financial accounting, statutory and monthly reporting together with Profit and Loss and Balance Sheet management through a sizeable team.

You will be a qualified accountant aged 28-32 with excellent technical skills, a strong business style and a commitment to achieve a quality financial service.

Both roles offer an excellent opportunity to develop your career with the company with the expectation of a significant constructive commercial contribution to the ongoing development of the business.

As the company grows, there will be excellent opportunities for career advancement.

Financial Planning and Projects Control Manager

Responsible for the development of a proactive Project/Contracts Reporting and Analysis system, together with all management accounting, planning, budgeting and forecasting.

You will be a qualified accountant, probably ACMA, aged 28-32 and preferably with experience in project accounting in an international environment eg. defence industries. Commercial acumen and an ability to relate to the front line engineering management will be crucial to your success.

c.£35,000 package

Ref: 1147/FT, Wayne Thomas

Wheale/Thomas/Hodgins plc, Executive Resourcing,
Berwick House Business Centre, Livery Street,
Birmingham B3 2PB

WHEALE THOMAS HODGINS PLC

INTERNATIONAL CAPITAL MARKETS

A leading Japanese Bank in the City is seeking a Sales professional with at least 3 years experience of selling Bonds and derivative products to Japanese and European clients. The appointee will be expected to speak, read and write fluently in Japanese and also be familiar with Japanese business practices. Candidates will ideally be between 25-30 years of age. Salary will be commensurate with age and experience. Please apply in strict confidence to: Mr T. Iizuka, JAC Recruitment, 3rd Floor, Dauntsey House, Frederick's Place, Old Jewry, London EC2R 8AB

HQ FINANCIAL CONTROLLER

C. London

To £36,000 + Car

Qualified ACA with a minimum of 5 years PQE, excellent technical experience gained within a Commercial environment and a good working knowledge of French, urgently required for leading International Group. Responsible to Group FD for provision of full financial and management information, analysis and support. Contact Justine Aspey, Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN. Tel: 071 387 5400 (eves 0483 504 699) Fax: 071 388 0857. Quoting ref: 100730

Enterprising Professionals for Emerging Markets

EASTERN EUROPE

Clearly recognised internationally as a household name in the FMCG industry, our client's commercial ambition has been further fired by the market opportunities in Hungary, Poland, Czechoslovakia and the CIS.

In all countries, sales are already on course to exceed annual targets enabling our client to bring forward plans for further growth. Continued success in these emerging economies are dependent on high calibre individuals currently being sought for key business roles.

As Financial Controller heading up the Finance and Administration department responsibilities will include:

- developing and maintaining highly efficient financial controls and other business management systems
- providing regular financial and management information
- managing local currency issues
- training and developing a finance team
- assisting the General Manager evaluate and progress further business expansion

OUTSTANDING CAREER OPPORTUNITIES

Aged early 20's to mid 30's, successful applicants will be educated to a high standard complemented by a formal accounting qualification. Fluency in English and one or more of the local country languages is essential, as is the ability to achieve in a fast moving environment. Remuneration will not be a limiting factor for exceptional candidates.

Our client would also be interested to hear from young professionals in Sales, Marketing and Human Resources with blue chip experience and appropriate language skills.

Interested candidates should write in confidence to: Fiona Davidson, at Nicholson International, Recruitment Consultants, Africa House, 64/78 Kingsway, London WC2B 6AH, quoting reference 9525, or fax details on (071) 404 8128 or telephone (071) 404 5501, for an initial discussion.



NICHOLSON
INTERNATIONAL

Head of Financial Services

c £30,000

You are an ambitious financial professional, with your finger on the pulse and your sights firmly set on success. So how could a move to Greenwich Social Services Department fit in with your plans for the future?

Well, we believe that managing a £40 million budget in a climate of constant change would test the mettle of the best financial mind. Add to that the opportunity to shape the systems and strategies to cope with such change and to advise managers across the Borough on good financial and business practice and the challenge is clear.

As the Directorate's financial expert, your key goal will be to assess the financial, operational and information systems which will best meet our financial needs and service design requirements.

For an application form and information pack, please call 081-854 8888 and ask for Diane Maanion on ext 3107 or Kelly West on ext 3073 for answering service outside office hours. Alternatively, please write for details to the Directorate of Social Services, London Borough of Greenwich, Personnel Section, Nelson House, 50 Wellington Street, London SE18 6PY.

Closing date: 31st July 1992.

Greenwich Council operates an equal opportunities policy and welcomes applications from women and men up to 65 from all cultures, black and ethnic minority groups, lesbians and gay men and disabled people. Unless otherwise stated, all jobs are open to jobshare. You are welcome to apply for job sharing, either with or without a partner.



People and Services First



FINANCE DIRECTOR

West Yorkshire c.£45,000 + Car + Substantial Benefits

Initial UK Ltd, part of BET Plc, is the UK market leader in supplying textile rental and hygiene services to industry. As a result of Group wide management changes and planned structural reorganisation, they are seeking to recruit a Finance Director for a profitable and expanding division with a turnover of £45 million.

Joining a new management team at a time of significant change, the Finance Director will be responsible for improving financial and management controls, strict cash management and developing effective management information reporting.

Success in this role will require an assertive personality, a mastery of detail and the ability to influence events from day one. As a team player, you should also possess a strong technical background and a successful track record in managing and motivating others in a complex, fast-moving and results-orientated operation.

The remuneration package reflects the seniority of the position and includes a base salary of circa £45,000, substantial performance related incentives (including bonus and share options), executive car, pension and private medical care.

Please apply directly to Bill Barkworth at Robert Half, Gresham House, 7 St Pauls Street, Leeds, LS1 2JG. Telephone: 0532 428978, or alternatively, fax your details on 0532 421938.



INITIAL
Raising standards
through service

Financial Recruitment Specialists
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and 132 offices worldwide



FINANCIAL MANAGER

A CHALLENGING ROLE WITH THE UK's No.1 SOFT DRINKS COMPANY

UP TO £40K + BONUS + CAR

UXBRIDGE

At Coca-Cola & Schweppes Beverages we have an extensive portfolio of famous brands and adopt an innovative approach to business. We have established the leading market position in soft drinks and have an enviable profit growth record since formation in 1987.

We're now looking for an energetic and influential Finance Manager who will identify improvements to financial control methods and introduce innovative new systems and procedures. You will act as a catalyst for change, challenging existing arrangements and initiating ever more successful practices that will enhance future business performance.

This continuous process of appraisal and refinement calls for an in-depth understanding of large-scale financial control procedures; a creative and commercial approach; and the first-class

interpersonal skills that will enable you to work alongside other managers throughout CCSB.

Aged 28-35, you should be a qualified accountant, ideally ACA, with extensive success at problem solving and project management. You must also be a fluent verbal and written communicator with a confident and assertive manner.

If you thrive in a stimulating and fast-moving environment and can combine these professional and personal qualities with CCSB's positive approach and enthusiasm, you can look forward to excellent career prospects that may include further opportunities to work across different business disciplines.

For further information and a confidential discussion contact our Consultant Howard Foster on 071 387 5400 (evenings 0727 55639) or write to him at Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN.

COCA-COLA & SCHWEPES

CHIEF FINANCIAL OFFICER

West London

£45,000 + Car

Having established itself as a market leader in the building and engineering service sectors and as part of a larger international facilities management group, this organisation is now clearly poised to compound on its achievements gained to date.

An integral part of its developmental plans has been to establish a strong presence in the Airport Services arena reflected in the creation of a new company within the already existing group structure.

The newly formed management team is keen to appoint a commercially minded accountant who will take full responsibility for initiating clear and effective financial controls across the business as well as promoting a real sense of involvement of finance in the ongoing management of operations covering all facets of the business. The appointed candidate will also be expected to develop strong and workable relationships across all functional areas and be seen to make a positive and active contribution to the development of the company.

As a qualified accountant (either ACA or CIMA), aged in your mid to late 30's, you should possess relevant work experience gained from within the contract or building services sectors, ideally in an operating or subsidiary company environment. You should have a "hands on" approach to management and be able to contribute effectively in a high volume transaction orientated business.

The position offers a unique and unrivalled opportunity to be part of an exciting new venture and will undoubtedly offer every opportunity to contribute to a highly capable and professional management team.

Interested candidates should contact Charles Austin on 071 629 4463 (day) or 0234 282195 (eves) or send an appropriate curriculum vitae quoting reference CA379.

HARRISON WILLIS
EXECUTIVE SEARCH & SELECTION
Cardinal House, 39-40 Albemarle St., London W1X 8PD. Tel: 071-629 4463
LONDON · READING · GUILDFORD · ST ALBANS · BRISTOL

UK Controller

Cambs Border

To £35,000 + Car + Share Options

Within the last five years, my client has grown dramatically through research, development, manufacture and distribution of market leading products and services on a worldwide basis. Operations exist in the US, Japan and, increasingly, Europe. Continued expansion, organically and by acquisition, has resulted in the need to appoint a Controller to strengthen the financial management team in the UK.

Whilst functionally responsible to the Financial Director, you will report on a day-to-day basis to Operational Directors at two manufacturing sites. The initial emphasis of the role will be to implement a new costing system and, on an on-going basis, to provide senior management, both locally and at Group in the US, with the necessary analysis, interpretation and advice to effectively contribute to the development and profitability of the business.

The successful candidate will be qualified, aged 30-35, with previous manufacturing experience (preferably small batch processing) and a good understanding of modern costing techniques.

This is a demanding, high profile role, requiring excellent interpersonal skills, sound business acumen and a pro-active "hands-on" management style, which inspires confidence and credibility at all levels.

The salary package reflects the importance of the position and additional benefits include free private medical cover, contributory pension, 25 days holiday and relocation assistance.

To apply, please send a full CV with covering letter to Neil Jury at the following address, quoting reference NDJ/5512:

Interaction
recruitment

1 City Road, Cambridge, CB1 1DP
Tel: (0223) 314988 (24 hours) Fax: (0223) 322197

Accountancy Division

To £60,000
+ benefits

European Services
Group

South East

Finance Director

Premier European services and construction group with a number of core UK businesses seeks a highly commercial and experienced finance professional to manage the affairs of its UK holding company and act as Finance Director of one multi-site publicly quoted subsidiary. Wide ranging role liaising with European counterparts at the highest level, dealing with City and regulatory matters and bringing strong commercial and financial management to the subsidiary. Excellent international career progression opportunities.

THE ROLE

- Board member responsible for enhancing performance and profitability through the provision of first class finance, IT, legal and regulatory services to the £70 million turnover subsidiary. Managing 100 staff.
- Overseeing a substantial IT investment programme. Active contribution to strategy, evaluating capital expenditure programmes and acquisition opportunities.
- Managing the affairs of the holding company. Liaising with parent company and enhancing City relationships.

London 071-973 8484
Manchester 061-437 0375

Selector Europe
A Spencer Stuart Company

THE QUALIFICATIONS

- Bright commercially astute Chartered Accountant in mid 30s/early 40s. Proven success in managing change in large service orientated business. Familiarity with regulatory environment an advantage.
- Strong commercial focus with flexibility to address wide-ranging issues. Sound grasp of IT and legal issues.
- Exceptional interpersonal skills with ability to inspire and motivate a team. Stature and poise to deal with the City and parent. Ideally proficient in a European language and internationally mobile.

Please reply, enclosing full details to:
Selector Europe, Ref F2117072L
16 Cornmarket Place,
London, W2 2ED

c. £50,000
+ benefits

NHS Hospital Trust

London

Finance Director

Commercially-minded young Finance Director sought to restructure the financial operations of this £43m revenue Trust. Established Trust with strong Board and management team at the leading edge of acute health care. First class clinical team and strong record of service delivery and health gain for 400,000+ population. Excellent infrastructure with many newly-built facilities and plans for innovative capital projects. Secure contracts from inside and outside the District with first class opportunities to create significant additional revenue. Highly visible, influential role as part of a young dynamic top management team.

THE ROLE

- Reporting to the Chief Executive and responsible for the full spectrum of financial management. Inspirational role in restructuring the department and building on a first class, committed team.
- Driving the introduction of commercial disciplines and controls to contracting and business management. Improving effectiveness of new information systems in support of management and clinicians. Gaining a real understanding and control of costs.
- Leading role negotiating future health and capital contracts. Influential contribution to strategic planning and the development of the Trust in a cohesive, imaginative direction.

THE QUALIFICATIONS

- ACA/ACMA with minimum seven years post-qualification experience in commerce. Currently a senior financial manager with an operating subsidiary. Strong reputation for establishing credibility in the finance function in times of great change.
- An innovative leader with a hands-on style. Probing and inquisitive by nature with the maturity and stature to influence at senior levels. Systems skills important, MBA or exposure to broad business issues valuable.
- Strong commercial orientation with a practical approach to problem solving. Outstanding communicator and negotiator with the influencing skills to win commitment to change. Appetite for a demanding and varied role.

London 071-973 8484
Manchester 061-437 0375

Selector Europe
A Spencer Stuart Company

Please reply, enclosing full details to:
Selector Europe, Ref F2117072L
16 Cornmarket Place,
London, W2 2ED

FINANCE & ADMINISTRATION DIRECTOR

Milan - UK PLC Subsidiary

Our Client is the Italian Subsidiary of a fully quoted European Sales Organisation recognised as a leading supplier of specialist industrial engineering products.

They seek a motivated Finance and Administration Director to join the Senior Management team and guarantee the successful implementation of an ambitious development plan.

Reporting to the Managing Director, the Finance and Administration Director will be responsible for running the Finance Department and operational functions of the business.

c LIT 90m (£40k Net) + Exec Package

A qualified accountant, you will have a minimum three years in a Senior Financial role within a large European Sales orientated service or manufacturing company.

A "Hands-on" management style coupled with first class interpersonal and motivational skills are prerequisites, as is fluency in Italian. The package on offer will fully reflect the importance of this position.

Applicants interested in finding out more about this outstanding opportunity should telephone Jonathan Cohen, on 071-945 6051, or fax 071-929 7974, or write to him enclosing a detailed CV to the address below.

Europoint
5-11 Lavington Street
London SE1 0NZ



Tel: 071-945 6051/2/3
Fax: 071-929 7974

2 - 3 YEAR QUALIFIED GRADUATE A. C. A.

London £28-£30,000

My client is a long established professional financial services group based in the City of London.

There is a requirement for an exceptionally well qualified Chartered Accountant to work with the Finance Director on a variety of special projects as well as to assist with general financial accounting and taxation matters. An early task will be to supervise the introduction of a new computer system. This position offers excellent experience of operating at a senior level within a professionally stimulating environment.

Applicants should have a good degree and should have qualified with an international firm of Chartered Accountants. Preference will be given to candidates with broadly based financial training and experience. First class interpersonal and presentation skills are essential.

Please send brief personal details, in confidence, to Douglas G. Mizon FCA, FMC at Bank Chambers, 68a High Street, Stevenage Old Town, Hertfordshire SG1 3DH.

MIZON EXECUTIVE — in association with BRC Partnership Ltd.



Senior Tax Manager

to £40,000 + Performance Related Pay + Car

Our client is a financial services organisation with a turnover of £50 million and approximately 1000 staff. Based solely in the UK it operates seven regional centres and provides services to a wide variety of clients. Tax implications impinge heavily on client activities and it wishes to enhance its advisory role on tax and related matters.

Initially the role will be as sole taxation expert but you will also be responsible for co-ordinating the work of selected staff to provide general taxation advice on a local level.

Applications are invited from Senior Managers from major audit practices

(ACA and/or ATTII) with a broad understanding of all taxation issues including the tax implications of setting up subsidiary companies. You should have excellent communications skills and be prepared to undertake presentations with the ability to 'coach' clients and staff. As this is a new role the appointed individual will be expected to sell the service internally as well as externally. The successful candidate can be based at any one of our client's regional centres.

Interested candidates should contact Charles Ferguson at Michael Page Finance on 071 831 2000, or write to him before 31st July 1992 at Page House, 39-41 Parker Street, London WC2B 5LH.

Michael Page Finance
Specialists in Financial Recruitment

London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Finance Director

London

OTE c £50,000 + Car

Our client, a subsidiary of one of the UK's most prestigious blue chip companies, is a market leader within its own service sector niche.

In line with the corporate policy towards increased decentralisation, a new role of Finance Director has been created.

Working as a key member of the senior management team, the position carries responsibility for effecting both a cultural change and refocusing of operational approach. New systems and procedures will be critical to the achievement of these aims and the Finance Director will be required to critically appraise and implement the necessary changes to those currently in place, whilst maintaining day to day management of financial control.

The ideal candidate will be a qualified accountant, probably aged 35-45, who is a proven change manager with exposure to the financial management of high growth environments, new systems implementations and multi-site distribution. A track record as the key finance member within an operational business unit, an interrogative, hands-on approach with strong staff management and interpersonal skills are prerequisite to the appointment.

Interested applicants should send a full curriculum vitae, quoting reference 701, to Diane Forrester ACA, Michael Page Finance, Executive Selection Division, Page House, 39-41 Parker Street, London WC2B 5LH.

Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

child
support unit
Department of Social Security

Price Waterhouse

EXECUTIVE SELECTION

Resources Director

A senior finance and development role

£42 - 46,000 + benefits London

With a budget in excess of £100 million, the Department of Social Security's Child Support Agency will be launched in April 1993 to administer the new child maintenance system. Systems are being set up with the aim of providing a high quality, professional and efficient service to customers nationwide.

As Resources Director, you will sit on the Agency's Management Board and be directly accountable to the Chief Executive for the management of the Agency's finance, personnel and estates management functions. The diverse nature of the role will require a blend of strategic

and "hands on" involvement in the management of the change process. It will also require frequent travel within the UK.

You will be a qualified accountant with extensive experience of the development and operation of complex financial systems and personal responsibility for controlling a large budget. You will also have a knowledge of personnel systems and an understanding of how to motivate and manage large teams. In addition, you will have experience of audit and, ideally, estates management.

This position will be offered on the basis of a 5 year contract.

If you would like to discuss this opportunity further and you believe that your skills and experience enable you to meet the challenges offered by this role, then please telephone Heather Thomas on 071 939 6341 or write to her quoting reference E/1276/FT enclosing a CV and salary details. Complete confidentiality regarding your initial contact is guaranteed.
Executive Selection
Price Waterhouse
Management Consultants
Milton Gate,
1 Moor Lane
London EC2Y 9PB
Fax: 071 638 1358

Senior Internal Auditor

Kent Coast

c.£36K + car + benefits

As a leading reinsurance company which has recently been acquired by a major European financial services group, our client is now undergoing significant management and operational changes which have led to the need to establish an internal audit department and create the role of Senior Internal Auditor.

Reporting primarily to the sector head in Europe, the successful candidate will be required to establish the audit function, to ensure that effective administrative and management controls are developed and maintained, and to review systems and procedures throughout the UK organisation. Initially he/she will have one subordinate and further recruitment will take place as and when required.

Applicants are expected to be chartered accountants in the age range 35-45 with experience of internal audit as the number one or two in an organisation. Experience and knowledge of insurance company business and procedures would be a definite advantage as would a knowledge of computer audit. They should have the maturity to retain complete independence, should have excellent communication skills and the diplomatic ability to win acceptance of a function which will control as well as support the company's activities.

Interested candidates should send comprehensive CVs together with salary details to Tony Saw at the address below, quoting reference N7803.



Selection & Search

2-3 Dorset Rise, Blackfriars, London EC4Y 8AE

The Top Opportunities Section
appears every Wednesday. For advertising information call:

Stephanie Cox-Freeman 071 873 4027

Elizabeth Arthur 071 873 3694

TOTAL QUALITY MANAGEMENT: FINANCE

West Midlands

PERFORMANCE MONITORING

c.£45k + car + pens.

is the acknowledged UK market leader in the provision of long term investment capital. It is poised for strong development in both the domestic and international markets. This strong business base and profile forms a robust platform for their planned growth initiatives leading to an anticipated full flotation in 1993. To achieve this they want to appoint a Finance Manager, committed to quality management, to lead their Management Accounts function. The aim is to raise the level of performance monitoring and management reports to provide the board with succinct, commercially valid information. Qualified candidates will be Graduate Accountants who demonstrate the ability to influence the decision making process within a high quality, high performance environment.

Change management experience is an advantage as the departmental culture will evolve in the next twelve months. Technical dexterity, an eye for detail and practical systems knowledge are key points, as is the capability to take an overview of the business in order to manage the proposed changes.

In return, our client combines their own excellent pedigree, with the commitment to provide the resources necessary for the appointed candidate to achieve future success.

Interested applicants should forward their resumes to: Tony Hodgins, B.Sc. Sc. ACA, Wheale Thomas Hodgins PLC, Executive Resourcing, Berkeley House, Business Centre, Livery Street, Birmingham B3 2PB. Ref: 344/FT



WHEALE THOMAS HODGINS PLC

Senior finance posts in the new further education sector

An opportunity to make a major contribution to the financial health of the sector

On 1 April 1993, tertiary, further education and sixth form colleges will become independent corporations funded by the Further Education Funding Council. The Council will fund and ensure adequate provision of further education and training facilities for young people and adults in England and will assess the quality of the education provided.

Based in Coventry, the Council will also operate nine regional offices. Each member of staff will play a part in establishing the new Council's credentials with the colleges as an efficient and effective funding organisation and as a body which places high value on the concept of working partnerships. We are therefore looking for individuals with a commitment to the further education sector, flexibility, creativity and a determination to work to the highest standards of public service.

Two assistant directors of finance, each overseeing a team of professional accountants, will share responsibility for discharging the Council's financial responsibilities to the colleges which it funds.

Duties common to both posts will include the management of funding allocations, monitoring the financial health of institutions and judging the financial merit of proposals for major capital projects. Developing a variety of new systems and policies for the sector will demand an ability to innovate. Specific tasks are as follows:

Assistant Director of Finance (Funding)

With particular responsibility for establishing and developing funding methodologies for distributing some £2.5 billion. The success of the Funding Council will, in many ways, depend on the effectiveness of the methodologies you devise. Ref FC7/AH1

Assistant Director of Finance (Payments and Accounting)

You will have the important task of establishing an effective payments and accounting system and ensuring that colleges receive funds in an accurate and timely manner. You will structure financial monitoring exercises to assess the financial health of institutions and establish new standard forms of account and accounting policies. Ref FC7/AH2

Professional accountancy qualification - ICA, ACCA, CIMA or CIPFA - and at least 10 years' experience is required. Formal management training is highly desirable. A background in public sector accounting with knowledge of the further education sector would be valuable. Superior technical/IT, interpersonal and communication skills are mandatory.

Terms and conditions will be based on Civil Service Grade 5. Salary range £34,600 - £39,400 plus performance pay potential.

The posts may be temporarily based in London before the Council relocates to Coventry.

For further information write to Andrew Hatch, Austin Knight Recruitment, Nelson House, 23-27 Moulsham Street, Chelmsford, Essex CM2 0XG. Tel 071 439 5806 (office hours) or 071 704 0372 (7.30-9.30pm). Please quote appropriate reference.

Closing date: 3rd August, 1992. The FEFC is an equal opportunities employer

THE FURTHER EDUCATION FUNDING COUNCIL

FINANCE

c.£30k + Car

ELECTRONICS

Ryde, Isle of Wight

Our client is a manufacturer and distributor of specialised electronic assemblies which are widely used in telecommunications and military applications. Turnover now exceeds £5 million, over half of which is derived from exports. The Group currently operates from three locations, with all manufacture centred at its Ryde operation.

The Group now has a requirement for a Financial Controller, to be based at the Ryde site and reporting to the Group Chairman. The person appointed will be professionally qualified (ACA/CIMA) and have several years post qualification experience within a manufacturing environment. In addition to managing the accounts function and computerised financial planning and reporting procedures, the successful applicant will be required to establish a comprehensive

costing system and to ensure that the profitability of individual contracts is accurately monitored. Some exposure to foreign currency transactions would be useful.

The Group has ambitious growth plans and the Financial Controller will be expected to make a significant contribution to the future development of the business. The role calls for drive, enthusiasm and creativity, coupled with a readiness to take a hands-on approach whenever the need arises.

Write in confidence with full personal and career details to Michael Holman, Albemarle Consultants Limited, 18 Great Marlborough Street, London W1V 1AF

Appointments Advertising

Appears every Friday (in the International Edition)

Wednesday and Thursday (in the UK Edition)

For further information in North America please call JoAnn Gredell on 212 752 4500 or write to her at 14 East 60th Street, New York NY 10022

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

EXECUTIVE RECRUITMENT

ALBEMARLE

SYSTEM MANAGEMENT

TAKE WASTE MANAGEMENT INTO THE FUTURE

Staffordshire County Council has grasped the challenges of the new era in environmental protection and is creating a commercial company to provide waste disposal services and facilities. If you are a business person with a taste for being out front and a flair for innovation, then these exciting proposals offer a rare opportunity to pioneer new commercial territory.

MANAGING FINANCE director director

£36K + PRP + 2 litre car

You will take a lead role in establishing the business plan and future operating strategy and commercial culture. Ensuring the company's profitable development whilst promoting best industry standards will be a crucial task. To provide leadership and direction in a competitive field, you will need to be a person of the highest calibre, with a clear background of achievement in a relevant commercial/industrial environment with both the vision and intellect to establish the company within a tight operational schedule. Knowledge of the waste disposal industry and related environmental issues would be a further advantage.

If you feel you can meet these challenges please contact: Lesley Coldough, on 0785 223121, Ext. 6158 for further details, or write direct to County Clerk and Chief Executive, County Buildings, Martin Street, Stafford, ST16 2UL.

Applications should be returned by no later than 3rd August, 1992.

Staffordshire

FINANCIAL DIRECTOR DESIGNATE

International Consultancy & Technology
N. Home Counties To £37,500 + Benefits

An internationally renowned centre of excellence for technology, consultancy and support services for a large and diverse industry covering both manufacturing and retailing is seeking to appoint a new Financial Director.

The need for commercial competitiveness through sustained high quality business performance has never been greater and there is now the opportunity for the company to diversify into new market areas both in the U.K. and overseas.

The position requires a qualified accountant, age 30-45, with experience of managing an accounting, computer services and company secretarial services function in manufacturing or service industries.

Reporting to the Chief Executive, the appointee will be expected also to make a significant contribution to the management and strategic direction of the organisation.

If you match the brief, please send your CV and details of two referees to:

Mary Pearson Associates
Milton Keynes Business Centre
Linford Forum
Rockingham Drive
Linford Wood
Milton Keynes MK14 6EQ.

STRONG ENOUGH TO MANAGE THE FINANCES OF A MAJOR ENGINEERING COMPANY?

Finance Director

ENGINEERING CONTRACTS
to £45k
PLUS SUBSTANTIAL BONUS
CAR & BENEFITS
NORTH WEST

With contracts worth over £1 billion in hand and some 600 staff engaged in all aspects of project management, the engineering subsidiary of this large plc is operating to the highest international standards. Primarily UK based, but increasingly in many countries abroad, the engineering company needs to further strengthen its top management team to continue its strong financial performance.

Reporting to the company's MD, the Finance Director will be responsible for all financial planning and control within the company, and also for the provision of certain project services to operating management. This major role, with budget responsibility for over £2 million and 15 staff, requires the appointee to be a qualified accountant of graduate calibre with a first class track record of financial management with a well-organised company—ideally where contract and project controls are the key to financial success.

The position requires active participation in the planning and general management of the company—with no room for a blinkered, score-keeping approach. In return the compensation package for this high-profile role is substantial, and there is every prospect of further career development within this major group.

Candidates should send a comprehensive c.v. or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LF. Tel: 061-839 2000, Fax: 061-839 0064, quoting reference (FT.699E).

Howgate Sable

SEARCH AND SELECTION: EXECUTIVES AND INDEPENDENT DIRECTORS

RAM
MOBILE
DATA

NEW OPPORTUNITIES FOR FINANCE PROFESSIONALS (HEATHROW AREA)

RAM Mobile Data Ltd. has, in two short years, established itself as a leading mobile data network operator in the UK, being part of the US based joint venture between RAM Communications Group and Bell South Enterprises. Its activities encompass paging, cellular, consultancy and, of course, mobile data.

The success to date of our business has created the need to increase our Finance Department, and suitable candidates are invited to apply for the following posts:

CHIEF ACCOUNTANT

(c. £24K ++)

A graduate accountant is likely to be most suited to this post, which will be responsible for the preparation of monthly management reports, monthly forecasts and annual statutory accounts, complying to US GAAP. The supervision of inventory and fixed asset accounting will also fall within the scope of the position. Essential experience includes management accounts preparation, planning and financial analysis, as well as a high level of computer literacy. A background in a high technology service organisation, where presentations to senior management have been required is desirable.

MANAGEMENT ACCOUNTANT (INVENTORY)

(c. £16K +)

Applicants should be part-qualified, computer literate and familiar with stock control procedures. The individual will be involved in the development, implementation and operation of computer systems for the control and accounting of inventory. As part of the management accounting team, contribution to the monthly management reporting process will be a significant part of the duties.

CVs, clearly specifying for which position they are submitted, should be sent to: Mrs J. Standfield-Armitt, Director of Human Resources and Administration, RAM Mobile Data Ltd., Heathrow Boulevard, 280 Bath Road, West Drayton, UB7 0DD.

Candidates who are unable to fully meet the requirements specified are respectfully requested not to submit CVs, since we will be unable to give them consideration. Agency CVs will also not be considered.

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A Hong Kong Chinese industrial group is looking for 3 mature and qualified Malaysian Accountants ACA or ACCA to work as Financial Controllers in Nigeria. Our group have been established in Nigeria for nearly 30 years and our industrial operations are undergoing rapid expansion. We therefore require mature Financial Controllers who can independently cope with cash management, budgetary controls, finance negotiations with Commercial and Merchant Banks, financial control systems together with the management of expatriate and local staff.

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Applicants should send their C.V. with a passport photograph and a photocopy of their qualifications to Personnel Department, P.O. Box 98504, Tsam Sha Tsui, Post Office, HONG KONG.

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For further information, please contact Keith Tracy on 0444 416636 or alternatively fax your details to him on 0444 416002

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COMMODITIES AND AGRICULTURE

Traders believe producers behind zinc price rise

By Kenneth Gooding, Mining Correspondent

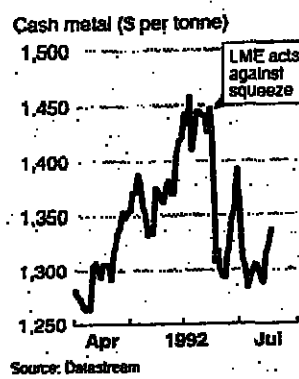
TRADERS SUGGESTED yesterday that the producer-inspired market support operation was behind the steep rise in the London Metal Exchange price of zinc, which yesterday touched \$1,365 a tonne at one stage - the highest level for 21 months.

Since the latest attempt by the LME executive to keep the market orderly ended on Wednesday this week, zinc has risen by nearly 4 per cent. The three-month price closed at \$1,358.50 a tonne last night, up \$33 following a \$27.50 a tonne rise on Wednesday.

The LME's zinc market has been in the grip of technical tightness almost continuously since April last year. The exchange's executive issued two warnings and managed to nip a squeeze in the bud in January.

But the LME had to take action on June 15 in order to maintain an orderly market after the premium being paid for cash zinc over three-month metal reached nearly \$200 a tonne. The LME placed a limit on the daily backwardation

Zinc



(premium for cash metal over future dates). This limitation ended on Wednesday.

Consumers maintain that during the first six months of this year the zinc market fundamentally deteriorated and that physical metal is in plentiful supply as indicated by the record LME stock levels.

Mr Robin Bhar, consultant to Carr Kitch & Aitken, part of the Banque Indosuez Group, said in his latest Metals Markets Insight: "Producers have become increasingly prominent in the options market, accounting at times for up to 40 per

cent of turnover. Because of this activity some believe that concerted producer support operations are behind the technical squeeze and, therefore, the price rise."

Traders said the latest concern was about October delivery dates and that the backwardation for October was now \$95 a tonne.

After its most recent meeting the LME board said it had noted concern about tightness appearing once again on the forward dates, particularly October and November and said it would "closely monitor" the market.

Mr Angus MacMillan, research manager at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group, pointed out yesterday that zinc supply outpaced demand last year and probably would do so again in 1992. Fundamentally, the price for three-month zinc should be about \$1,100 a tonne. However, consumers still needed metal and they were buying whenever the price dipped to \$1,200. He added: "It is difficult to see what the LME can do about the squeeze. But we are in for an interesting summer for zinc."

Market confused over level of Russia's base metal exports

RUSSIA'S ATTEMPTS to change the way base metals are exported this year have created greater confusion and uncertainty among traders, who have no clear idea about how much metal is being produced and shipped, reports Reuters.

The consensus is that exports will be below 1991's record levels, but estimates of totals vary because shipments to the West in the first half of the year have been erratic.

Yesterday, Mr Vitaly Shevelov, deputy director of Razonimport, said in Moscow that Russian exports of aluminium and nickel were currently 25 per cent down on year-to-date levels.

"They could be 25 per cent down - why not? - or I would not be surprised if it was 10 per cent higher," a physical trader commented.

Last year, shipments of Russian aluminium totalled about 800,000 tonnes, while the West bought some 115,000 to 120,000 tonnes of nickel.

This year Russia has set a target for its aluminium exports of 615,000 tonnes, while nickel shipments are expected to drop to about 100,000 tonnes. But many traders see a different picture.

"There are infrastructure problems, no money to buy spare parts for plants. Exports could fall by as much as 50 per cent this year to nearer 400,000 tonnes," one said.

A physical metals merchant estimated that only about 40 to 50 per cent of last year's total metal exports will eventually come out.

However, Razonimport's Mr Shevelov, while giving no figures, said that metals output was the same as last year.

Russian marketing officials in London agreed, but said exports might fall.

One marketing agency said, "We (ourselves) expect to export around 100,000 tonnes of aluminium this year, much the same as last year. That includes around 40 per cent of LME 99.7 (per cent purity) metal and other ore grades from 99.5 down to 99 per cent (non-LME)."

Mr Stephen Briggs, analyst with Metals and Minerals Research Services, estimated that exports were slightly lower in the first half of this year "because of the bureaucratic jumbles in January and February... But they are likely to be higher in the second half as they need the revenues".

In January, Russia imposed new licensing procedures and export tariffs on base metals, as well as allowing plants and producers to market their own output if they wished. This had mixed results: the tariffs were revised several times, barriers increased and many different organisations appeared to market metal and by-pass old centralised agencies.

"The switch to capitalism caused more problems... metal and money has simply been lost," one trader said.

A physical merchant added, "It's very hard to get real deals done. Transportation is a nightmare. You're not having alumina go into the plants and you're not getting metal coming out... We are buying aluminium from different people, different organisations and different smelters."

Latest moves by Russia are designed to bring some order into this chaos. From July 1, organisations wishing to export non-ferrous metals have had to register with the Ministry of Foreign Economic Relations. But traders doubt if this will help.

Farming has low profile on Clinton agenda

Nancy Dunne says the US presidential nominee's rural record is comparatively sparse

A VICTORY for Governor Bill Clinton in November's US presidential election could either mean a more confrontational approach with the European Community over farm trade or far-reaching changes in the US farm programme to defuse the current stalemate in the Uruguay Round.

The Democratic party platform gives little hint of the direction a Clinton Administration would move on farm policy. It took a bloody, behind-the-scenes battle to produce a two-paragraph mention of "agriculture and the rural community" and it offers only one clue - a reference to "family farmers" who must get "fair prices" for their products as a bow to the liberal wing that backed the unsuccessful campaign of Senator Tom Harkin.

Senator Harkin has long pushed for higher price supports to cover the cost of production, large acreage set-asides, lower government subsidies and a system of supply management like the one which the EC has been developing.

The platform takes a swipe at the "inattention and hostility" that has characterised Republican farm and rural policy, its "staggering" costs, and "its total failure as demonstrated by the record number of rural bankruptcies".

Just as opaque as the platform is the Clinton campaign position paper on trade and agriculture. It misses few of the clichés of the past decade, promising to open new markets for US farm goods, bring down unfair trade barriers, and "stick up for farmers at the negotiating table". It vows aggressive use of the Export Enhancement Program - an export subsidy scheme developed to challenge the EC's subsidies.

"When foreign competitors use export trade to gain unfair advantage, Bill Clinton won't stand by and watch - he'll guarantee a level playing field," it says.

The position paper is more specific on the North American Free Trade Agreement, which the governor has supported. One of the co-authors of the paper's farm section is Mr Mark Richie, a farm activist and a significant force in the opposition to the US farm proposal in the Uruguay Round and the North American Free Trade Agreement. A strong indictment of the Reagan-Bush farm policies and their effect on small and medium-size producers, the transition paper lays the philosophical ground-work for a supply-management

programme and the "de-intensification of production" to preserve the environment and produce safer foods.

The General Agreement on Tariffs and Trade, it says, should be encouraged to enforce rules already on the books and to define others more precisely in order to curb subsidies and dumping. Failure to do this has driven prices down and thrown farmers off their lands the world over.

The Gatt would also be encouraged to use its Article XI to require countries using import controls to link them with internal production controls. "This linkage, which depends upon supply management to generate a balance between production and consumption, is intended to ensure non-discriminatory treatment for all producers and fair trade. Yet almost all major countries ignore this rule," the paper says.

Although he comes from a rural state, Governor Clinton's record on agriculture is comparatively sparse. By inclination, he is almost obsessively centrist. He has had close ties with a giant poultry producer in his state, but he has also taken a number of steps to save farmers from bankruptcy. Mr Harvey Jo Sanner, an

Arkansas farmer and a long-time supporter of Governor Clinton, said the governor understands the need for higher grain prices and "wouldn't mismanage the farm programme to drop down the prices" as have the Reagan and Bush Administrations.

His "partner" in the campaign - Senator Al Gore, his vice presidential choice - supports programmes to expand the number of commercially viable, family-sized farms and land set-aside programmes for both conservation purposes and to provide a better balance between production and demand. Neither candidate is known to have advocated the import controls thought necessary to keep prices higher.

Whatever policy would be pursued if Governor Clinton is elected depends largely upon the recommendations of his cabinet. Speculation is rife about who could be chosen. Retiring Senator Kent Conrad of North Dakota, is being pushed for agriculture secretary, and Mr Robert Strauss, is talked of as US trade representative. It is felt that if anyone can wrap up the Uruguay Round, he can.

Growers approve cut in Colombian coffee price

AN EXTRAORDINARY National Coffee-Growers' Congress yesterday approved a 10.5 per cent cut in Colombia's coffee producer price, coffee officials said, reports Reuters from Bogota.

Mr Jorge Cardenas, general manager of the National Coffee-Growers' Federation, said the congress approved a reduction in the internal price to 85,000 pesos (\$70) per load of 125 kg from \$95,000.

It is the second reduction this year in the price paid to Colombian producers for their coffee, following a 5 per cent cut in February.

The reduction was part of a package of measures approved by the congress to counter a financial crisis in the National Coffee Fund, which finances the purchase of coffee in Colombia. Mr Cardenas, the finance minister, said earlier that the fund could become insolvent next year unless urgent measures were taken.

Mr Cardenas said the reduction in the producer price would save \$150m of the fund's present \$500m imbalance. The congress adopted a package of measures proposed by the National Coffee-Growers' Committee with a few amendments, coffee industry officials said.

The plan finally adopted calls for 30,000 hectares (74,000 acres) to be taken out of coffee production in the next year and aims to ultimately eradicate up to 100,000 ha. Producers who participate will receive compensation of 1m pesos per hectare, according to the final document. Where possible, farmers will substitute other crops.

Producers who wish to uproot their plantations for sanitary reasons will receive \$350,000 a hectare in compensation.

A programme to promote the renovation of coffee plantations will be suspended and the government will ask financial institutions to make loans available for diversification, the document said.

"The National Coffee-Growers' Federation will cut its costs by a real 20 per cent next year through adjustments to programmes and staff reduction," the document said.

The National Coffee Fund will postpone or suspend new investments. Regional coffee committees have committed themselves not to promote new sowings of coffee or the modernisation of plantations.

Crop recovery spreads gloom among Greece's olive groves

Kerin Hope reports on a glut that is hitting prices

MANY GREEK olive oil producers, facing slack demand this year, have resorted to doing their own marketing. Farmers have gone direct to the consumer, selling oil door-to-door in 20-kilogram tins, at prices that barely meet production costs.

Output in the 1991-92 season returned to average levels after a shortfall in 1990-91, the result of a prolonged drought. According to the Agriculture Ministry, total production reached about 320,000 tonnes, compared with only 197,000 tonnes the previous season.

The increased production meant that farmers in Crete and the Peloponnese, which normally account for almost two-thirds of Greek output, were left with about 160,000 tonnes of oil that seemed unlikely to find buyers.

Producers prices collapsed earlier this year, falling from \$1,200 (\$240) to \$700 (\$140) a kilo for extra virgin oil. "It is around cost price for a farmer who does most of the work with his family. Producers who hired pickers last winter have come out with losses," says a government agricultural officer in Sparta, in the southern Peloponnese.

There are an estimated 400,000 olive farmers in Greece, most of whom cultivate small orchards, with assistance from their families at harvest time. A labour shortage in the countryside means that larger producers must pay high daily rates to itinerant pickers.

Early forecasts suggest that this winter's olive crop will match last year's, and growers fear that they will again have trouble finding sufficient customers. However, this month the European Community came up with an intervention price of \$1.10 a kilo for top-quality oil, enabling producers to recoup outlays by selling their produce to the co-operatives before the next harvest.

At the same time, exports have picked up slowly as Italian buyers, taking advantage of the price slump, resume large bulk purchases. Greek oil exports are volatile, but have averaged about 70,000 tonnes annually in recent years.

Greek producers complain that most of the high quality oil is mixed in Italy with small amounts of local oil and exported to northern Europe and the US as Italian.

"The best Greek oil compares for quality with oil from Tuscany. But not enough effort is made to market it," says Mr Julian Cassavetti of Harvest Commodities, an Athens-based analyst.

A new law that comes into effect with this year's harvest, requires all Greek oil to be sold with a label showing its region of origin. This, it is hoped, will have the dual effect of discouraging local merchants from mixing Greek oil with cheaper Spanish imports and encouraging a new approach to marketing.

The farmers carrying cans of oil to city apartment blocks may have taken the first step. But, says Mr Giorgios Economou of Sevitel, an oil exporters' association: "We have to make the switch to bottled oil with labels of origin and do more work on finding distributors abroad."

WORLD COMMODITIES PRICES

MARKET REPORT

The technical correction that has been under way in the London Metal Exchange TIN Market over the past week continued yesterday when the cash price fell by another \$175 to \$6,820 a tonne. Dealers said the fall, which took the fall over the last six trading days to \$340 a tonne, was also influenced by Chinese and Brazilian selling. For NICKEL, in contrast, Chinese buying was an underpinning factor as the cash price regained another \$70 of its recent fall to reach \$7,495 a tonne. The GOLD price maintained this week's upturn with a 70 cent rise to \$352.55 a troy ounce. At the London Bullion Market's

London Markets

SPOT MARKETS
Crude oil (per barrel FOB) + or -
Dubai \$18.45-8.50 +15
Brent Blend (index) \$21.05-1.15 +1.25
Brent Blend (Sea) \$20.25-20.30 +1
WTI (11 pm est) \$21.85-1.50 +1

Oil products
NINE prompt delivery per tonne CIF + or -
Premium Gasoline \$23.22-28 +1
Gas Oil \$18.18-18 +2
Heavy Fuel Oil \$18.45
Naphtha \$19.19-19
Petroleum Argus Estimates

Other
Gold (per troy oz) \$352.55 +0.7
Silver (per troy oz) \$20.63-1.51
Platinum (per troy oz) \$980.25-0.25
Palladium (per troy oz) \$980.00-0.25

Copper (US Producer) 119.80; +1.53
Lead (US Producer) 37.00
Tin (Kuala Lumpur market) 17.01
Tin (New York) 323.50
Zinc (US Prime Western) 82.00

Cattle (live weight) 111.75p +0.78
Sheep (live weight) 76.74p -5.32
Pigs (live weight) 88.85p -2.61

London daily sugar (raw) \$206.00
London daily sugar (white) \$237.00
Bate and Lyle export price \$247.50 +0.5

Rubber (English leaf) \$11.10
Malay (US No. 3 yellow) \$14.00
Wheat (US No. 3) \$1.00

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Gains lost after Bundesbank news

By Terry Byland,
UK Stock Market Editor

THE UK stock market reacted with guarded relief yesterday to the increase in German discount rate to a record 8.75 per cent, thankful that the key Lombard rate had been left unchanged and that the UK Treasury had reiterated commitment to sterling's entry into the narrow bands of Europe's exchange rate mechanism in due course. However, UK shares closed lower after abandoning a sharp rise achieved in early trading.

Equity strategists see narrow band entry as the best hope for reducing UK base rates before the end of the year. Ahead of the announcement from the Bundesbank, UK equities had

risen steadily in moderate trading, climbing 20 points on the Footsie scale to clear the 2,507 mark in a favourable response to the latest data on the domestic economy. Unemployment figures for June, with the seasonally adjusted increase of 7,000, barely one third of market expectations, were regarded as a sign that the domestic economy is rallying. May's average earnings gain of 6.5 per cent, below City estimates, suggested some easing of inflationary pressure.

London equities responded positively as the first news on German rates flashed across the trading screens, and the focus on the discount rate, together with the rise in the sterling/Mark rate, soothed fears that UK rates might be

Account Opening Dates		
First Daylight	Jul 23	Jul 27
Optical Declaration	Jul 23	Aug 6
First Daylight	Jul 24	Aug 7
Optical Declaration	Jul 24	Aug 17

How time changes may take place from 2.30 am to 1.00 pm on the day of the first daylight.

forced higher. But share buyers backed off as the foreign exchange markets digested news of higher rates elsewhere in Europe and shares began to fall back.

The twenty point gain on the Footsie was translated into an eight point loss. However, investor-based selling was moderate and the increased Seag volume total of £25.5m shares represented hasty re-

shuffling by the marketmakers, on Wednesday, Seag volume of 831m shares represented customer or retail business worth £831m. At least two trading programmes, weighted towards the sell side, were identified yesterday, and there was a fall in the Footsie futures contract.

By the close, the FT-SE index had rallied comfortably and the final reading of 2,454.4 showed a loss of only three points on the day. No great dislocation in view of London's evident apprehension ahead of Bundesbank's rate decision.

The weakening US dollar restrained most of the overseas earnings stocks, but ICI, a beneficiary of a firm D-Mark, enjoyed a successful trading session. There was a handful of

casualties in the building sector where several UK firms have extensive exposure in Germany.

But across the broader range London share prices were content to follow the modest downward move in the other European bourses. Mr Ian Harnett, strategist at Strauss Turnbull, the London securities arm of Societe Generale, said the outcome of the Bundesbank's deliberations was "positive for London". Strauss is holding its year-end forecast for the FT-SE index at 2,800.

However, London strategists still see the economy vulnerable to a rise in base rates until at least the end of the year, with economic recovery evidently arriving even more slowly than expected.

German move hits builders

THE BUILDING sectors of the stock market suffered another severe shock on news of the rise in Germany's discount rate, and its implications for the rest of Europe.

The Bundesbank's move was seen as increasing the agony for a sector already suffering from the effect of prolonged high interest rates, falling house prices and general economic recession.

Redland and RMC, the two building materials groups viewed by the market as having the widest exposure to the German market, and especially to the hoped-for rebuilding programme in east Germany, were given the roughest ride, with Redland sliding 19 to 445p and RMC 8 to 518p.

An announcement by medical charity Wellcome Trust that part of its forthcoming 330m share issue in Wellcome would be in the form of a share swap gave an initial boost to the Wellcome share price.

The issue is expected to raise around £2.8bn, which Wellcome Trust has said will be ploughed back into the market in order to diversify equity. BZW Investment Management is to manage a fund worth in

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A stock overhang and currency considerations depressed Grand Metropolitan, the shares falling 11 to 457p.

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A stock overhang and currency considerations depressed Grand Metropolitan, the shares falling 11 to 457p.

INVESTMENT TRUSTS - Cont.

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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